

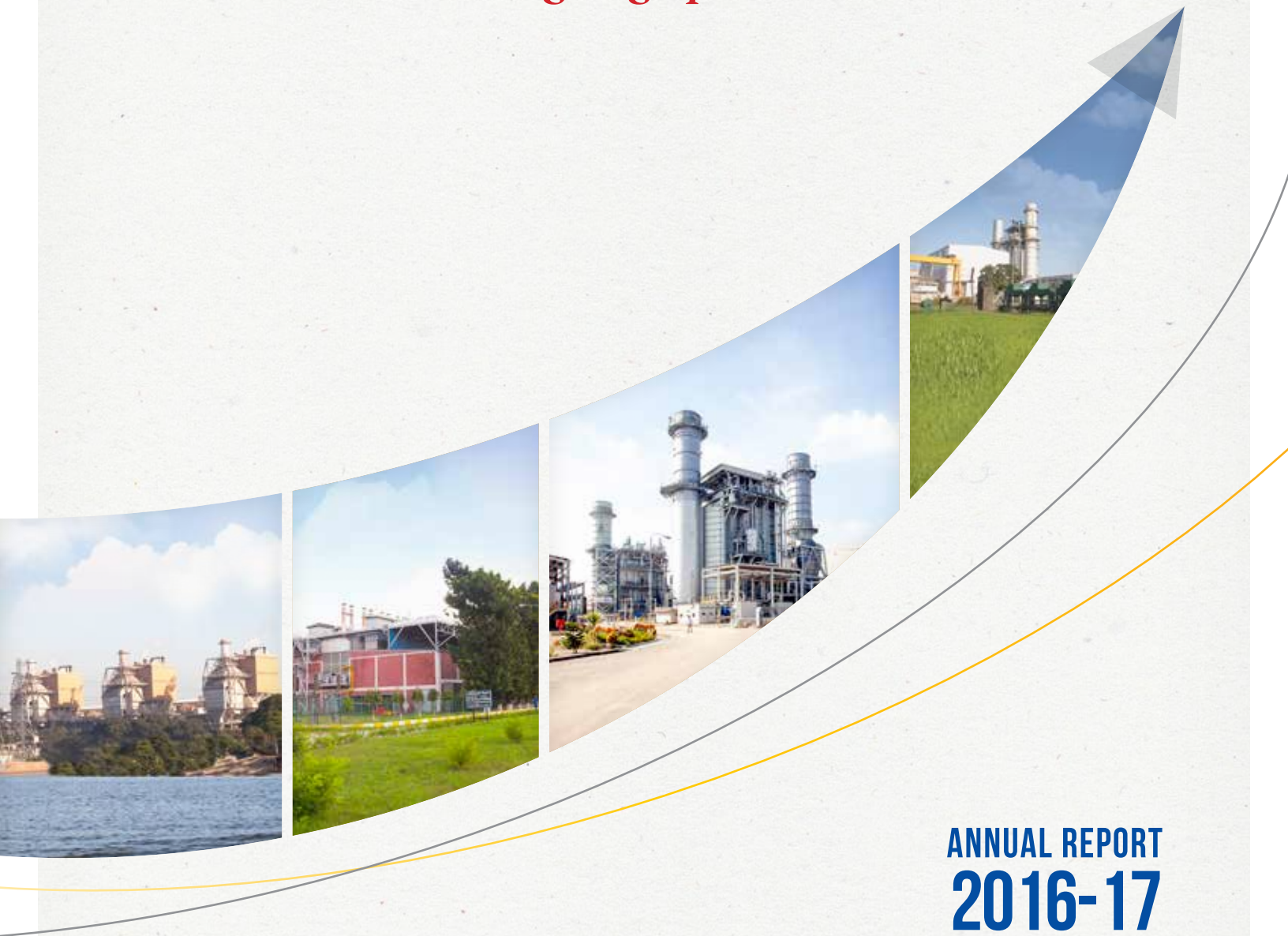
**ASHUGANJ POWER STATION COMPANY LTD.**

*(An Enterprise of Bangladesh Power Development Board)*



# 1627 MW

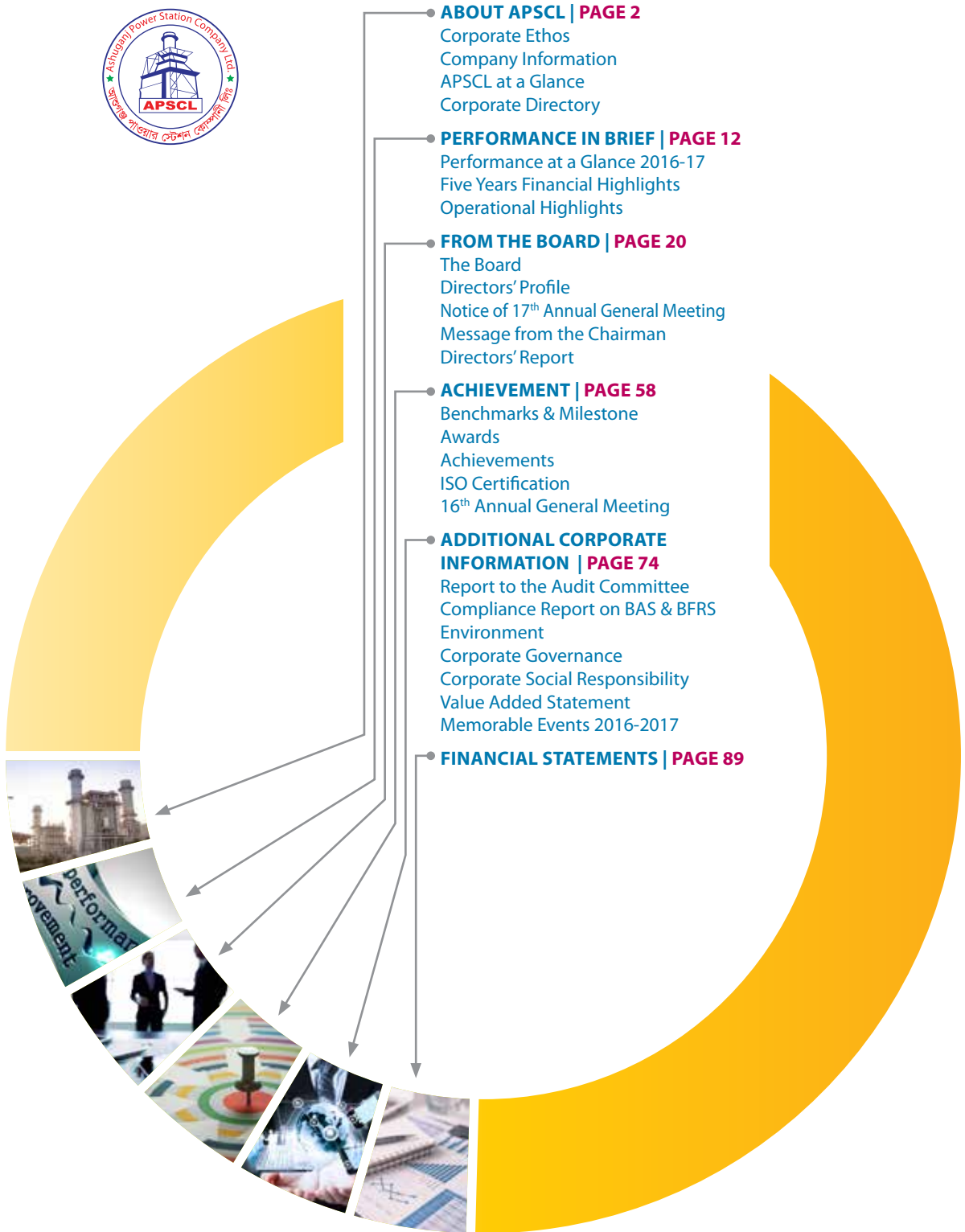
*attained and still going up ...*



**ANNUAL REPORT  
2016-17**

[www.apscl.com](http://www.apscl.com)

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# ABOUT APSCL

- CORPORATE **ETHOS**
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# Corporate Ethos

## Vision

To become the leader in power generation in Bangladesh in line with the government's target to provide electricity to all.

## Mission

Empowering Bangladesh by expanding the company's power generation capacity to meet the growing demand of the country through efficient and effective management of facilities and acquisition of capabilities for providing quality electricity

## Objectives

- To enhance electricity generation from existing 1700 MW to 3000 MW by 2022.
- To achieve auxiliary consumption at 4.5% by 2018.
- To maintain 90% availability of power plant through proper maintenance by 2018.
- To maintain zero accident level consistently.
- To adopt the fuel diversification policy by installing Coal and solar based power plants.
- To provide need based training to each employee as part of Human Resource Development.





# Company Information

**A**shuganj power Station Company Limited (APSCL) is one of the largest power generation company in Bangladesh having installed capacity of 1756 MW which is about 20.17% (as on 30 September, 2017) of total electricity generation capacity in the public sector of the country. At present, the total capacity of its nine (9) units is 1627 MW.

As a part of the power Sector Development and reform program of the Government of Bangladesh (GoB), Ashuganj power Station Company Limited (APSCL) has been incorporated under the Companies act 1994 on June 28, 2000. The registration no. of APSCL is 40630 (2328)/2000. Ashuganj power Station (APS) Complex (with its assets and liabilities) had been transferred to the APSCL through a provisional vendor's agreement signed between BPDB and APSCL on May 22, 2003.

All the activities of the company started formally on June 1, 2003. From that day, the overall activities of the company along with operation, maintenance and development of the power sector are vested upon a management team consisting of the Managing Director, Executive Director (Engineering), Executive Director (Finance) and Executive Director (Planning & Project). Its registered office is situated at Ashuganj, Brahmanbaria. Recently, the Corporate Office of APSCL shifted to Dhaka in its owned commercial space at Bijoy Nagar, Dhaka. Primarily, Office of Managing Director, Executive Director (Finance), Company Secretary and their concerned offices working in the Corporate Office. Right now, 99.99% of total shares of APSCL owned by BPDB and rest of the shares owned by Finance Division, Planning Division, Power Division & Energy Division of Government of the People's Republic of Bangladesh.





## PRESENT POWER GENERATION CAPACITY OF THE COMPANY AT A GLANCE IS SHOWN BELOW:

Name of the Unit	Year of Commissioning	Installed Capacity (MW)	Present Net Capacity (MW)
Unit - 2	1970	64	50
Unit - 3	1986	150	129
Unit - 4	1987	150	138
Unit - 5	1988	150	128
50 MW	2011	53	46
225 MW	2015	223	222
200 MW Modular (Co-Owner with United Ashuganj Energy Ltd.)	2015	195	195
450MW CCPP (South)	2016	382	359
450MW CCPP (North)	2017	389	360
9 Units	<b>Total =</b>	<b>1756</b>	<b>1627</b>

Electricity generated by APSCCL is supplied to the national grid and distributed to the consumers throughout the whole country. APSCCL plays a significant role in the national economic development by generating about 11.07% (as on 30 September 2017) of total electricity generation of the country. Natural gas from Bakhrabad Gas Distribution Company Limited is used as primary fuel for electricity generation and water from the river Meghna is used for steam generation and cooling of the plants. The main portion of the used water is discharging through channels for irrigation in the dry season and the remaining portion of used water is discharging through channels to river after cooling. It is well known that this water irrigates about 36,000 acres of land of Brahmanbaria District and adjacent area.

# 20.17%

installed generation capacity is 20.17% of total public sector generation in the country

# APSCL at a Glance



<b>DATE OF INCORPORATION</b> 28 June 2000.	<b>DATE OF FUNCTIONING</b> June 2003	<b>REGISTERED OFFICE</b> Ashuganj Power Station Company Ltd. Ashuganj, Brahmanbaria-3402	<b>CORPORATE OFFICE</b> Navana Rahim Ardent 185 Shahid Syed Nazrul Islam Soroni, Bijoynagar, Dhaka	<b>LEGAL STATUS</b> Public Limited Company
<b>AUTHORIZED CAPITAL</b> Tk. 3,000 crore.	<b>PAID UP CAPITAL</b> Tk. 661.50 crore.	<b>BUSINESS</b> Power Generation.	<b>AREA OF LAND</b> 333 acres.	<b>MANPOWER</b> 727 (as on 30 June 2017)
<b>NO. OF UNITS</b> 09 (Nine).	<b>INSTALLED CAPACITY</b> 1756 MW.	<b>PRESENT DERATED CAPACITY</b> 1627 MW.	<b>COMPANY WEB SITE</b> <a href="http://www.apscl.com">www.apscl.com</a>	<b>E-MAIL</b> <a href="mailto:apscl@apscl.com">apscl@apscl.com</a>



# Corporate Directory

## CHAIRMAN

Dr. Ahmad Kaikaus

## DIRECTORS

Mr. Khaled Mahmood  
Professor Dr. Md. Quamrul Ahsan  
Professor Mamtaz Uddin Ahmed  
Mr. Sheikh Faezul Amin, PEng  
Mr. Kamal Ahmed  
Mr. S.M. Tarikul Islam  
Mr. Abul Baser Khan  
Mr. Abu Alam Chowdhury  
Mr. Md. Azharul Islam  
Mr. Ratan Chandra Pandit  
Mr. A M M Sazzadur Rahman

## MANAGEMENT TEAM

**Mr. A M M Sazzadur Rahman**

Managing Director

**Mr. Ajit Kumar Sarker**

Executive Director (Planning & Project)

**Mr. A K M Yaqub**

Executive Director (Engineering)

**Mr. Md. Mahfuzul Haque, FCMA**

Executive Director (Finance)

**Mr. Mohammad Abul Mansur**

Company Secretary

## PROJECT DIRECTORS

**Mr. Md. Abdus Samad**

*Project Director (Chief Engineer), 450MW CCPP South*

**Mr. Kshitish Chandra Biswas**

*Project Director (Chief Engineer), 450MW CCPP North & 400MW CCPP East*

**Mr. Md. Kamruzzaman Bhuiyan**

*Project Director, 225 MW CCPP & 100 MW HFO Power Plant*

## OPERATIONAL MANAGEMENT TEAM

**Mr. Shah Alam Khan, P.Eng**

*Chief Engineer (Operation and Maintenance)-Additional Charge*

**Mr. Ratan Kumar Paul**

*Deputy General Manager (Finance & Accounts)*

**Mr. Md. Abdul Mazid**

*Superintendent Engineer (Planning and Development)*

**Mr. Bikash Ranjan Roy**

*Superintendent Engineer (Electrical Maintenance)*

**Mr. Nur Mohammad**

*Superintendent Engineer (Operation)*

**Mr. Anwar Hossain**

*Deputy Project Director, Superintendent Engineer, 400MW CCPP East*

## CORPORATE OFFICE:

Navana Rahim Ardent (8<sup>th</sup> Floor)  
185, Shahid Syed Nazrul Islam Soroni, Dhaka  
Phone: +8802-9330915; Fax: +8802-9330918

## AUDITORS:

**S F Ahmed & Co.**

Chartered Accountant

Address: House # 51 (3<sup>rd</sup> Floor)

Road # 9, Block-F, Banani, Dhaka-1213

## REGISTERED OFFICE:

Ashuganj Power Station Company Limited.

Ashuganj, Brahmanbaria-3402

Phone: +8808528-74004;

Fax: +8808528-74014, 74044

E-mail: [apscl@apscl.com](mailto:apscl@apscl.com), [apsclbd@yahoo.com](mailto:apsclbd@yahoo.com)

Website: [www.apscl.com](http://www.apscl.com)

## MAIN BANKERS

Pubali Bank Ltd.

EXIM Bank Ltd.

Janata Bank Ltd.

Standard Chartered Bank

HSBC

## ONGOING PROJECTS:

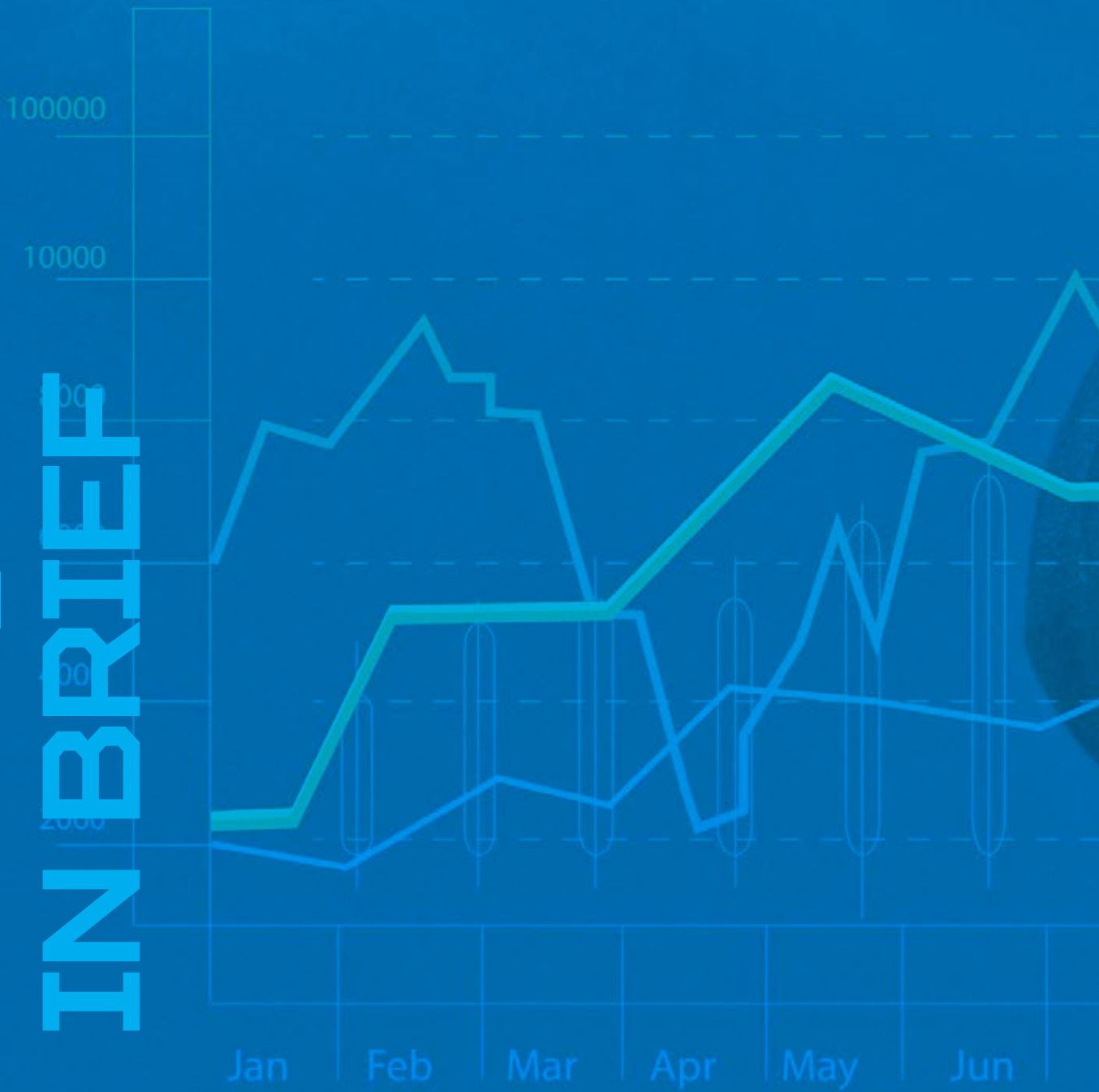
1. 400MW CCPP (East)
2. 2X660 MW Coal Fired Power Plant Project at Patuakhali
3. Ashuganj 100MW HFO Power plant

## UPCOMING PROJECTS:

1. 100MW Grid Tied Solar Power Plant at Kishorganj
2. 2X660 MW Coal Fired Power Plant Project at Gibandha
3. Ashuganj 400 MW Dual-Fuel Power Plant Project.



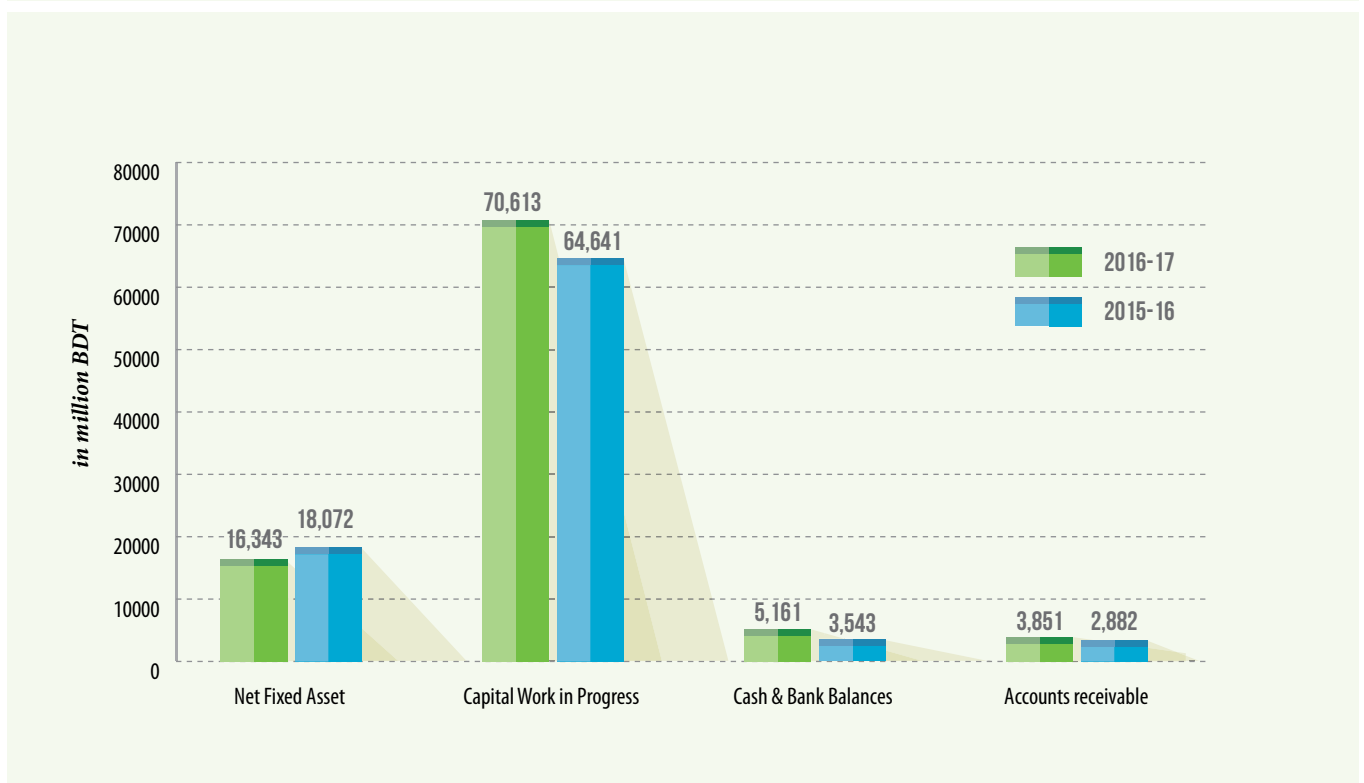
# PERFORMANCE IN BRIEF



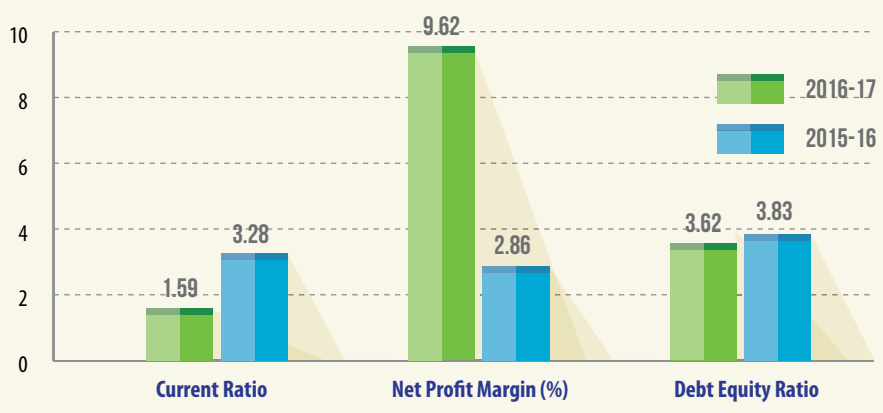
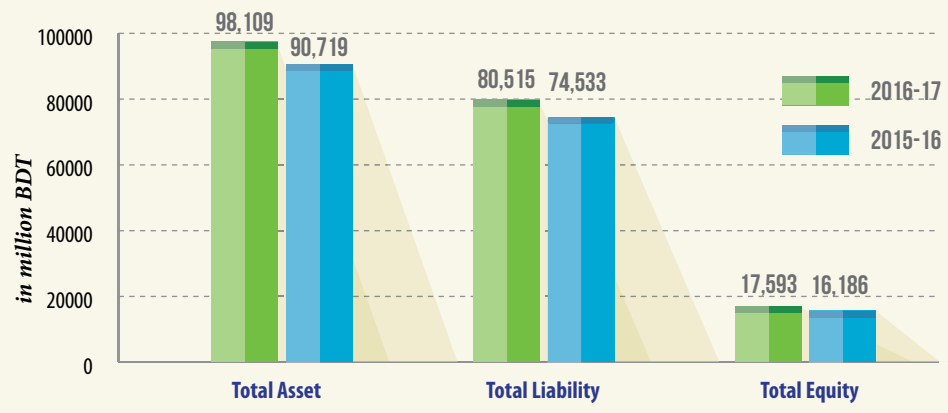
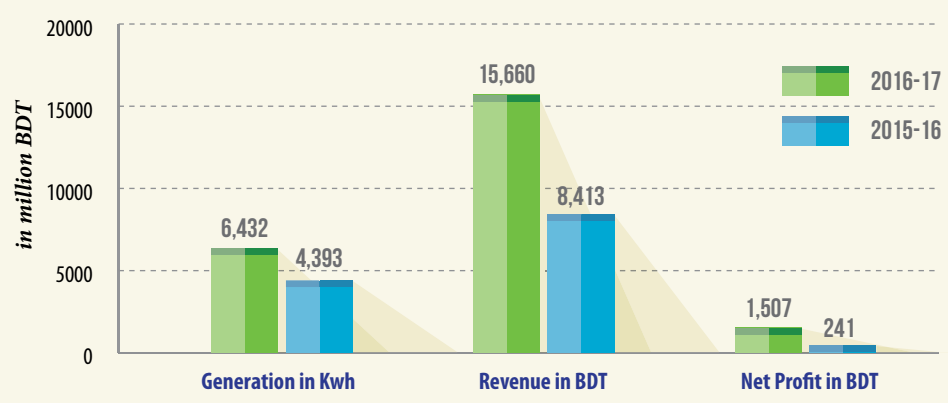
- PERFORMANCE AT A GLANCE 2016-17
- FIVE YEARS FINANCIAL HIGHLIGHTS
- OPERATIONAL HIGHLIGHTS

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# Performance at a Glance 2016-17

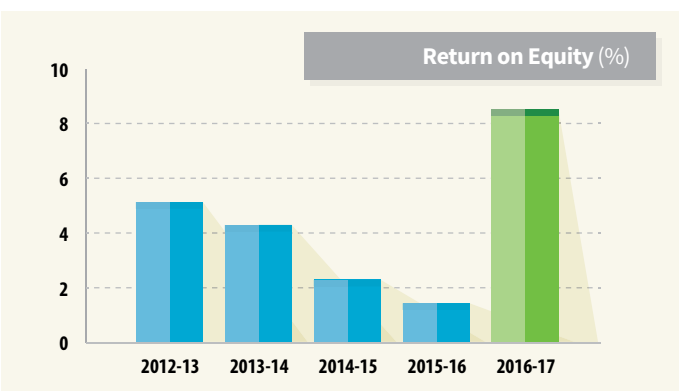
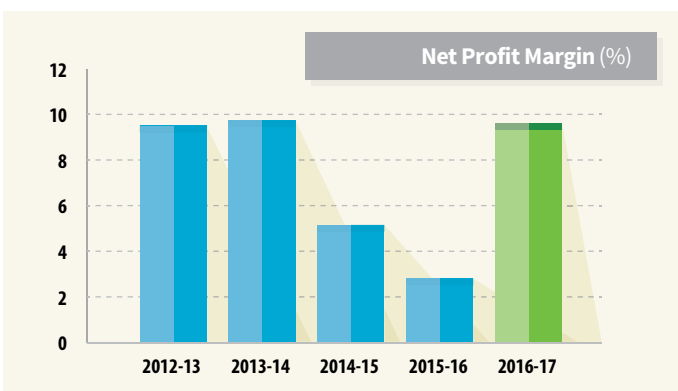
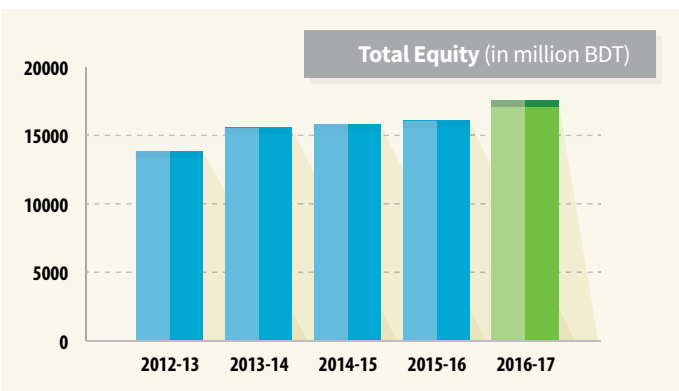
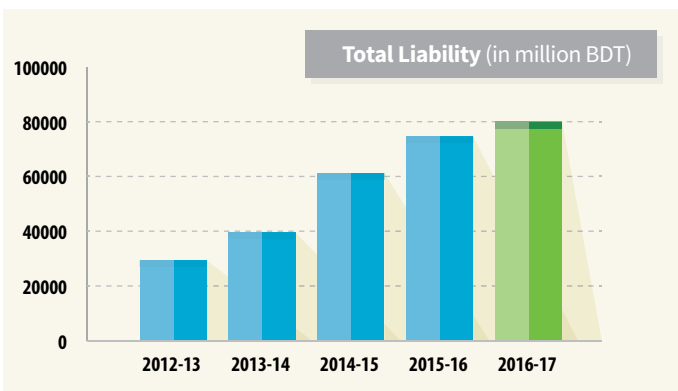
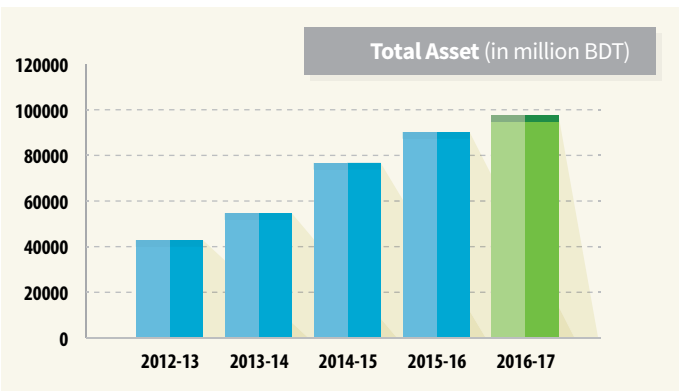
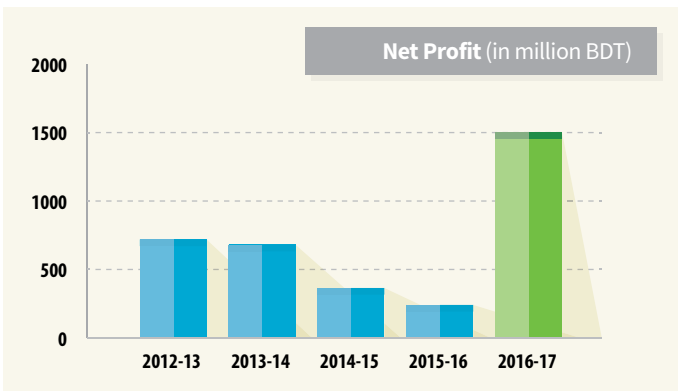
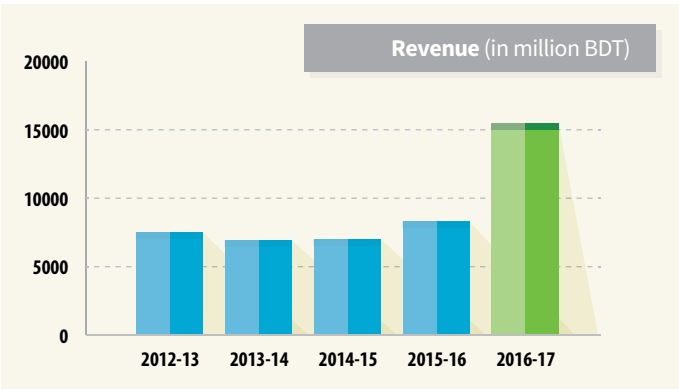
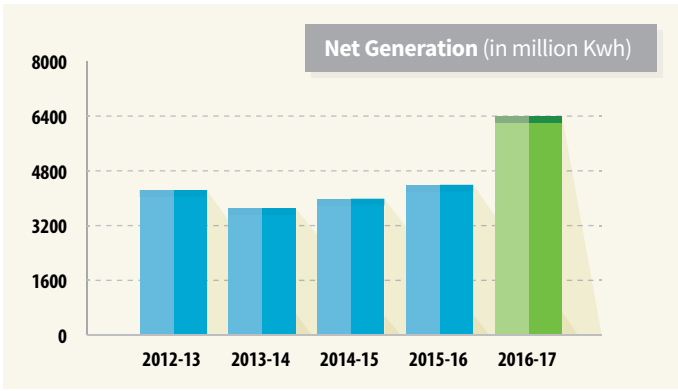




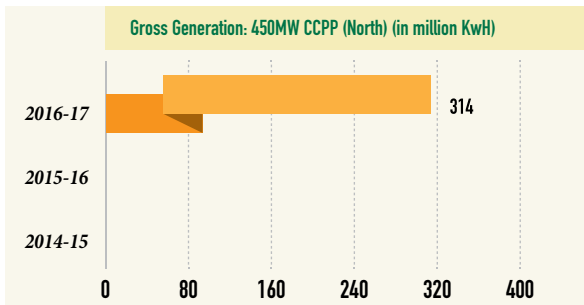
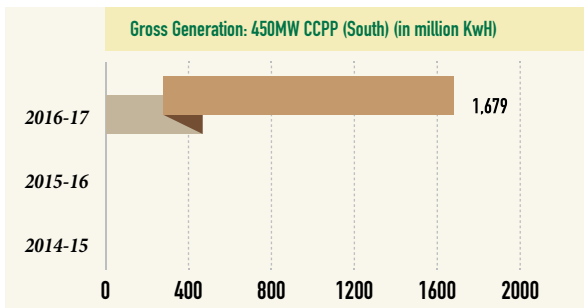
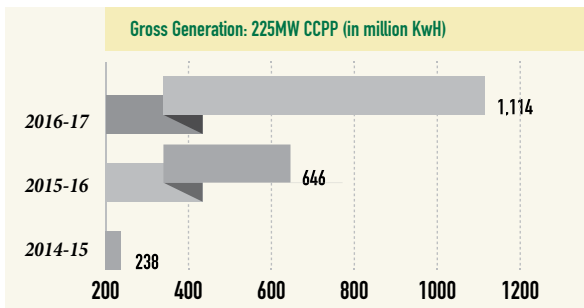
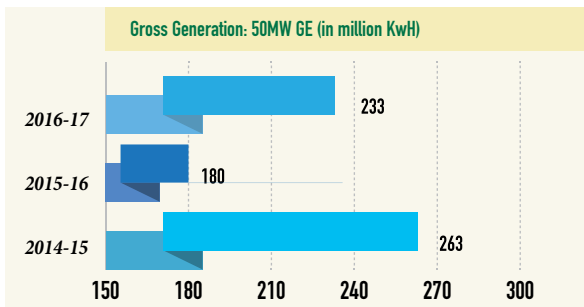
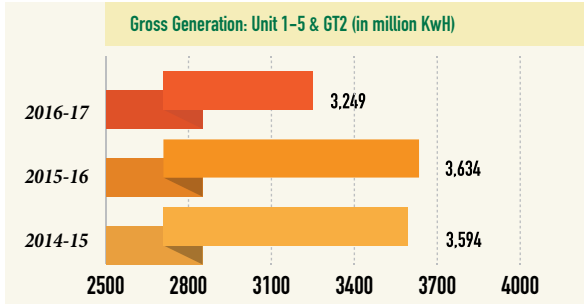


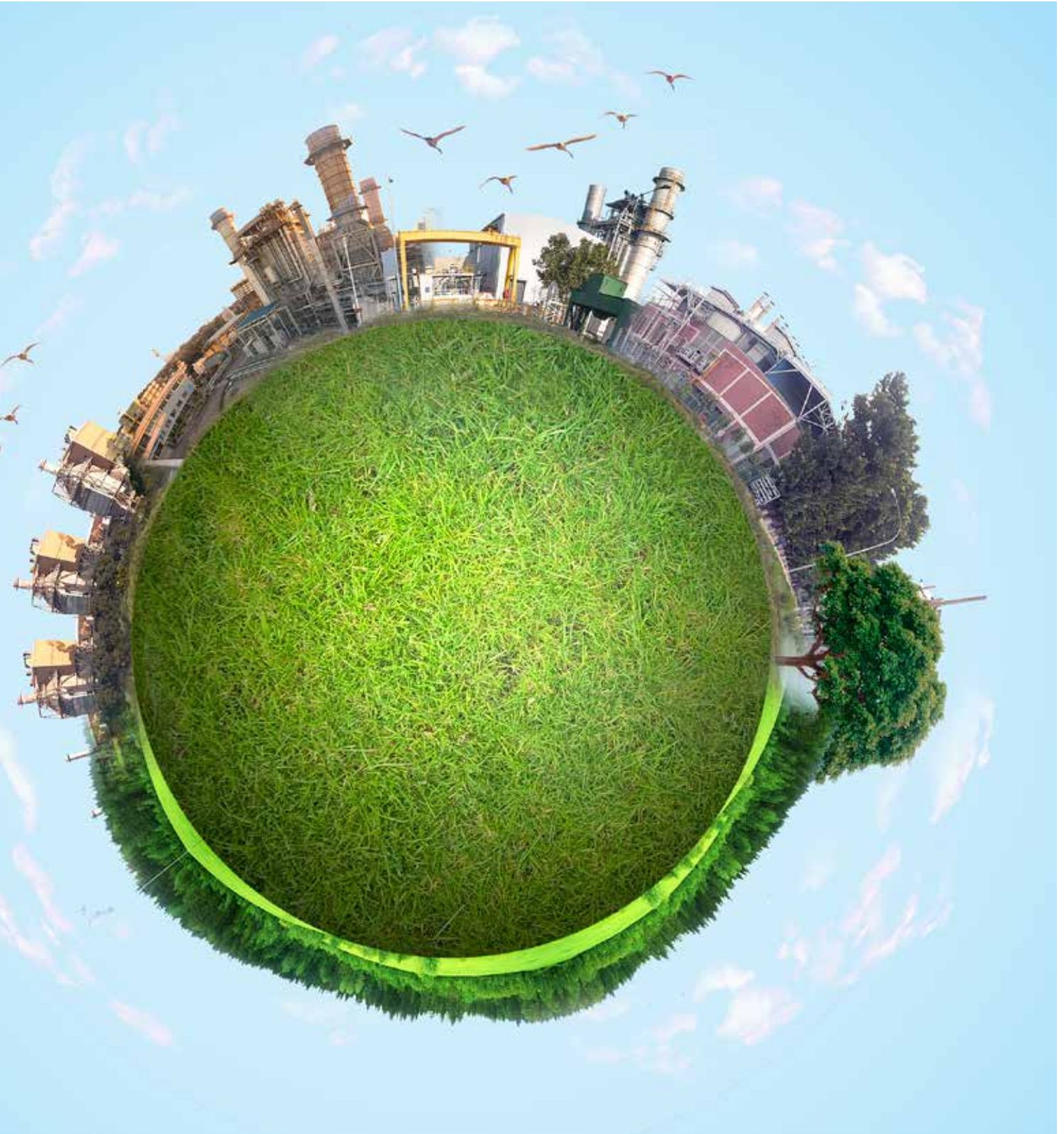
# Five Years **Financial Highlights**

	2016-17	2015-16	2014-15	2013-14	2012-13
<b>Operating Performance</b>					
Net Generation in Kwh	6,431,716,061	4,393,395,192	3,985,518,888	3,708,939,994	4,243,123,911
Revenue	15,660,032,053	8,413,064,246	7,094,702,639	6,971,021,960	7,537,809,811
Cost of Sales	9,634,141,942	6,957,617,482	5,858,336,963	5,573,109,110	5,860,299,920
Gross Profit	6,025,890,111	1,455,446,764	1,236,365,676	1,397,912,850	1,677,509,891
Operating Profit	5,040,595,293	717,907,435	552,855,273	773,142,674	1,158,209,320
Net Profit	1,507,187,203	240,617,081	367,634,407	681,179,955	718,594,879
<b>Financial Position</b>					
Total Asset	98,108,867,184	90,719,006,926	77,516,624,833	55,122,428,169	43,264,051,182
Total Liability	80,515,384,555	74,533,486,499	61,538,646,486	39,479,009,230	29,358,999,999
Total Equity	17,593,482,629	16,185,520,427	15,977,978,347	15,643,418,939	13,905,051,184
Net Fixed Asset	16,343,387,814	18,071,893,749	19,839,586,457	21,586,111,577	16,778,318,947
Current Asset	10,458,718,872	7,638,066,633	5,083,144,790	4,455,070,967	6,208,071,774
Current Liability	6,593,031,853	2,327,370,864	2,116,362,792	1,812,000,162	2,895,942,252
<b>Financial Ratios</b>					
Current Ratio	1.59:1	3.28:1	2.40:1	2.46:1	2.03:1
Gross Profit Margin	38.48%	17.30%	17.43%	20.05%	22.25%
Operating Profit Margin	32.19%	8.53%	7.79%	11.09%	15.37%
Net Profit Margin	9.62%	2.86%	5.18%	9.77%	9.53%
Return on Net Fixed Assets	9.22%	1.33%	1.85%	3.16%	4.28%
Return on Equity	8.57%	1.49%	2.30%	4.35%	5.17%
Debt Equity Ratio	3.62	3.83	3.08	1.75	1.15
Debt Service Coverage	1.47	2.18	3.5	3.67	3.82
Average Collection Periods in Months	2.58	4.03	4.26	6.04	6



# Operational Highlights





# FROM THE BOARD



- ↘ **THE BOARD**
- ↘ **DIRECTORS' PROFILE**
- ↘ **NOTICE TO 17<sup>th</sup> ANNUAL GENERAL MEETING**
- ↘ **MESSAGE FROM THE CHAIRMAN**
- ↘ **DIRECTORS' REPORT**

# The Board







*From left to right*

**Mr. Mohammad Abul Mansur**, Company Secretary, **Mr. Md. Mahfuzul Huq**, Executive Director (Finance), **Mr. A K M Yaqub**, Executive Director (Engineering), **Mr. Ajit Kumar Sarker**, Executive Director (Planning & Project), **Mr. S.M. Tarikul Islam**, Director, Prime Minister's Office, **Mr. Ratan Chandra Pandit**, Joint Secretary, Energy and Mineral Resources Division, **Mr. A M M Sazzadur Rahman**, Managing Director, **Dr. Ahmad Kaikaus**, Secretary, Power Division, **Mr. Khaled Mahmood**, Chairman, BPDB, **Professor Dr. Md. Quamrul Ahsan**, Ex-Professor, BUET, **Mr. Abul Baser Khan**, Member (Generation), BPDB, **Mr. Abu Alam Chowdhury**, Ex-Vice President, FBCCI, **Mr. Sheikh Faezul Amin**, PEng, Joint Secretary, Power Division, **Professor Mamtaz Uddin Ahmed**, Ex-President, ICMAB, **Mr. Kamal Ahmed**, Managing Partner, BENFISH, **Mr. Md. Azharul Islam**, Member (P&D), BPDB

# Directors' Profile



## DR. AHMAD KAIKAUS- CHAIRMAN

Dr. Ahmad Kaikaus, Secretary, Power Division, Ministry of Power, Energy and Mineral Resources joined APSCCL in 01 November 2015. Prior to his joining as Secretary, Power Division he served as the Chairman of Bangladesh Energy and Power Research Council (EPRC). Earlier Dr. Ahmad worked as the Additional Secretary of the Power Division, Ministry of Power, Energy and Mineral Resources, before that he worked for 3 years as the Deputy Chief of Party of the Policy Research and Strategy Support Program (PRSSP) at the International Food Policy Research Institute (IFPRI), which was funded by the United States Agency for International Development (USAID). He has an unusual combination of civil service experience in a developing country and high academic accomplishments with solid empirical research involvement. His civil service career provided him a unique opportunity to working in diverse places encompassing both rural and urban areas, regulatory and development agencies, and local government as well as ministerial positions. His academic and research background, on the other hand, made him well conversant of the development policy perspectives.

Dr. Kaikaus received his Master of Arts degree in Development Economics from the Center for Development Economics, Williams College, Massachusetts, USA, and PhD in Public Policy and Political Economy from the University of Texas at Dallas, Texas, USA. His research focus covers interdisciplinary subjects such as governance, poverty, development, labor market, migration, etc. Dr. Ahmad has published research papers and survey reports for IFPRI. His one of the significant journal articles was in the World Development Journal on the structural transformation in Bangladesh economy. He has expertise on developing questionnaires and sampling frames for surveys. Along with his current government responsibilities, he is also researching on cluster-based economic transformation, fish value chain, rural non-farm economy, and public expenditure for economic development.

Dr. Ahmad Kaikaus joined the Bangladesh Civil Service (Administration) cadre on 21 January 1986. He has worked different levels of field administration such as Assistant Commissioner, Upzilla Magistrate, and Upzilla Nirbahi Officer. He also worked on deputation in several organizations that include Directorate of Accommodation, Department of Narcotics Control and Bangladesh Services Limited. At the Ministerial level, Dr. Ahmad worked for the Ministry of Public Administration, Ministry of Post and Telecommunications, and Economic Relations Division. Kaikaus also worked as part-time faculty at Collin County Community College in Texas, USA and at the American International University, Bangladesh. He regularly attends as guest speaker at the Public Administration Training Centre, Bangladesh Civil Service Academy and the Dhaka University.



### MR. KHALED MAHMOOD –DIRECTOR

Mr. Khaled Mahmood, current Chairman of Bangladesh Power Development Board (BPDB) joined APSCCL as Director on February 14, 2016. He assumed the responsibility as the 43th Chairman on 17 August 2016. Prior to secure the position of the Chairman of BPDB Mr. Khaled served as Member (Generation) of the concern where he successfully supervised the overall operation and maintenance of the total generation system. Mr. Khaled Mahmood was born in 1958 in Mymensing. He completed B.Sc. Engineering (Electrical & Electronics) from BUET in 1981. He joined in Bangladesh Power Development Board as Assistant Engineer in August 1981. In his long demonstrative trail of career, Mr. Khaled passed several paradigms as Sub-divisional Engineer, Executive Engineer, Superintendent Engineer, and Chief Engineer. Mr. Khaled took part in many training courses in Bangladesh and overseas regions. On different occasions of his service he visited a good number of countries across the world. Mr. Khaled travelled India, China, South Korea, Japan, France, the USA, Check Republic, Italy, Australia, Germany, Turkey, Thailand, Singapore etc. countries for training and professional assignments. Mr. Khaled is a fellow member of the Institution of Engineers, Bangladesh.



### DR. MD. QUAMRUL AHSAN -DIRECTOR

Born in 1951, Dr. Md. Quamrul Ahsan, Professor of Electrical and Electronic Engineering of Bangladesh University of Engineering and Technology (BUET) joined at Ashuganj Power Station Company Ltd as a Director in 2008. Dr. Ahsan is also Chairman of Procurement Review Committee of Ashuganj Power Station Company Ltd. After completing his graduation from Bangladesh University of Engineering and Technology (BUET), he obtained M.Sc Engineering from the same University in 1980. Afterwards, in 1984 Mr. Ahsan acquired Ph.D from the University of Ottawa of Canada. Dr. Ahsan also was a visiting faculty member of the University of Bahrain, published more than ninety technical papers in the reputed national and international journals and conferences. He has been a reviewer of many national and international journals including IEE and IEEE. Dr. Ahsan has supervised seventeen postgraduate theses including three of Ph.Ds. He, an author of two books, was the Technical Chair of ICECE 2006, Project Manager of an international training and a course coordinator of a short course sponsored by USAID under SARI/Energy Program. Dr. Ahsan has also worked as a consultant of many important national projects. He, a Former Director of PGCB, has also been involved in the administrative works for instance Dean of the Faculty, Head of the Department and Hall Provost of Bangladesh University of Engineering and Technology (BUET). Recently, he has retired from BUET and joined as a Distinguished Professor in the Green University of Bangladesh.

# Directors' Profile



**PROF. MAMTAZ UDDIN AHMED, FCMA-DIRECTOR**

Mamtaz Uddin Ahmed, professor of Department of Accounting Information Systems of University of Dhaka, accomplished his vivid academic feat from Department of Accounting of University of Dhaka. Afterward he obtained MBA from University of New Castle in USA. Prof. Ahmed earned FCMA from ICMAB in 1995 and was elected twice as President of the same entity. At present, he is a Council member of ICMAB. Alongside, Prof. Ahmed is a member of Board of Governors at Bangladesh Insurance Academy, Jury Board of Dhaka Stock Exchange and Expert Panel of Dhaka Stock Exchange. Prof. Ahmed joined Ashuganj Power Station Company Ltd. as Director on 2006. In his long cherished academic career, Prof. Ahmed is the Chairman of the Audit Committee of Ashuganj Power Station Company Ltd. He attended various professional presentations across the globe. Born in 1958, Prof. Ahmed authored several research paper and publications on various issues.



**MR. SHEIKH FAEZUL AMIN, PENG.-DIRECTOR**

Mr. Sheikh Faezul Amin, Joint Secretary of Power Division, joined Ashuganj Power Station Company Ltd. (APSCCL) as Director in 2012. At present, Mr. Amin acts as Joint Secretary (Development) in Power Division, Ministry of Power, Energy and Mineral Resources. Prior to this he worked as member of SREDA (Sustainable & Renewable Energy Development Authority), which works for the promotion and development of sustainable energy, comparison of renewable energy, energy efficiency and energy conversion. He is also a member of Procurement Review Committee of Ashuganj Power Station Company Ltd. Mr. Amin completed his graduation from Mechanical Engineering of Bangladesh University of Engineering and Technology in 1988. Soon after completion of his study, he joined in the BCS Cadre of Roads and Highway in 1989, by the virtue of his merit and caliber. He served in Roads and Highway for quite a long period as Assistant Engineer Sylhet Division, Sub Divisional Engineer Sylhet Mymensingh & Dhaka, Executive Engineer Barishal Division and many other significant key positions where he had proved his excellence. In the succeeding years, his career track clocked respectable growth. Later Mr. Amin was moved to Power Division and promoted as Deputy Secretary. After couple of years, he reassigned to PSCDP of Power Division as Deputy Project Director (Technical). Mr. Amin, who was awarded Abul Kashem Award in 2008, also pursued his M.Sc. in Engineering Management from Brunei University, West London, UK with excellent academic result. He, also an MBA, is privileged to be a part of a good number of local and foreign training which encompasses Purchase & Supply Chain Management, Performance Management, Bangladesh Solar Powered Irrigation Pump & Solar Home System, and Operation & Maintenance of Construction Machinery and so on. Born in 1965, Mr. Amin, a Life Fellow of Institute of Engineers of Bangladesh, is associated with various social clubs, organizations etc.



**MR. S.M.TARIKUL ISLAM- DIRECTOR**

Mr. S.M.Tarikul Islam joined as a Director of the Board of APSCCL in 2015. At present, Mr. Islam is serving as Director of Prime Minister’s Office. Mr. Islam completed his graduation from Rajshahi University in 1994 and later on joined in the Administration Cadre of Bangladesh Civil Services and started his career as an Assistant Commissioner and Magistrate. Mr. Islam served different area of public administration of Bangladesh Government. Being an admin cadre, he served as Magistrate First class, Senior Assistant Commissioner, UNO, Senior Assistant Secretary, Deputy Secretary and so on. As a part of his service, Mr. Islam took part in various training such as Law and Administration Course at BCS Administration Academy, Foundation Training Course at BPATC, Survey and Settlement Training, e-GP training in Australia, Executive Management course in Singapore and China and so on.



**MR. KAMAL AHMED-DIRECTOR**

Mr. Kamal Ahmed joined as a Director of the Board of APSCCL in 2014. Born in 1951, Mr. Ahmed completed his graduation from Dhaka College in 1972. After completing his study, Mr. Ahmed engaged himself in the trade of frozen seafood in 1975. He is a former president of Seafood Export Agents Association of Bangladesh. Mr. Ahmed is engaged in various social activities. He is member of Red Crescent Society, Uttara Club and Dhanmondi Club. Mr. Ahmed is also a member of Bangladesh Awami League. At present, he is the President of Bangladesh Awami League, Dhanmondi since 1999.

# Directors' Profile



## MR. ABUL BASER KHAN, DIRECTOR

current Member (Generation) of Bangladesh Power Development Board (BPDB) joined APSCCL as Director on 14 February 2016.

Prior joining as Member of BPDB Mr. Khan served as the Project Director (Chief Engineer), Shahjibazar 330 MW Combined Cycle Power Plant.

Mr. Abul Baser Khan was born in Dhaka on 3 December 1958. He obtained BSc. Engineering degree from Bangladesh University of Engineering and Technology (BUET) in Electrical Engineering in 1980. He joined Bangladesh Power Development Board as an Assistant Engineer in 25 January 1982. In his long illustrious career in BPDB, Mr. Khan successfully discharged his duties as Assistant Engineer, Sub-divisional Engineer, Executive Engineer, Superintendent Engineer, and Chief Engineer. He was also posted in Ministry of Power, Energy and Mineral Resources alongside BPDB and discharged important responsibilities.

Mr. Abul Baser Khan took part in many training courses in and out of the country. For different training and inspection purposes, he visited Japan, Thailand, China, Germany, Austria, Denmark, Malaysia and Vietnam. Mr. Khan is blessed with two sons.



## MD. AZHARUL ISLAM, DIRECTOR

Md. Azharul Islam, Member (Planning and Development) of Bangladesh Power Development Board (BPDB) was born in Pabna on 31 January 1961. He is the 63<sup>th</sup> Member (Planning and Development) of BPDB. He joined in APSCCL as Director on 19 January 2017.

Before joining as Member of BPDB Mr. Azhar served as the Chief Engineer (Distribution), Southern Zone Chittagong and PD (Chief Engineer), Shahjibazar 330 MW CCPP Project. He obtained B.Sc. Engineering degree from Bangladesh University of Engineering and Technology (BUET) in Electrical Electronics Engineering in 1982. He joined Engineering Academy, Kaptai of WAPDA as an Assistant Engineer in 13 April 1983. In his long illustrious career in BPDB, Mr. Azhar successfully performed his duties as Assistant Engineer, Sub-divisional Engineer, Executive Engineer, Superintendent Engineer and Chief Engineer.

Md. Azharul Islam took part in many training Courses in Bangladesh and overseas on administration, HRD, organization & method and various technical subjects. A renowned organizer Mr. Azharul Islam visited China, Australia, Germany, Singapore, Indonesia, Turkey and United Kingdom for training & professional purposes. He is a fellow of the Institution of Engineers, Bangladesh.



### MR. ABU ALAM CHOWDHURY, DIRECTOR

Mr. Abu Alam Chowdhury was born on 30 September 1948 in a respectable Muslim family of village Popadia, Boalkhali of Chittagong district. He has done Masters in Political Science from the University of Chittagong.

Blessed with born leadership quality, he was elected as Secretary General of Students Union of Sir A.T. College. He played commendable role in the great 69 movement against Pakistani Ruler. During his studentship in Chittagong University, he was elected as cultural secretary and later served as general secretary in Chittagong University Central Students Union (CUCSU) and participated in liberation war of Bangladesh with great valour.

After completing his education, he has initiated business career in media sector. Gradually he expanded his business in Sea Food Processing and Handicraft sub-sector, where he is still flourishing. It may be mentioned here that for the diversification of export item and for highest volume of export, he is awarded National Export Gold Trophy for record eleven times.

To his credit, he made multi-dimensional contribution for the Trade and Industry. He was President of Bangla Craft and founder President of Bangladesh Craft & Giftware Association. Mr. Chowdhury served as Vice President of FBCCI and Director for 6 terms covering 12 years in Apex body of FBCCI. He also served as Vice President of Confederation of Asia-Pacific Chambers of Commerce and Industry (CACCI) 2008-2010. He is founder member of the Daily Financial Express, member of International Chamber of Commerce (ICC) Bangladesh, former EC member of SAARC Chamber of Commerce & Industry etc. For long time he is recognized as CIP (Export) by the Bangladesh Government. His contribution to the Trade & Industry could be highlighted in short, main formulator of first export

policy of Bangladesh, major contributor from private sector to prepare National Budget Structure, easy reimbursement of claim from ECG scheme etc.

Mr. Abu Alam Chowdhury participated in many international seminar & conference organized by ESCAP, UNCATAD, EU, CBI, TDI, CACCI with great success. In most of the occasion, he either led the delegation or played most active role for the interest of the country.

Mr. Chowdhury is a well-travelled man & visited many countries of the world.

True to his social commitment, he also served as Executive Vice President of JAYCEES International & JCI Senator, President of Chittagong Samitee etc.

# Directors' Profile



## MR. RATAN CHANDRA PANDIT, DIRECTOR

Mr. Ratan Chandra Pandit is the eldest son of Mrs. Radha Rani Pandit and Mr. Jagadish Chandra Pandit, of Thakurakona, Netrakona.

He graduated in Agricultural Economics from Bangladesh Agricultural University, Mymensingh in 1986. He secured the top position in post-graduation degree in Agricultural Finance from the same University in 1989. Afterwards, He pursued higher education in Australia and obtained Masters in Public Administration (Policy) degree in 2007.

He joined in the Bangladesh Civil Service (Administration Cadre) in 1991. As a civil servant, he served in the field of administration as well as in the Bangladesh Secretariat in various positions.

He also worked in the Economic Relations Division, Ministry of Information, Ministry of Women and Children Affairs, Ministry of Health and Family Welfare, Ministry of Housing and Public Works, Ministry of Commerce, Ministry of Public Administration in different capacities. Presently, He has been working as Joint Secretary in the Energy and Mineral Resources Division since April 2017.

He participated multifarious trainings/workshops/seminars/study tours in Vietnam, Thailand, Malaysia, Indonesia, Hong Kong, Japan, England, Australia, Canada and the United States.

He likes travelling, reading different types of books and music. His keen interest is in the areas of 'Gender Parity and Women Empowerment', 'Poverty Reduction' and 'Inclusive and Sustainable Development'.



## ENGR. AMM. SAZZADUR RAHMAN, MANAGING DIRECTOR

Engr. AMM. Sazzadur Rahman, an old-timer of Ashuganj Power Station Company Ltd., was promoted to Managing Director of APSCCL on 22.02.2016. Prior to this assignment, Mr. Rahman served as Executive Director (Engineering), DGM (Electrical Maintenance) & PD (450MW CCPP) for about one year. His dazzling career commenced as Assistant Engineer (Trainer) at Power Distribution Training Center of BPDB in 1983 following the completion of his graduation from BUET. Mr. Rahman, a Fellow of the IEB, then moved to erstwhile Power Plant Training Center of Ashuganj Power Plant Complex in 1988. The following years saw his sparks of excellence in the field of Procurement, Auto Control, Generator and Switch Gear & Protection and so on. In his thirty years of widespread and multifaceted career Mr. Rahman, a student of Electrical & Electronic Engineering, was responsible for overseeing the overall electrical maintenance and protection, electrical system studies & relay coordination, troubleshooting of substation, boiler & turbine control system, generator control system, process control system and so on. He was an integral part of the team who repair self-auxiliary transformer for Unit-2 and install & commission the 200MVA, 230/15.75 kV stepup transformers for Unit-3. Mr. Rahman actively participate in post overhauling testing, commissioning & performance acceptance activities of Unit-3 & 5 and in overhauling testing & commissioning of Unit-4. He played a vital role in the inception period of APSCCL large Combined Cycle Power Plant projects. He worked as Project Director of those three projects during Feasibility Study, Bid Document Preparation, Bid Evaluation and Contract Signing stage. Born in 1960, Mr Rahman, authored of article "Turbo-Generator Protection" attended various training, inspection, factory testing, seminars & symposiums in home and abroad with a view to sharpening his professional wisdom.





# Notice of 17<sup>th</sup> Annual General Meeting

Notice is hereby given that the 17<sup>th</sup> Annual General Meeting of Ashuganj Power Station Company Ltd. will be held on Thursday, 7<sup>th</sup> December, 2017, ২৩ অগ্রহায়ন ১৪২৪ বঙ্গাব্দ at 6.00 P.M. at Bijoy Hall, Biddut Bhaban (Level-14), 1 Abdul Gani Road, Dhaka to transact the following businesses:

## Agenda:

1. To receive and adopt the Board's Report and the Audited Financial Statements of the company for the year ended 30 June 2017 together with audited report thereon.
2. To approve dividend for the year 2016-17 as recommended by the Board of Directors.
3. To elect Directors in place of those who shall retire in accordance with the provisions of Articles of Association of the Company.
4. To appoint Auditors for the year 2017-2018 and to fix their remuneration.
5. To transact any other businesses with the permission of the chair.

*By the order of the Board.*



**Mohammad Abul Mansur, FCMA, ACS**  
Company Secretary  
Ashuganj Power Station Company Ltd.

## Note:

A member entitled to attend and vote at the Annual General Meeting may appoint any person as a proxy to attend and vote instead of him. The proxy form, duly completed and stamped, must be deposited not later than 48 hours before the meeting.





Project Director (450 MW CCPP-South) with his team

## Message from the **Chairman**



## ASHUGANJ POWER STATION COMPANY LTD. (APSC), A STATE OWNED ENTERPRISE, HAS SUCCESSFULLY COMPLETED IT'S 17 YEARS OF JOURNEY. BEING THE SINGLE LARGEST POWER GENERATION COMPANY OF BANGLADESH WITH A GENERATION CAPACITY OF 1627 MW ELECTRICITY, THE COMPANY IS FOCUSING MORE ON FURTHER EXPANSION.

The 17<sup>th</sup> Annual General Meeting (AGM) of APSC is distinctive for many reasons. The company added 750 MW of electricity to the national grid from July 2016 to September 2017 from two power plants named Ashuganj 450 MW Combined Cycle Power Plant (North) and Ashuganj 450 MW Combined Cycle Power Plant (South). I feel honoured to mention that, Hon'ble Prime Minister of the Government of the People's Republic Bangladesh Her Excellency Sheikh Hasina was kind enough to inaugurate Ashuganj 450 MW Combined Cycle Power Plant (North) on 10<sup>th</sup> September 2017. The company also dispatched 6.43 GWh of electricity this year which is highest since inception.

The company has a very good track record of financial soundness. Annual turnover during the accounting year 2016-2017 reached to BDT 15660.03 million, which is highest since it started operation. Net profit after tax for the same period increased to BDT 1507.19 million. The company's plan to declare highest ever final dividend of BDT 2.50 per share for the year 2016-2017 is a good testimony to it's



... the company has taken steps to broaden generation capacity to 2040 MW by 2021 and 7147 MW by 2030. APSC, as part of fuel diversification plan, has already taken initiatives for a mega project of 1320 MW Ultra-Super Critical Coal Fired Power Plant in joint venture with China Energy Engineering Corporation Ltd. (Energy China).

financial performance. Here it is pertinent to mention that, APSC is going to issue BDT 6000.00 million 7-years non-convertible and fully redeemable bond by next year, which will widen it's source of financing.

APSC is strongly committed to take timely programs to increase it's generation capacity in accordance to Power Sector Master Plan. Already, the company has taken steps to broaden generation capacity to 2040 MW by 2021 and 7147 MW by 2030. APSC, as part of fuel diversification plan, has already taken initiatives for a mega project of 1320 MW Ultra-Super Critical Coal Fired Power Plant in joint venture with China Energy Engineering Corporation Ltd. (Energy China).

On the eve of the 17<sup>th</sup> Annual General Meeting (AGM) of APSC, I would like to express my profound gratefulness to Hon'ble Prime Minister Sheikh Hasina, Government of the People's Republic Bangladesh for her epoch-making and creative leadership and pioneering role for power sector. I express my sincere thanks to Hon'ble Advisor to the Prime Minister for Power, Energy and Mineral Resources Affairs Dr. Towfiq-e-Elahi Chowdhury, Hon'ble Minister of State, Ministry of Power, Energy and Mineral Resources Mr. Nasrul Hamid, MP and Principal Coordinator (SDG) PMO Mr. Md. Abul Kalam Azad, for their invaluable guidelines and support for smooth progress of the company. Members of the Board of Directors and officials of APSC deserve special thanks for their hard work and relentless efforts.

I wish every success of the 17<sup>th</sup> Annual General Meeting of APSC.

**DR. AHMAD KAIKAUS**

**Chairman &  
Secretary**

Power Division

**Ministry of Power, Energy and Mineral Resources**

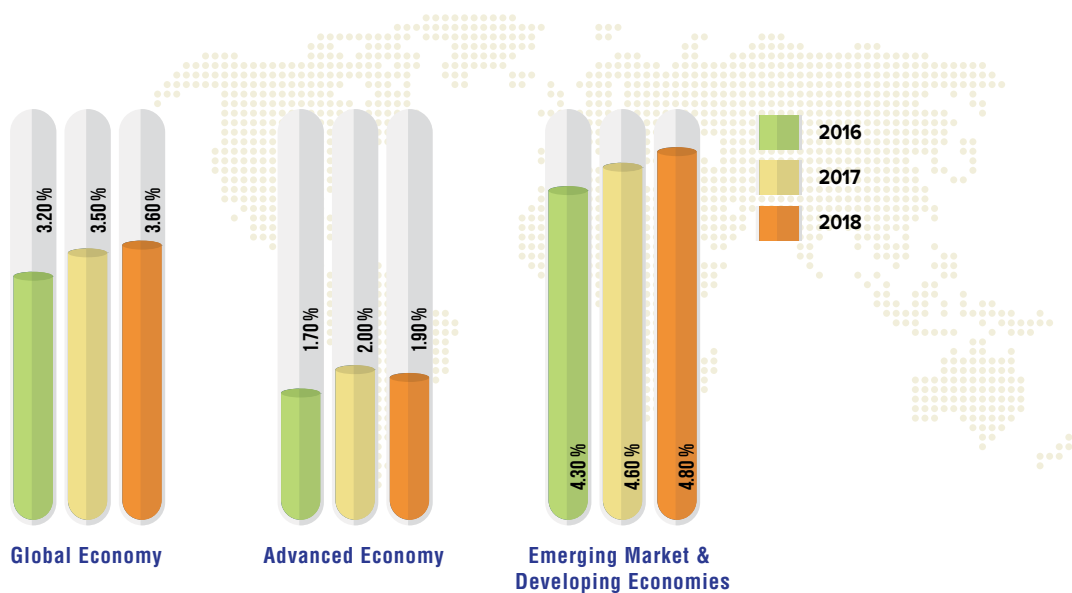
# Directors' Report

The Directors of the Board of Ashuganj Power Station Company Ltd. (APSC) have the pleasure of submitting their report and the audited financial statements of the company for the year 2016-17.

## OVERVIEW OF GLOBAL ECONOMY

The global economy continues to maintain its momentum. Global growth for 2016 was at 3.2%, primarily reflecting much higher growth in Iran and stronger activity in India following national accounts revisions. In line herewith, economic activity in both advanced economies and emerging and developing economies is forecasted to accelerate in 2017 to 2.0% and 4.6% respectively, with global growth projected to be 3.50%. The growth forecast for 2018 is 1.90% for advanced economies and 4.80% for emerging & developing economies. The 2018 global growth forecast is unchanged at 3.6%.

## GLOBAL ECONOMY: A FIRING RECOVERY



Source: World Economic Outlook Update July 2017, IMF

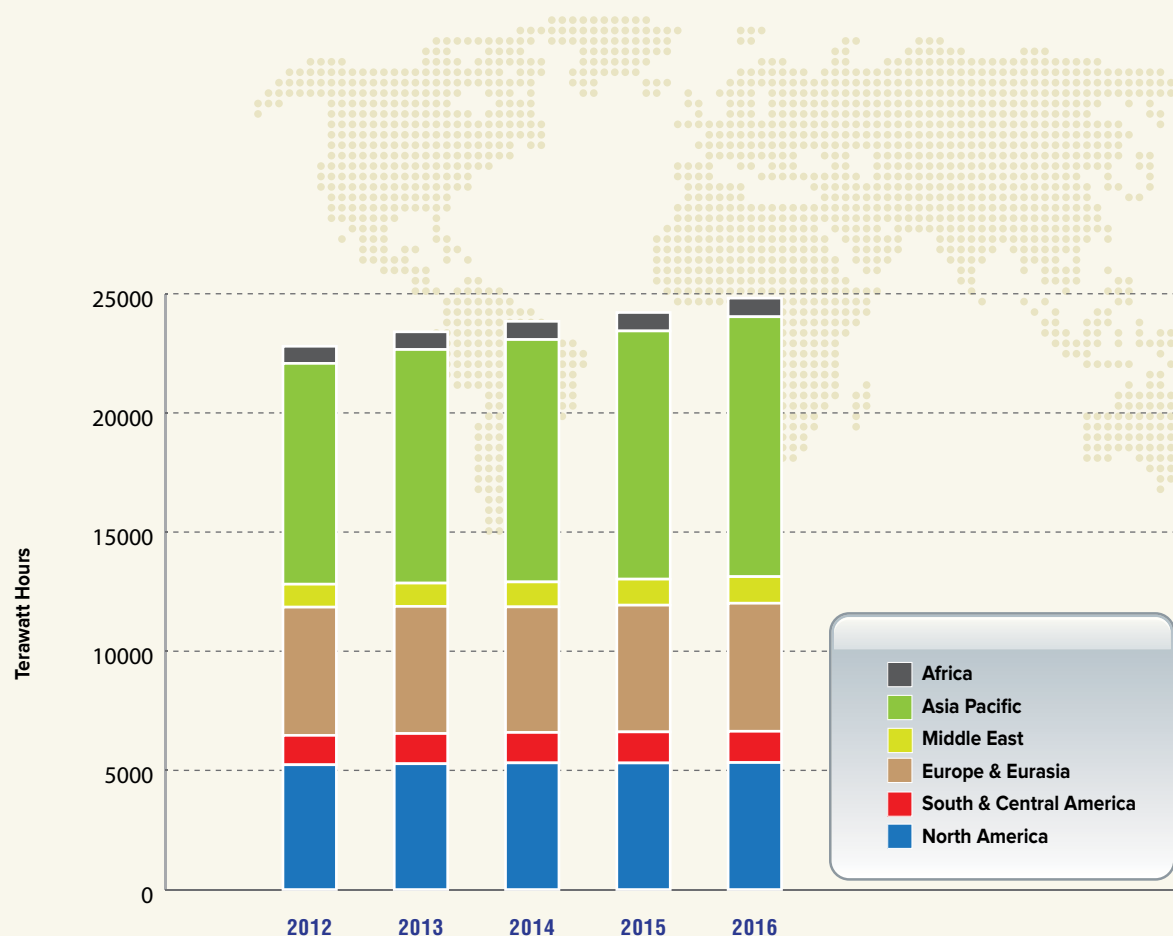
Among advanced economies, the UK experienced the largest downward revision in forecasted growth while USA first quarter growth was weaker than expected. In the euro area, growth was higher than the expected reflecting a strong domestic demand including some rebound in investment. In China near term outlook has improved due to the recent policy support. The outlook in other large emerging markets has changed slightly. Consumer and business confidence appears to have bottomed out in Brazil and the GDP contraction in the first quarter was milder than anticipated. Higher oil prices are providing some relief to the Russian economy. The outlook for other emerging market and developing economies remains diverse. Growth projections were revised down substantially in sub-Saharan Africa, reflecting challenging macroeconomic conditions in its largest economies, which are adjusting to lower commodity revenue.

## GLOBAL POWER & ENERGY SECTOR

In 2016, global electricity generation increased 2.2% as against 1.6% increase in 2015. The growth in the electricity generation in 2016 is slightly higher than the growth of primary energy (1.0%) in the considering year. The uptick reflects faster growth in

the non-OECD countries while OECD power generation continued to stagnate. Power generation of the non-OECD countries surge from 2.6% in 2015 to 4% in 2016. Most of the acceleration contributed by India (6.8%) with a significant boost in China (5.4%). On the contrary OECD power generation has been essentially flat since 2010. In 2016 the main drag on OECD growth was a large decline in Japan (-3.2%) which offset modest growth elsewhere in the OECD.

## GLOBAL POWER & ENERGY SECTOR



Source: International Energy Agency & British Petroleum

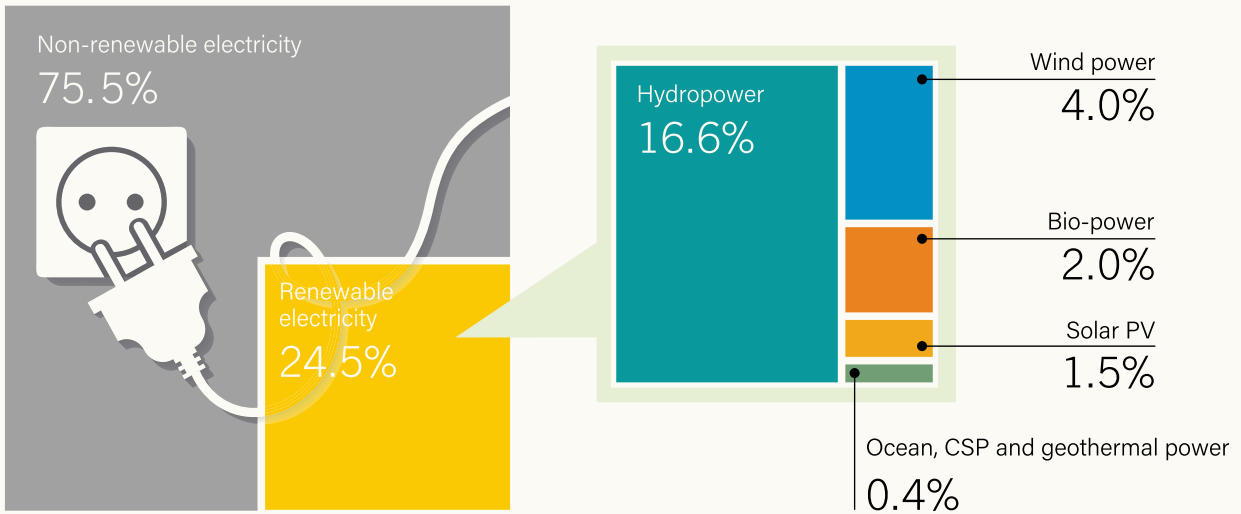
### RENEWABLE ENERGY

Renewable power generating capacity saw its ever largest annual increase (9%) in 2016, with an estimated 161 gigawatts (GW) of capacity added. The ongoing growth and geographical expansion of renewable power capacity was driven by the continued decline in prices for renewable energy technologies, rising demand for renewable power, renewable energy support mechanisms, well-established renewable energy technologies such as hydropower and geothermal energy and many

# Directors' Report

other supportive measures by policy makers. Plants owned by utilities or large investors dominated renewable electricity production in 2016 and the scale of renewable energy plants continued to grow. Major corporations and institutions around the world continued to make large commitments to purchase renewable electricity.

RENEWABLE ENERGY SHARE OF GLOBAL ELECTRICITY GENERATION IN 2016

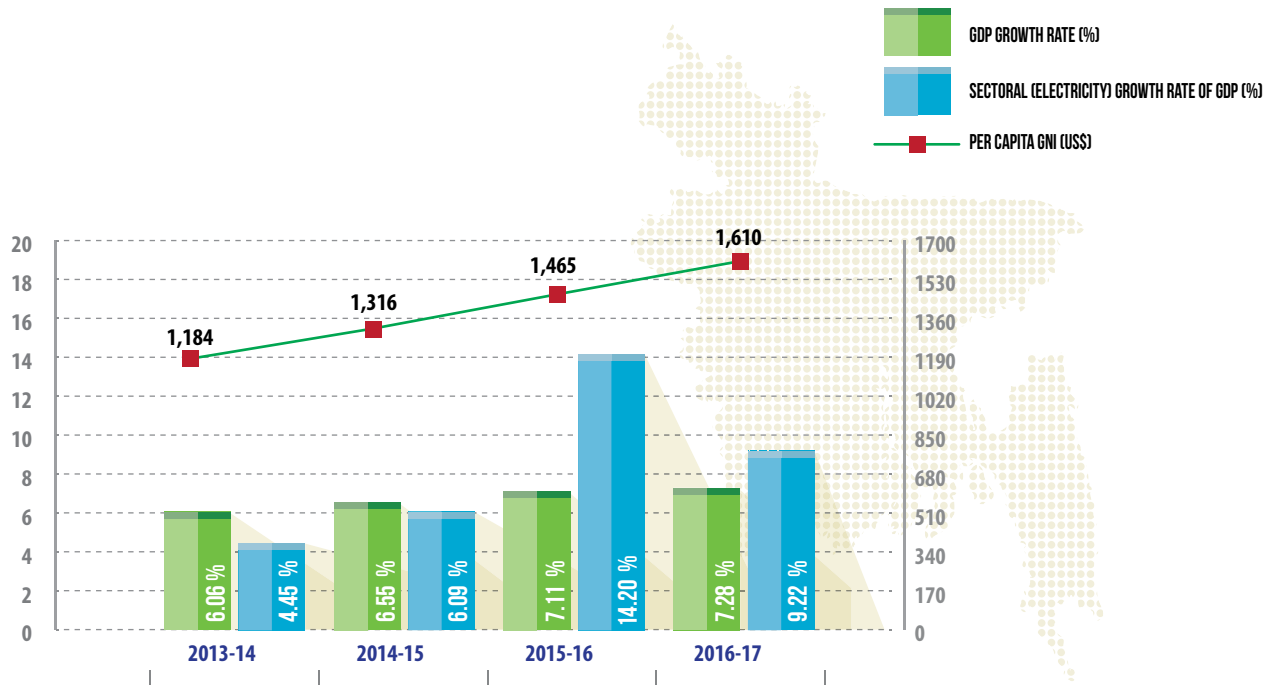


Source: Renewables 2017, Global Status Report





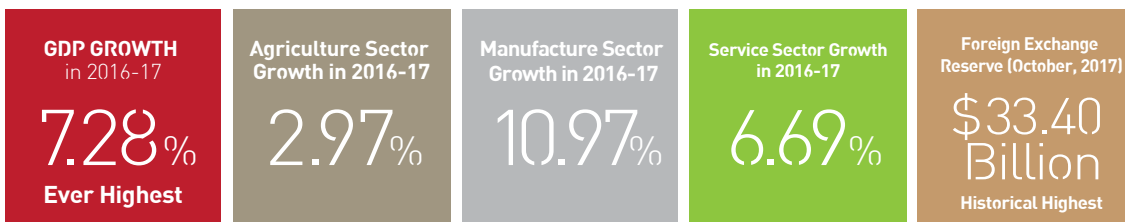
## NATIONAL ECONOMIC ENVIRONMENT



Source: Bangladesh Bureau of Statistics

Bangladesh has ascertained its growth at 7.28% in the last fiscal, highest ever in history of the country's economy and more than what was targeted (7.24%). Aside from Bangladesh, only Ethiopia and Cambodia have achieved a GDP growth rate over 7% in the considering period. This growth has been accelerated from 7.11% in the preceding fiscal. The Gross National Income (GNI) in 2016-17 was US\$ 1610, a 9.90% increase from the previous year.

The market-based economy of Bangladesh is the 46<sup>th</sup> largest in the world in nominal terms and 33<sup>rd</sup> largest by purchasing power parity is classified among the next eleven emerging market economies and a Frontier market. According to the IMF,



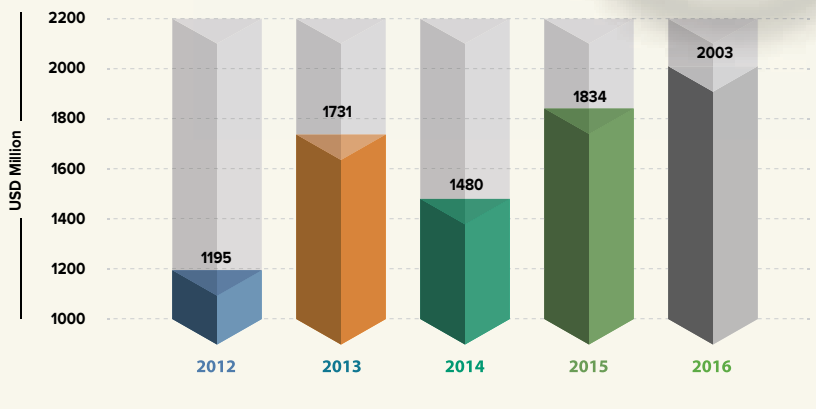
# Directors' Report

Bangladesh's economy is the second fastest growing major economy of 2016, with a rate of 7.11%.

The economy of the country has undergone a major transformation over the past two decades. In the decade since 2004, Bangladesh averaged a GDP growth of 6.5%, which was largely driven by its exports of readymade garments, remittances and the domestic agricultural sector. The country has pursued export-oriented industrialization, with its key export sectors include textiles, shipbuilding, fish and seafood, jute and leather goods. It has also developed self-sufficient industries in pharmaceuticals, steel and food processing. Bangladesh's telecommunication industry has witnessed rapid growth over the years, receiving high investment from foreign companies. Bangladesh also has substantial reserves of natural gas and is Asia's seventh largest gas producer. Offshore exploration activities are increasing in its maritime territory in the Bay of Bengal. It also has large deposits of coal and



## BANGLADESH FOREIGN DIRECT INVESTMENT



limestone. The government promotes the Digital Bangladesh scheme as part of its efforts to develop the country's growing information technology sector.



## POWER SECTOR SCENARIO

Bangladesh has witnessed rapidly rising energy consumption over the last couple of years. This trend will intensify further in the coming years as economic growth and development efforts accelerate Bangladesh strives to become a middle-income country by 2021.

Energy supply must thus increase rapidly in order to sustain the country's growth momentum. Energy is vital for economic growth in any

country and a key ingredient in improving the socioeconomic conditions. In Bangladesh, electricity is the most widely used form of energy. The government has also committed to ensuring access to affordable and reliable electricity for all citizens by 2021.

Power demand in Bangladesh is projected to hit 34,000 MW by 2030. Total investment in the sector over the next 15 years is estimated at \$70.5 billion (Source: export.gov, a USA Based international research firm). The government of Bangladesh plans to increase power generation capacity to 40,000 MW by 2030 to propel a fast-growing export-oriented economy that will also likely include greater domestic consumption correlating with the population's increased purchasing power.

The fuel mix of Bangladesh's power plants is heavily sourced from natural gas. The government of Bangladesh plans to reduce dependence on natural gas and move toward coal with plans to generate 50 percent of total electricity using coal-based power plants by 2030.

## POWER SECTOR GROWTH

Bangladesh has made significant progress in developing its power sector, primary through increasing the power generation and then by increasing the population access to electricity. This progress has been achieved through a strategy that combined public and private sector investment, engaging in power trade with India and improving sector efficiency by sharply transmission and distribution loss. The year wise growth of the power sector in 2017 are illustrated below:

Particulars	June, 2016	June, 2017	Achievement
Installed Generation Capacity (in MW)	14,565	15,755 <i>(including captive)</i>	(+) 1,190
Highest Generation (in MW)	9,036	9,507 <i>(18.10.2017)</i>	(+) 471
Population Access to Electricity (%)	76	80	(+) 4
Per Capita Generation (KwH)	407	433	(+) 26
Electricity Consumer No. (Lac)	218	259	(+) 41
Allocation in ADP (in crore)	16,217 <i>(in 2061-17)</i>	22,885 <i>(in 2017-18)</i>	(+) 6,668
Total System Loss (%)	13.1	12.19	(-) 0.91

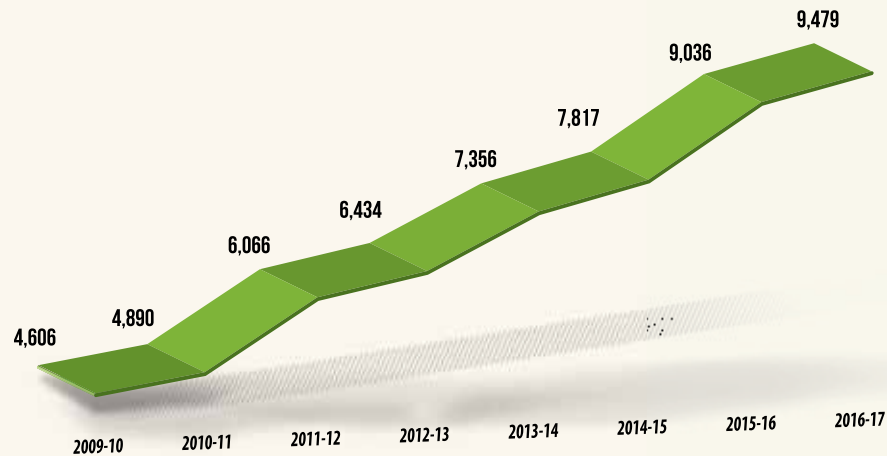
Source: Annual Report 2016-17, Power Division

From the beginning of 2009 to September 2017, the total installed capacity has increased from 4,942MW to 15,755MW, a massive increase (219%) in installed capacity within a period less than a decade. In line with its capacity the (highest)

# Directors' Report

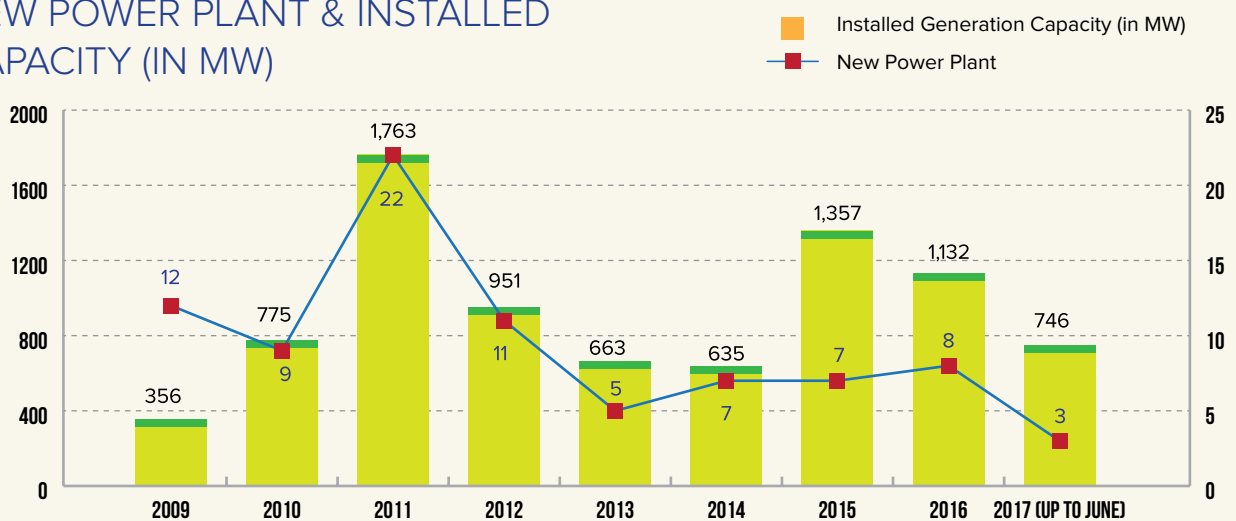
generation has also on upward trends since 2009, with a 106% increase.

## HIGHEST GENERATION (IN MW)



Source: Annual Report 2016-17, Power Division

## NEW POWER PLANT & INSTALLED CAPACITY (IN MW)



Source: Bangladesh Power Development Board

From January 2009 to June 2017, total 84 new power plant has been installed whose generation capacity is 8,378MW. On an average, nine power plant having capacity of 931MW has been installed in each year over the past nine years.

**CONTRIBUTION OF PUBLIC-PRIVATE**

## INSTALLED POWER GENERATION CAPACITY



Source: Bangladesh Power Development Board

The above graph illustrates the sectorial contribution of installed power generation capacity as on September 30, 2017. From this graph, it is evident that public sector comprises 54.89% of the total installed power generation capacity. This sector includes generation from BPDB, APSCCL, EGCB, NWPGL, RPCL & BPDB RPCL JVC. On the other hand private sector contributes 40.27% of the total installed power generation capacity which are comprises off IPPs, SIPP-BPDB, SIPP-REB, 5 Year Rental and 15 Year Rental. Apart from this two sector the country is now importing power from India which is 4.85% of the total installed power generation capacity.



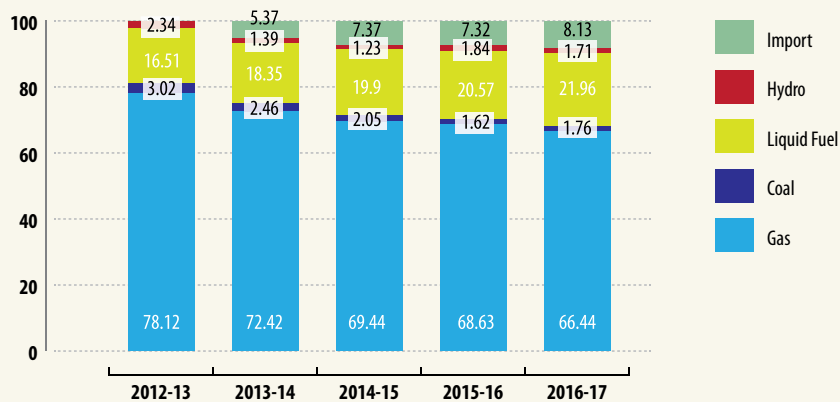
# Directors' Report

## FUEL MIX

Bangladesh power sector is heavily reliant on gas. In 2010 about 84% of power installed capacity was gas based while about 8% was fuel oil based. The rapidly depleting gas reserve have caused the fuel mix to be reshuffled. The contribution of gas as fuel has been brought down from 78% in 2012-13 to 66% in 2016-17. In contrast, the contribution of liquid fuel has been increased from 17% in 2012-13 to 22% in 2016-17. A major switch in fuel use is expected to happen from 2020-21, when a massive increase in power generation is expected to be based on imported coal. Three coal fired power plant, 1320MW at Payra, 1200MW at Matarbari and 1320MW at Rampal, are expected to come into generation at that period.

Significant progress has been made in importing power from neighboring countries. The country is now importing 660MW from India where to bring another 1000MW is under processing. The government is continuing on its effort to increase the production of renewable energy based power generation in its fuel mix. Bangladesh boasts having the fastest growing Solar Home System (SHS) in the world with about 4 million SHS already installed having 11% of the country's total population.

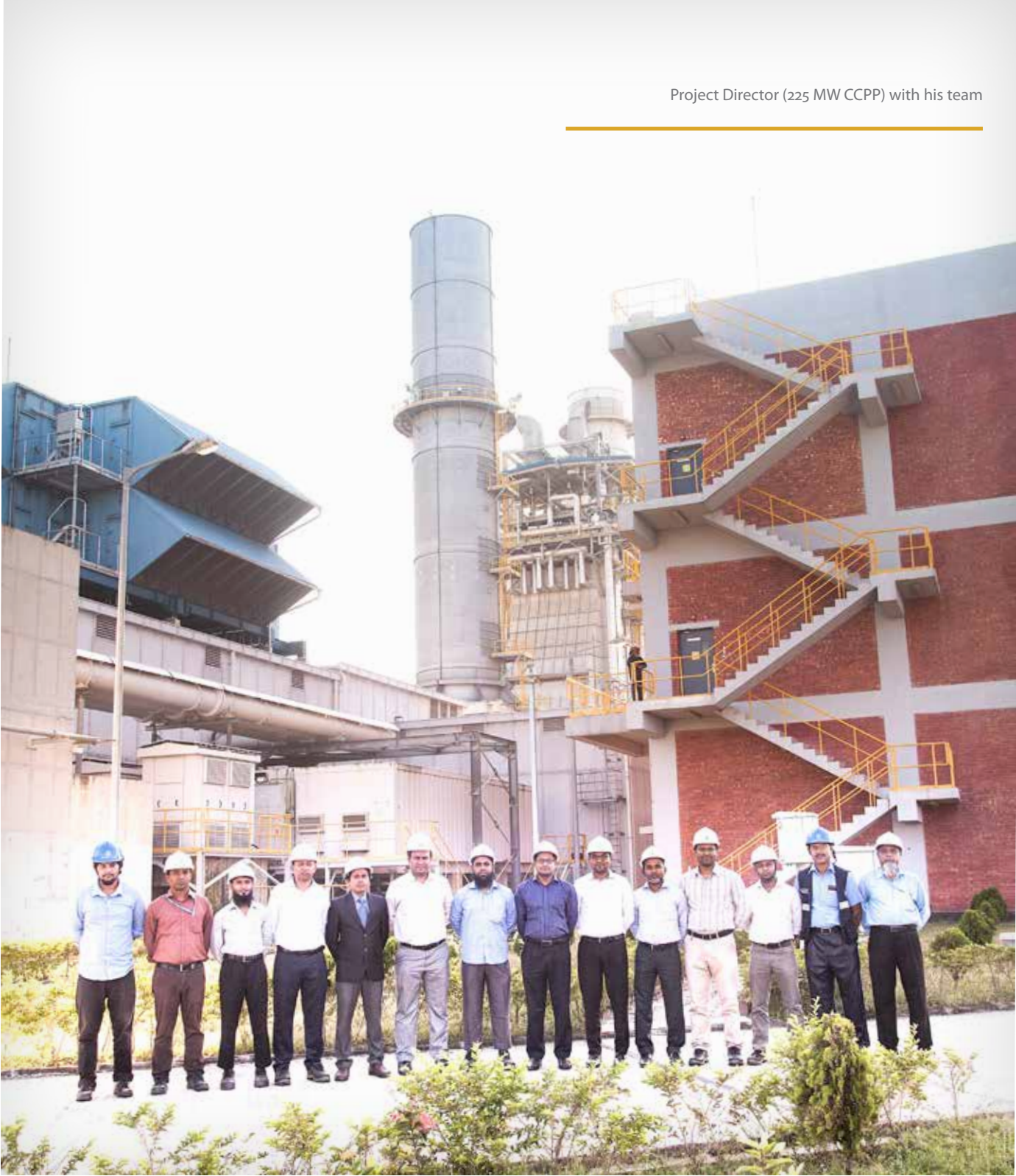
### FUEL MIX (%)



Source: Annual Report 2016-17, Power Division



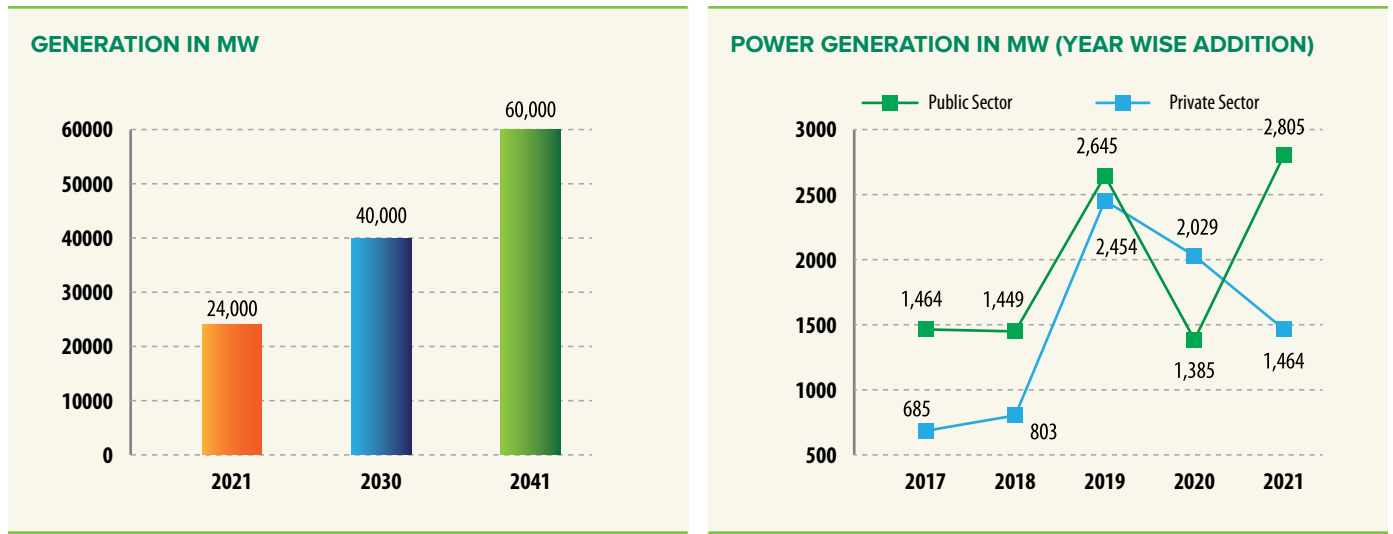
Project Director (225 MW CCPP) with his team



# Directors' Report

## THE FUTURE OF POWER SECTOR

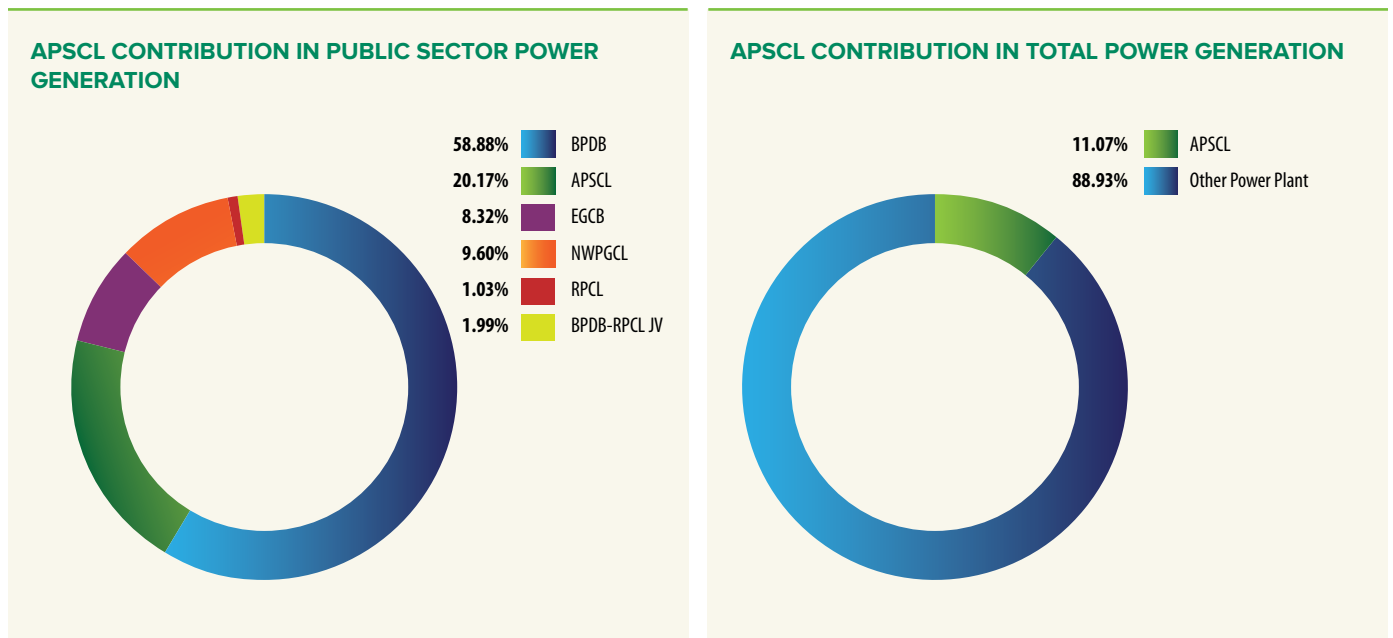
To realize Vision 2021, the Government of Bangladesh (GOB) has adopted Power System Master Plan (PSMP) 2010 as the basis for future projects to be undertaken in this sector. As per PSMP 2010, the targeted electricity generation is as follow



Source: Annul Report 2016-17, Power Division

As per government generation plan, total 16,883MW generation will be added from 2017 to 2021, with an average growth of 35% in each year. Of this generation 58% will come from public sector while the remaining 42% from private sector.

## APSCl'S PERFORMANCE IN FY2016-17



Source: Bangladesh Power Development Board

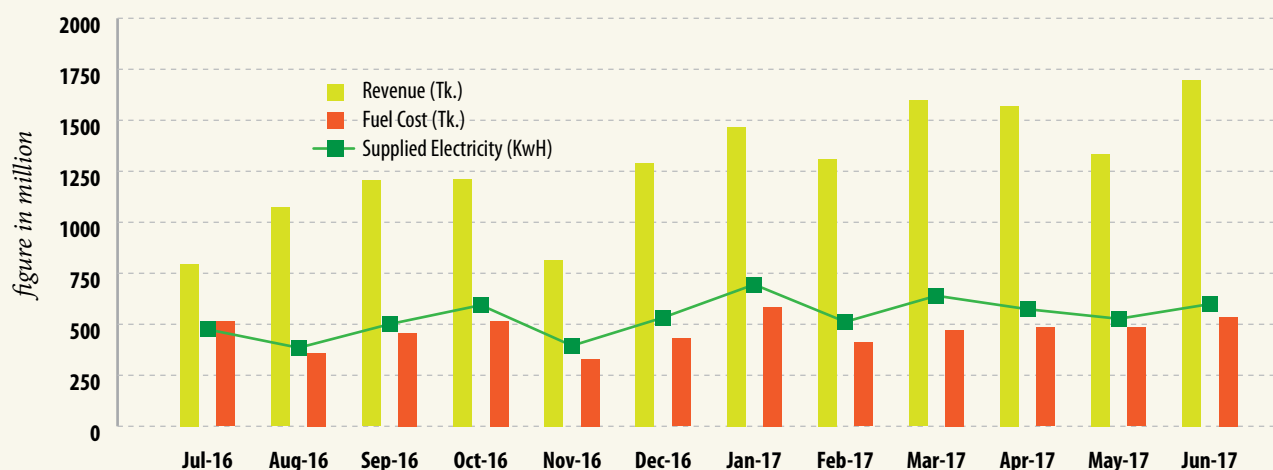


The state owned Ashuganj Power Station Company Limited (the erstwhile Ashuganj Power Station Complex), started its voyage in 1970, the first mover in pioneering power generation in Bangladesh. Through its journey of more than four decades it experienced amazing highs and several curious twists. Over the years, the company paints a truly inspirational development by successfully commissioning twelve (12) units in its fleets while four (1320MW Coal Power, 400MW East, 100MW HFO & 100MW Solar) more projects will be implemented in the next few years. At present the installed capacity of its nine (9) units is 1756MW which is 11.07% of the total power generation in the country and is 20.17% of the public sector generation (as on September 30, 2017).

### OPERATING PERFORMANCE

During the FY 2016-17, the company supplied 6.43 GwH of electricity into the national grid which is 46.40% more than that of the previous period. Such increase in generation is mainly contributed by the generation of the newly completed three projects\_225MW CCPP, 450MW CCPP (South) and 450MW CCPP (North). In the considering period, the company earned Tk. 15,660.03 million which is 86.14% more than that of the period. However due to the generation from the fuel efficient new power plant fuel cost has increased only by 39.55% in the said period as against corresponding period of the previous fiscal.

### OPERATIONAL PERFORMANCE



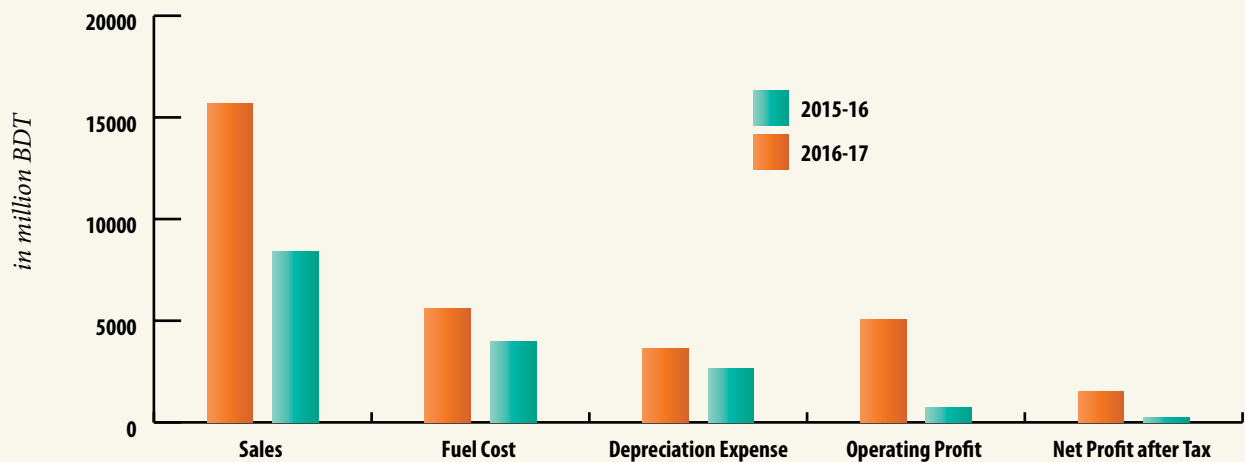
### FINANCIAL PERFORMANCE

The financial position of the company for the period 2016-17 are demonstrated below:

Particulars	2016-17	2015-16	% Increase / (Decrease)
Sales	15,660,032,053	8,413,064,246	86.14%
Fuel Cost	5,579,827,856	3,998,398,762	39.55%
Depreciation Expense	3,622,107,814	2,630,201,526	37.71%
Operating Profit	5,040,595,293	717,907,435	602.12%
Financial Expense	2,302,253,023	553,254,016	316.13%
Net Profit after Tax	1,507,187,203	240,617,081	526.38%

# Directors' Report

## FINANCIAL PERFORMANCE



In the FY2016-17, the company earned Tk. 15,660.03 million from sales of electricity which is 86.14% more than that of the previous period. Such increase in sales is mainly attributed to the inclusion of the generation of the three new project namely 225MW CCPP, 450MW CCPP (South) and 450MW CCPP (North).

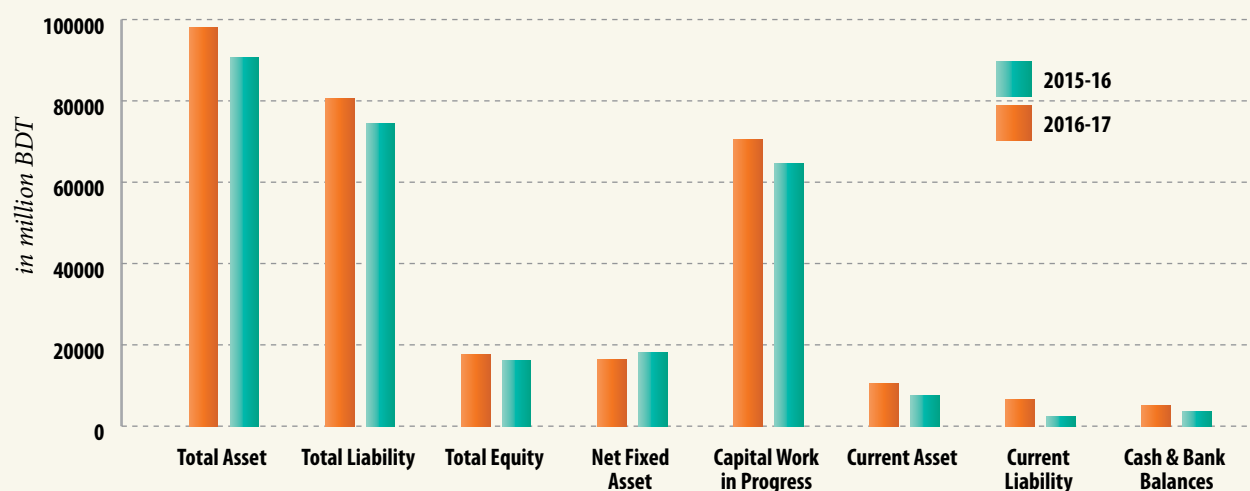


Project Director(450 MW CCPP-North) with his team

On the cost side, fuel cost has been increased by 39.55% during this period following the increase in generation. In this period, interest expense has been increased significantly (316.13%) since the installment against the ECA Loan have been started in the said period. Moreover depreciation expenses and personnel expenses has been increased by 37.71% and 60.78% respectively in the considering year. All these factors, including others, impacts on the increase in net profit after tax by 526.38% during this period.

Particulars	2016-17	2015-16	% Increase / (Decrease)
Total Asset	98,108,867,184	90,719,006,926	8.15%
Total Liability	80,515,384,555	74,533,486,499	8.03%
Total Equity	17,593,482,629	16,185,520,427	8.70%
Net Fixed Asset	16,343,387,814	18,071,893,749	-9.56%
Capital Work in Progress	70,612,683,240	64,641,417,311	9.24%
Current Asset	10,458,718,872	7,638,066,633	36.93%
Current Liability	6,593,031,853	2,327,370,864	183.28%
Cash & Bank Balances	5,160,571,223	3,542,819,398	45.66%

## FINANCIAL PERFORMANCE



In the FY2016-17, current asset has been increased by 36.93% following the increase in accounts & other receivable and cash at bank. Accounts receivable has been increased following the increases in the sales revenue. Other receivable increases due to the inclusion of operational insurance premium for 225MW CCPP & 450MW CCPP (South). Cash at bank has been increases due to the mandatory deposit in the Standard Chartered Bank and HSBC Bank as per the Common Terms Agreement (CTA) of 225MW CCPP & 450MW CCPP (South) project.

On the liability side, current liability has been increased significantly (183.28%) because of providing ECA Loan payable in the respective period.

All the above factors, including others, increases total asset and total liability by 8.15% & 8.03% respectively in this year. In line with these, shareholders equity has also increased by 8.70% in the period.

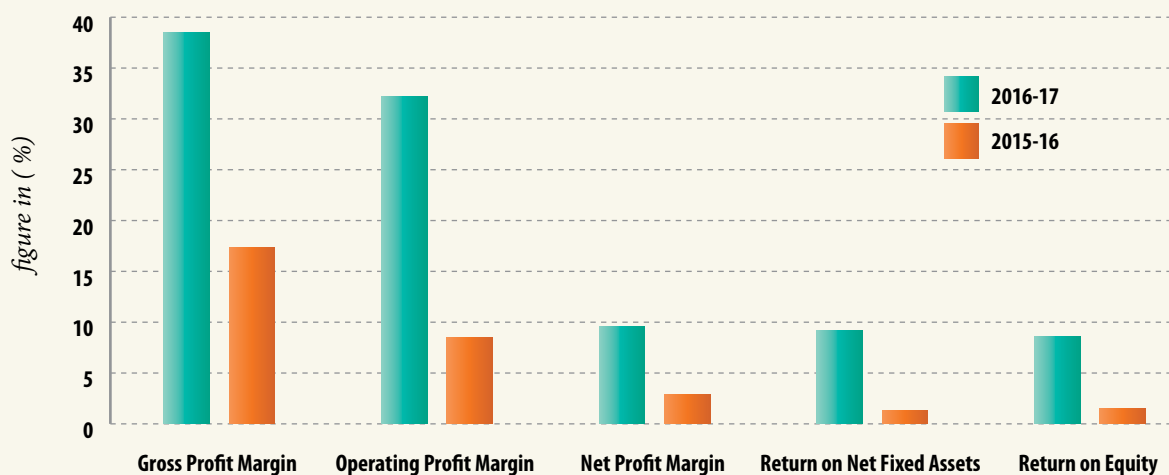
# Directors' Report

## FINANCIAL RATIOS

The main financial ratios of the company has been portrayed below with comparison of the previous period

Particulars	2016-17	2015-16
Gross Profit Margin	38.48%	17.30%
Operating Profit Margin	32.19%	8.53%
Net Profit Margin	9.62%	2.86%
Return on Net Fixed Assets	9.22%	1.33%
Return on Equity	8.57%	1.49%
Current Ratio	1.59:1	3.28:1
Quick Ratio	1.39:1	2.78:1
Debt Equity Ratio	3.62	3.83
Debt Service Coverage Ratio	1.47	2.18
Accounts Receivable Ratio	4.65	2.98
Average Collection Period	2.58	4.03

## FINANCIAL RATIO



Profit Appropriation During 2016-17 the company's net profit amounted to Tk. 1,507.19 million compare to BDT 240.41 million in the year 2015-16. However the company needs adequate funds for uninterrupted progress of the project as well as for future growth. Keeping this in view the Directors would like to report the company's financial result for the year ended 30 June 2017 with the recommendation for appropriation as follows:

Particulars	2016-17
Net Profit Before Tax	1,602,169,470
Income Tax Expense	94,982,267
<b>Profit for Appropriation</b>	<b>1,507,187,203</b>
Appropriations	
Proposed Dividend @ Tk. 2.50 per share of Tk. 100 each	165,375,000
Transferred to the retained earnings	1,341,812,203
<b>Total Appropriation</b>	<b>1,507,187,203</b>

#### CONTRIBUTION TO THE NATIONAL EXCHEQUER & THE ECONOMY

Electricity is one of the main driving forces of the economy and it has a diversified use and multiplier effect in the economy. Significantly in the development of industrialization, electricity as fuel has no other alternative. In the FY 2016-17, APSCCL has added 6.43 Giga Watt Hour electricity to national grid. This addition has contributed significantly in enhancing industrial production and providing more job opportunities throughout the country. During reporting year ended June 2017, APSCCL collected Tk. 213.22 Million as VAT and Tk. 327.81 Million as Income Tax on behalf of the Government and deposited the same into the Government Treasury. In the reporting period, APSCCL also paid Tk. 213.63 million as CD VAT.

Particulars	2016-17	2015-16
VAT	213,217,446	203,444,825
CD VAT	213,627,368	413,761,337
Income Tax	327,811,433	165,770,486
<b>Total</b>	<b>754,656,247</b>	<b>782,976,648</b>

#### CORPORATE AND FINANCIAL REPORTING FRAMEWORK

The law requires that the financial statements of the company should be prepared in accordance to the prescribed format given by International Financial Reporting Standard (IFRS) as adopted by ICAB and Bangladesh Financial Reporting Standards (BFRS). This has been completely followed to fairly present the financial position and performance of the company. While preparing the financial statement, the following points were considered

- Selection of suitable accounting policies and then applying them consistently
- Making judgments and estimates that are reasonable and prudent
- Ensuring that the financial statements have been prepared in accordance with Bangladesh Financial Reporting Standards.
- Preparing the financial statements in an ongoing concerns basis unless it is appropriate to presume that the company will no continue in business.

Proper accounting records have been kept so that at any given point the financial position of the company is reflected with reasonable accuracy, which will enable them to ensure that its financial statements comply with Companies Act 1994 and other required regulatory authorities.

# Directors' Report

## BOARD OF DIRECTORS

The present Directors of the company comprising 12 numbers. Out of the 4 numbers of Directors selected from (a) persons specialized in generation of electricity, (b) consumers, (c) business community and (d) persons specialized in Finance. The Managing Director is the ex-officio member of the Board and other 7 Directors will be elected by shareholders among themselves. The name of the Directors of the company and the biographical details are provided in the report.

## BOARD MEETING ATTENDANCE

SL. No	Name of the Director	No of Meeting attended
1.	Dr. Ahmad Kaikaus	12
2.	Mr. Khaled Mahmood	11
	Mr. Md. Shamsul Hasan Miah	1
3.	Professor Dr. Md. Quamrul Ahsan	12
4.	Professor Mamtaz Uddin Ahmed	11
5.	Mr. Sheikh Faezul Amin	12
6.	Mr. S.M. Tarikul Islam	11
7.	Mr. Kamal Ahmed	12
8.	Mr. Abul Baser Khan	12
9.	Mr. Md. Abu Alam Chowdhury	11
10.	Mr. Md. Azharul Islam	6
	Mr. Khaled Mahmood	1
	Mr. Md. Anwarul Islam	3
11.	Mr. Ratan Chandra Pandit	2
	Mr. Md. Mukammel Hoque	9
12.	Mr. A M M Sazzadur Rahman	11



## ROTATION OF DIRECTORS

In terms of Articles of 125 & 126 to the Articles of Association of the Company, the Directors subject to retire by rotation every year shall be those who have been longest in office since their last election. One third of the Directors shall retire from the Board at this 17<sup>th</sup> Annual General Meeting and they are being eligible, offer themselves for re-election. Accordingly Dr. Ahmad Kaikaus, Secretary, Power Division and Mr. Kamal Ahmed will retire in 17<sup>th</sup> AGM and eligible for re-election.

## BOARD COMMITTEES

There are four standing committee formed by the Board members. The member of the committees and number of each committee meeting held are presented below:

Name of the Committee	Name of the Committee Member	Designation	No of Meeting Held
Audit Committee	Prof. Mamtaz Uddin Ahmed	Chairman	8
	Mr. Kamal Ahmed	Member	
	Mr. Ratan Chandra Pandit	Member	
	Mr. S.M. Tarikul Islam	Member	
Recruitment & Promotion Committee	Dr. Ahmad Kaikaus	Chairman	7
	Mr. Khaled Mahmood	Member	
	Mr. Md. Azharul Islam	Member	
	Mr. A M M Sazzadur Rahman	Member	
Procurement Review Committee	Prof. Dr. Md. Quamrul Ahsan	Chairman	23
	Mr. Sheikh Faezul Amin	Member	
	Mr. Abul Baser Khan	Member	
	Mr. Abu Alam Chowdhury	Member	
Steering Committee	Dr. Ahmad Kaikaus	Chairman	2
	Mr. Khaled Mahmood	Member	
	Mr. Ratan Chandra Pandit	Member	
	Mr. S.M. Tarikul Islam	Member	
	Mr. A M M Sazzadur Rahman	Member	

## PROJECT IN PROGRESS

- 225MW CCPP:** The project started on February 2013. The simple cycle of this project came into operation on April 2015 while the combined cycle on December 2015. The total project cost was Tk. 2048 crore which is mainly funded by ECA financing.
- 450MW CCPP (South):** The project started on March 2013 while it has come into generation from July 2016. The total project cost was Tk. 3792 crore which is mainly funded by ECA financing.
- 450MW CCPP (North):** The project started on April 2014 while it has come into generation from June 2017. The total project cost was Tk. 3400 crore which is mainly funded by ADB, IDB and GoB Fund.
- 400MW East:** The invitation for 2<sup>nd</sup> Stage Bids was issued on 15<sup>th</sup> October 2017 to the short listed bidders whose deadline is 27<sup>th</sup> November 2017. The expected date of the commencement and completion of this project is June 2018 & June 2021 respectively. The total project cost is Tk. 2931 crore which is mainly funded by ADB, IDB and GoB Fund.

# Directors' Report

5. **1320MW Coal Power:** Land acquisition is under process at Patuakhali. MOU has been signed between APSCCL and China Energy Engineering Corporation Limited (Energy China) on 13 July 2017. The estimated cost of the project is Tk. 8237.54 Crore.
6. **100MW HFO:** This is a twelve month project whose land has been selected primarily at Ashuganj Upazila, of Brahmanbaria District and purchasing process of land is going on. The estimated cost of this project is Tk. 626 crore which will be financed from APSCCL own fund. Tender was floated for the selection of the EPC Contractor.

## APPOINTMENT OF AUDITOR

Pursuant to section 210 the Company's Act 1994. The Company's statutory Auditors M/S SF Ahmed & Co. Chartered Accountants retires at the 17<sup>th</sup> Annual General Meeting as Auditors of the Company. The Chartered firm has audited APSCCL in the last five consecutive years. The retiring Auditors are eligible for re-appointment and have expressed their willingness to continue for the year 2017-18 at a fee to be determined by the shareholder in the ensuing AGM.

## GOING CONCERN

While approving the financial statement, the Directors have made appropriate enquires and analyzed significant operating and indicative financials which enabled them to understand the ability of the company to continue its operations for a foreseeable future. The Directors are convinced and gave reasonable expectation that the company has adequate resources and legal instruments to continue its operations without interruptions. Therefore the company adopted the going concern basis in preparing these financial statements.

## BUSINESS RISK AND UNCERTAINTIES

The Directors consider that the following risks and uncertainty are running with the plant:

- Average age of the old plant are more than 29 years.
- Overall thermal efficiency & reliability of the old plants are not up to the mark.
- A large overloaded grid substation within APSCCL's premises is also a business risk.





Therefore, APSCCL's challenges are:

- Replacement of old inefficient outlived plants.
- Implementation of new projects and increase of power generation capacity.
- Increase of overall thermal efficiency.

## FINANCIAL RISK

The company has exposures to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

The Board has overall responsibility for the establishment and oversight of the company's risk management framework. The Board oversees how management monitors compliance with risk management policies and procedures and reviews the adequacy of the risk management framework in relation to risk faced by the company. The Board is assisted in its oversight role by Audit Committee, undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

**Credit Risk:** Credit risk is the risk of financial loss to the company if a customer or counterparty fails to meet its contractual obligations. The company's sales are made to Bangladesh Power Development Board (BPDB) under the conditions of long term Power Purchase Agreement (PPA). Sales made to that entity are fully secured by Letters of Credit issued by local scheduled banks.

**Liquidity Risk:** Liquidity risk is the risk that the company will not be able to meet its financial obligations as they fall due. The company's approach to managing liquidity is to ensure as far as possible that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation. Typically management ensures that it has sufficient cash and cash equivalent to meet expected operational expenses, including the servicing of financial obligation through preparation of cash forecast, prepared based of time line of payment of the financial obligation and accordingly arrange for sufficient fund to make the expected payment within due date.

**Market Risk:** Market risk is the risk that changes in market forces such as foreign exchanges rates and interest rate that will affect the company's income or value of its holding of financial instruments. The objectives of market risk management are to manage and control market risk exposures within acceptable parameters, while optimizing the return. APSCCL has already taken necessary measures such as interest rate SWAP and foreign exchange rate SWAP in order to address such market risk.

## NATIONAL INTEGRITY STRATEGY (NIS)

The present Government of Bangladesh is committed to establish democracy, the rule of law, human rights, freedom of citizens as embodied in the Constitution, equality and justice in the country. In this view the present government has undertaken National Integrity Strategy (NIS) which is a comprehensive set of goals, strategies and action plans aimed at increasing the level of independence to perform, accountability, efficiency, transparency and effectiveness of state and non-state institutions in a sustained manner over a period of time. The integrity system comprises both State and non-state institutions. In order to implement this strategy the management of APSCCL has also taken several measurements such as accountability, transparency, efficiency, effectiveness, delegation of authority, right to information and so on.

## HUMAN RESOURCE MANAGEMENT

Efficient manpower is the pre-requisite for development of any organization. Success of this organization depends on qualified and skill manpower for right post. APSCCL is performing the task with due care and integrity to increase the efficiency of the plant through appropriate maintenance and operation. Already computerized attendance and access control system (finger print) and customized personnel information system have been adopted in the company.

# Directors' Report

## SECURITY STRENGTH

APSC is a KPI area. Moreover some new (225MW CCPP, 450MW CCPP –South, 450MW CCPP –North) projects have implemented here and some other (400MW East and 100MW HFO) will come soon. The projects are implemented by the foreign contractors. Therefore there are many foreign people employed in these projects. The security of these foreign people is one of the key issue for APSC authority. Moreover the local administration are also concerned in this regard. As APSC is a KPI area and in order to strengthen the security of this KPI area and the foreigners employed here, APSC authority with the assistance of the local administration take necessary initiatives. On this context, APSC deployed 194 persons in total which includes APSC own officers & staff 40, Army 22, Police 27 and Ansar 105. The company has all required security materials and measurements such as CCTV at 60 different places, watch tower, archway gate, firefighting materials and so on.

## HUMAN RESOURCE DEVELOPMENT

Training is the most essential element for improving efficiency of the employees in the today's competitive world. In order to improve productivity of the company's manpower, the company is continuously providing formal and informal training to its



employees at every level for at least 60 man-hours per year. It has a full-fledged training center headed by Manager (HRD) to implement the in-house training programs. In addition APSC employees participate in the reputed training institutes of the country and outside the country.

## DIGITALIZATION OF APSC

In line with Government's plan to build Digital Bangladesh, APSC has been striving to automate all of its operational activities. This would help to achieve operational efficiency, cost control, reliability, transparency and overall a good management system for the organization. On June 2017, the company has entered into electronic filing system namely "Nothi", developed under A2i Program of Prime Minister's Office. At present about 26% of the total file of the company are conducted by this system. APSC secured first position among the companies in power sector in the completion of the file by this system. Apart from this the company has developed Operational Information Management System (OIMS) in order to maintain all operational data properly. It also developed Human Resources Information System (HRIS) and Stores Management System (SMS). In order to communicate with distant places the company has dedicated video conferencing system.

## FUTURE OUTLOOK

Electricity is the driving force of economy and civilization. All development activities are directly or indirectly dependent on it. The trend of generation capacity of the country is running behind to meet the prevailing load demand of the country and causes hindrance to the development activities in industrial, commercial, agricultural and social sectors.

Keeping this view in mind APSCCL is continuously working to narrow the increasing gap between demand & supply of electricity by optimized utilization of the natural gas resources and replacing low efficient, outlive machines.

APSCCL will undertake the following projects in near future

1. 400 MW Duel Fuel CCPP Project in replace of exiting Unit-1 & Unit-2
2. Ashuganj 1320 MW Ultra Super Critical Coal based Power Plant Project at Patuakhali (Phase-2)
3. 2x660 North-Bengal Coal Fired Thermal Power Plant.
4. 200 MW Solar Park at Padma Char in Rajshahi.

## ACKNOWLEDGEMENT

The Board of Directors would like to extend its foremost regards and appreciation to the valued Shareholders and other Stakeholders of the Company for their persistent support and guidance to the company that led to its cumulative achievements. The Board also recognizes that its journey to the attainment during the year was possible because of the cooperation, positive support and guidance that it had received from the Government of Bangladesh, Ministry of Power, Energy and Mineral Resources, Power Division, Power Cell, Economic Relations Division, Ministry of Finance, Ministry of Planning, Bangladesh Power Development Board, Petro Bangla, Bakhrabad Gas Distribution Company Limited and local administration and people. Accordingly the Board offers its utmost gratitude to them.

I would like to convey our heart-felt gratitude to Consortium of Inelectra International AB, Sweden and TSK Electronica Electricidad S.A., Spain and the Consortium of Hyundai Engineering Company Ltd. & Daewoo International Corporation Ltd., HSBC and SCB, the ECA facilities and lenders - HERMES Germany, ONDD Belgium, CESCE Spain, MIGA, Banco Bilbao Vizcaya Argentaria S.A., Banco Espanol de Credito S.A., Caixa Bank S.A., Kfw IPEX-Bank GmbH, Norddeutsche landesbank Girozentrale and K-Sure (Korea Trade Insurance Corporation) and Korea Finance Corporation, DZ Bank AG for their support and co-operation in construction and financing 450MW CCPP (South), 225MW CCPP project. Asian Development Bank & Islamic Development Bank for 450MW CCPP (North) & United Group for 200MW Modular Power Plant Project.

We also extend to the Management and Employees its warmest greetings and felicitation for being the essential part of APSCCL during the year. It was theirs' unrelenting commitment, dedication and diligence throughout the year that led to the company achieving the awards and accolades so far. We are proud of you all and look forward to your continued support as we march ahead to take Ashuganj Power Station Company Limited further forward as a leading player in the power sector of the country.

With Best Wishes

On behalf of the Board of Directors



**(Dr. Ahmad Kaikus)**  
Chairman, APSCCL

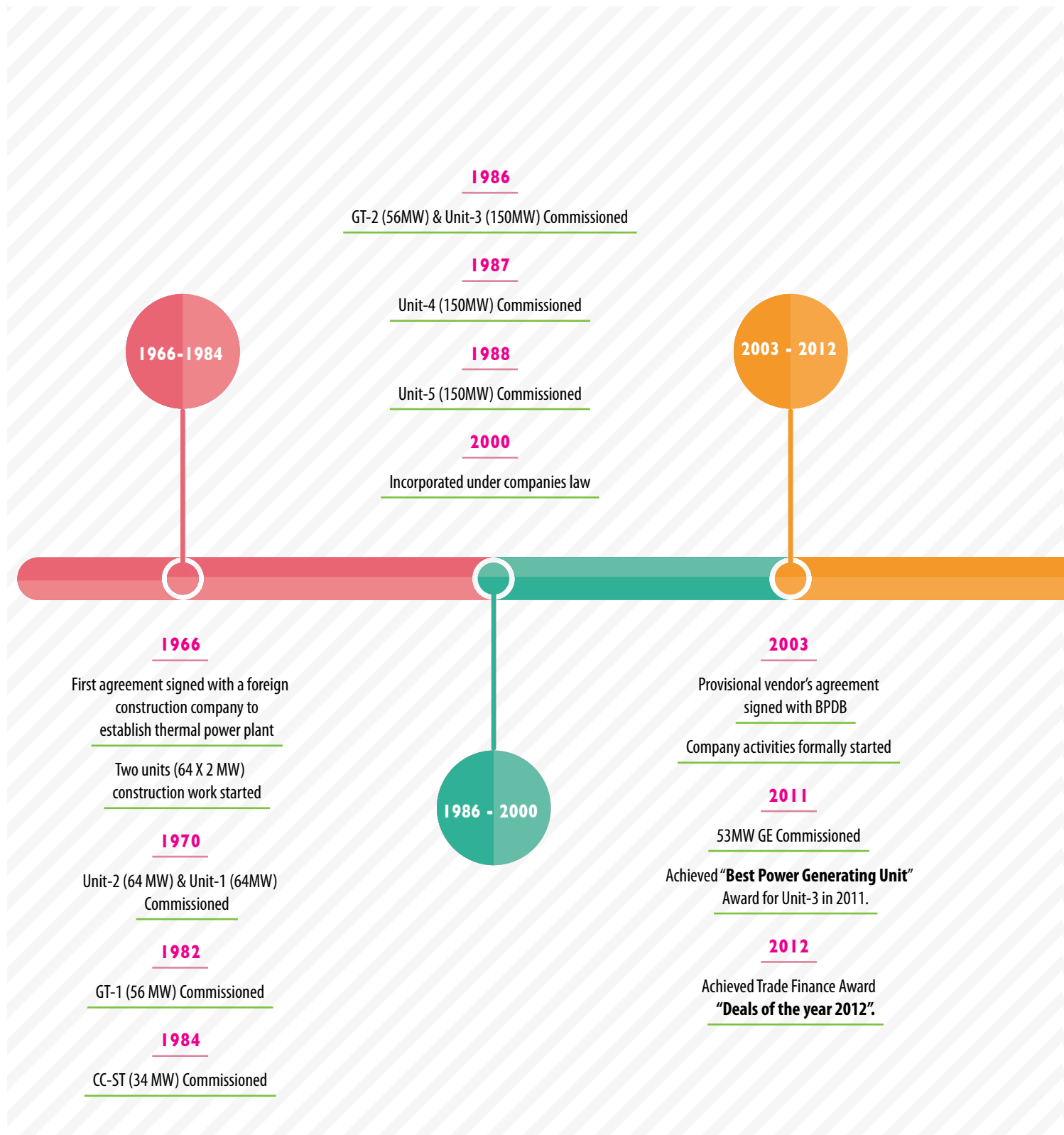
# ACHIEVEMENT



- **BENCHMARKS & MILESTONE**
- **AWARDS**
- **ACHIEVEMENTS**
- **ISO CERTIFICATION**
- **16<sup>th</sup> ANNUAL GENERAL MEETING**



# Benchmarks & Milestone



**2013**

Unveiled plaque of foundation stone of 225 MW CCPP, 450MW CCPP (South), 450MW CCPP (North) & 200MW Modular Power Plant by Honorable Prime Minister of Government of Bangladesh Sheikh Hasina.

**2014**

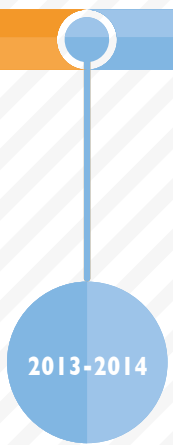
Retirement of GT-1 & ST unit for site transferring of 225MW CCPP Project  
Achieved "Best Corporate Award-2014" from ICMAB



**2015-2016**

**2017**

Commissioning of 450MW CCPP (North)  
MoU signed to form Joint Venture Company with Energy China for implementing 2X660 MW coal based power plant at Patuakhali.  
APSCCL entered in e-filing system 'Nothi'.



**2013-2014**

**2015**

Commissioning of 225MW CCPP & 200MW Modular Power Plant  
Achieved international "The Green Era Award-2015" from Berlin, Germany  
APSCCL entered in e-GP (Electronic Government Procurement) system



**2017**

**2016**

Commissioning of 450MW CCPP (South)  
Achieved ISO 9001:2008, ISO 14001:2004 & BS OHSAS 18001:2007

# Awards



The 2015 Green Era Award



ICMAB Award



ICMAB Best Corporate Award-2014





**ICMAB Best Corporate Award-2014**



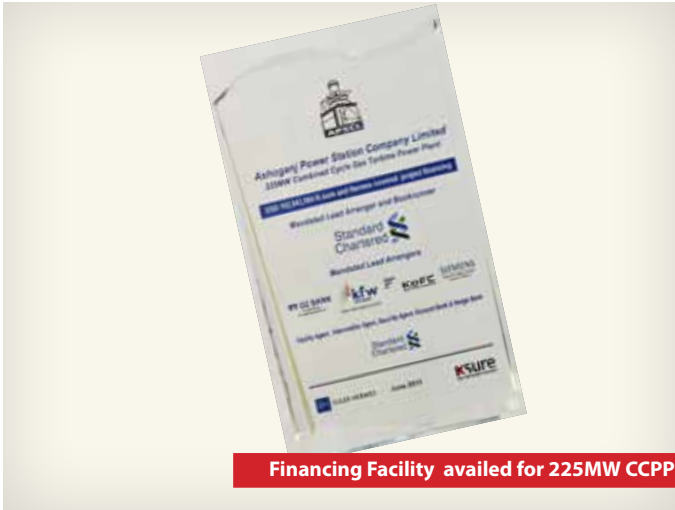
**Financing Facility available for 450MW CCPP (South)**



**Trade Finance Award Deals of the Year 2012**



**Financing Facility available for 450MW CCPP (South)**



**Financing Facility available for 225MW CCPP**



**To Mark 100000 Hours Commercial Operation of the GEC CCPP**

# Achievements

Name of The Project:	<b>Ashuganj 225MW CCGT Project</b>
Estimated Cost of The Project:	USD 252.03 Million
Project Financed By:	ECA Financing & APSCL Own
Contractor:	The Consortium of Hyundai Engineering Co., Ltd. and Daewoo International Corporation
Date of Commencement:	17-Feb-13
Commercial Operation Date:	Simple Cycle: 27 April 2015 Combined Cycle: 10 December 2015
Capacity (in MW)	223MW
Net Generation in 2016-17	1,094,056,096 Kwh
Fuel Type	Natural Gas
Plant Factor (%)	68.4% (Average of 2016-17)
Efficiency (%)	51%
Total Manpower	49 Person
Tariff (Tk./Kwh)	Levelized Tariff Tk. 2.033/Kwh



Name of The Project:	<b>Ashuganj 450MW CCPP (South) Plant</b>
Project Highlights:	The Hard Term Loan Standing committee on its Meeting held on 28 <sup>th</sup> November, 2012 approved the loan. The common terms agreement (CTA) was signed on 20 December 2012.
	The Honorable Prime Minister had kindly laid foundation-stone of this new power plant on 20 July 2013 and inaugurated on 01 March 2017.
Estimated Cost of The Project:	3,792.00 Crore or US\$470.5M (Equivalent)
	(EPC- US\$318.3M; Premium-\$76.77M; IDC-US\$22.5M; VAT & Tax-US\$31.0M; Others Banking Fees-US\$22.03M)
Project Financed By:	Export Credit Agency (ECA)-85% and Equity-15%
	The ECAs involved in the project are CESCE of Spain (US\$60M), ONDD of Belgium (US\$75M), and Euler Hermes of Germany (US\$101M) and MIGA of the World Bank(US\$184M) .
Contractor:	The Consortium of Inelectra International AB, Sweden and TSK Electronica Electricidad S.A., Spain.
Date of Commencement:	14 <sup>th</sup> March, 2013
Commercial Operation Date:	Combined Cycle: 22 July, 2016
Capacity (in MW)	373MW
Net Generation in 2016-17	1,538 GWH
Fuel Type	Natural Gas
Plant Factor (%)	84.60%
Efficiency (%)	56%
Total Manpower	145 Persons
Tariff (Tk./Kwh)	2.0044 (Levelized Tariff)



# Achievements

Name of The Project:	<b>Ashuganj 450 MW Combined Cycle Power Plant (North) Project</b>		
Project Highlights:	Government of The People's Republic of Bangladesh already has declared that electricity for all within 2021. To achieve the goal, APSCCL has taken this initiative to enhance the generation of Power.		
Estimated Cost of The Project:			
(Taka in Lakh)	1	GOB	35,271.65
	2	PA	299,604.60
	3	APSCCL Own	5,126.25
	Total		340,002.50
Project Financed By:	Asian Development Bank (ADB)- 228 million USD, Islamic Development Bank (IDB)- 200 million USD, Government of Bangladesh- BDT 353 Crore & APSCCL Own Fund- BDT 51 Crore.		
Contractor:	The Consortium of Technicas Reunidas S.A & TSK Electronica Y Electricidad S.A, Spain.		
Date of Commencement:	02 April, 2014		
Commercial Operation Date:	Simple Cycle: 14 February, 2017 Combined Cycle: 11 June, 2017		
Capacity (in MW)	360 MW		
Net Generation in 2016-17	279,388,319.31 KWH		
Fuel Type	Natural Gas		
Plant Factor (%)	84.60%		
Efficiency (%)	58%		
Total Manpower	Officer-31, Staff- 37 Total-68		
Tariff (Tk./Kwh)	1.8800		



Name of The Project:	<b>Ashuganj 400 (±5%) MW Combined Cycle Power Plant (East).</b>	
Project Highlights:	<p>ADB Loan No-BAN-3350, Title: Power System Expansion and Efficiency Improvement Investment Program.</p> <p>IDB Lease No-BD-0184, Title: The 400 MW Ashuganj (East) Power Plant Efficiency Improvement Project. Combined Cycle Power Plant to effective &amp; efficient utilization of natural gas by replacing of old inefficient power plant. It will narrow the ever increasing gap between the demand and supply of electricity through gas based low cost generation in the north east zone of the country. It will accelerate to meet the vision of the Government i.e. to ensure quality power for all in 2021.</p>	
Estimated Cost of The Project:	TOTAL	: BDT. 2,931.36 Crore
	ADB	: 113.83 million USD
	IDB	: 189.95 million USD
	GOB	: 420.69 Crore BDT, &
	APSCCL	: 152.40 Crore BDT
Project Financed By:	ADB & IDB.	
	DALES OF LOAN SIGNING:	
	ADB	: 22.12.2015
	IDB	: 31.07.2016
Capacity in MW	400 (±5%) MW.	
Fuel	Natural Gas	
Project Location	Ashuganj, Brahmanbaria, Bangladesh.	
Contractor:	TBD	
Date of Commencement:	June, 2018	
Commercial Operation Date:	June, 2021	
Financial Progress:	0.067%	
Remarks	<ul style="list-style-type: none"> <li>➤ International Tender Notice (1st Stage) was published in international newspaper on 12<sup>th</sup> May 2016 for the selection of EPC contractor.</li> <li>➤ Contract signed with M/S Poyry Switzerland Ltd, Switzerland &amp; Atlanta Enterprise Limited, Bangladesh for Project Implementation Consultancy Service on 29<sup>th</sup> March 2017.</li> <li>➤ Invitation for Second Stage Bids was issued on 15<sup>th</sup> October 2017 to the short listed bidders. Bid submission deadline is 27<sup>th</sup> November 2017.</li> </ul>	

# Achievements

Name of the Project:	<b>Patuakhali 1320 MW (2x660 MW) Super Thermal Coal fired Power Plant Project.</b>
Project Highlight:	In order to meet the growing demand of Electricity in Bangladesh, due to natural gas reserved is decreasing gradually, it is necessary to promote the fuel diversification for the Power generation, selecting Coal as a primary option to generate 20000 MW by coal within 2030. To fulfill this target Ashuganj Power Station Company Ltd (APSCL) is envisaging implementation of Thermal Power Project with 2x660 MW Ultra Super Critical Coal fired power plant at Patuakhali district of Bangladesh. This is an appurtenant project of the main thermal Power Plant (2x660 MW) providing suitable land and it's site.
Estimated Cost of the Project:	BDT. 82,375.39 Lac
Project financed by:	GOB: BDT. 77,825.79 Lac
	APSCL OWN: BDT. 4,549.61 Lac
Capacity in MW	1320 MW
Fuel	Coal
Project Location	Debpur, Dhankhali, Patchjunia & Chalitabunia Mouza of Kalapara Upzilla under Patuakhali District.
Date of Commencement:	1st January, 2018
Remarks:	Recast DPP has been prepared and sent it to Power Division on 19.10.2017. Lands an amount of 289.31 acre out of 930.615 acres got approval for acquisition from Government of Bangladesh. Lands an amount of 226.295 acres are under process for approval in Land Ministry. Another 399.64 acres and 15.37 acres of lands for resettlement are waiting for issuing the notice of under section-3. A joint measurement will be started as soon as possible for giving compensation to the effected people.

Name of The Project:	<b>Ashuganj 100 MW HFO Power Plant Project</b>
Project Highlights:	A turnkey based project on the basis of alternative fuel in line with the present Government target to meet the growing demand of Electricity of Bangladesh
Estimated Cost of The Project:	BDT. 625.65 Crore
Project Financed By:	APSCL Own Fund
Capacity in MW	100MW
Fuel	Heavy Furnace Oil (HFO)
Project Location	Ashuganj
Invitation of Tender (International) floated	25 November, 2017
Project Completion Time	270 days from the effective date of contract (EDOC)

# ISO Certification







As a strong power generation company with a long history, APSCl has often looked to the past to be inspired for the future. And so in 2015, APSCl reached several milestones in its capacity and has achieved the Integrated Management System (IMS) Certificate based on ISO 9001: 2008 (QMS), ISO 14001:2004 (EMS) and BS OHSAS 18001:2007. APSCl is proud of its achievement for IMS certificate as the pioneer in government owned power generation sector in Bangladesh with reliable evidence of all applicable legal and regulatory compliances and accredited by independent evaluation of these conformity assessment body against recognized standards to carry out specific activities to ensure our integrity, impartiality and competence. Quality, environmental performance or limit environmental impact, to assess and control occupational health hazards and risks from its operations are key focus for APSCl. This accreditation ensures that employees, purchaser and regulators can have confidence in the provision of APSCl's services that have no negative impact on health and safety in the workplace and on the environment and generate quality electricity that conforms to the applicable requirements of ISO 9001, ISO 14001 and BS OHSAS 18001. APSCl has established a quality management system that is

suitable for its product and processes, environmental management system that controls or minimizes the environmental impact and occupational health and safety assurance system that ensures the safe and accident free working environment for all employees that is appropriate for its certification scope as well as the relevant statutory and regulatory requirements related to its product and service. APSCl has ensured the availability of resources necessary to support the operation and monitoring of these. APSCl aims to prevent nonconformities, and has systematic improvement processes in place to correct any nonconformities that do occur, analyze the cause of nonconformities and take corrective action to avoid their recurrence. APSCl has implemented an effective internal audit and management review process for monitoring, measuring and continually improving the effectiveness of standards what accredited. The intent is to promote a common focus throughout the entire conformity assessment chain in order to achieve these expected outcomes and thereby enhance the value and relevance of accredited certification.





The IMS certification is achieved to increase the confidence level of employees and interested parties in APSCCL's management system. The certified management system is managing its interactions with the quality, environment and occupational health and safety and is demonstrating its commitment to:

-  Quality electricity generation, pollution prevention and to ensure safe working environment for all of its employees, contractors, visitors and periodically evaluates its compliance with applicable legal and other requirements.
-  Has defined relevant objectives and targets that are measurable, where practicable, taking into account and has programmes in place to achieve these objectives and targets.
-  Continually enhancing its quality, environmental, occupational health and safety assurance management system in order to achieve improvements in its overall performance and suitable for the nature of its activities, products and services, that conforms to the requirements of ISO 9001, ISO 14001 and BS OHSAS 18001 with relevant policies and statement.
-  Has identified the quality, environmental and occupational health and safety aspects of its activities, product and services that it can control and /or influence and determined those that can have a significant relevant impact (including those related to suppliers / contractors).
-  Has procedures in place to identify applicable legislations and other relevant requirements, to determine how these apply to its relevant aspects and to keep this information up to date.
-  Has implemented effective controls in order to meet its commitment to comply with applicable legal and other requirements.
-  Ensures that people working for or on behalf of APSCCL are aware of the requirements of its Integrated Management System and are competent to perform tasks that have the potential to cause significant relevant impacts.
-  Has implemented procedures for communicating internally, as well as responding to and communicating (as necessary) with interested external parties.
-  Ensures that those operations associated with significant health, safety and environmental aspects are carried out under specified conditions and monitors and controls the key characteristics of its operations that can have a significant health, safety and environmental impact.
-  Has established and (where practicable) tested procedures to address and respond to emergencies that can have an effect on the environment.

# 16<sup>th</sup> Annual General Meeting

The 16<sup>th</sup> Annual General Meeting (AGM) of Ashuganj Power Station Company Ltd. was held on Wednesday, 21st December, 2016 at 06.00 evening at Bijoy Hall, Biddut Bhaban, Dhaka. Chairman of the Board Dr. Ahmad Kaikaus presided over the meeting. Directors of Board Dr. Md. Quamrul Ahsan, Md. Mukammel Hoque, S.M. Tarikul Islam, Abul Baser Khan, Md. Anwarul Islam, Kamal Ahmed, Md. Abu Alam Chowdhury, Managing Director A. M. M. Sazzadur Rahman, Executive Directors of the company Md. Sharafat Ali, Ajit Kumar Sarkar, A.K.M. Yaqub, Company Secretary Mohammad Abul Mansur and other senior officials of the company attended at the meeting.

After recitation of verse from the Holy Quran the Chairman welcomed the shareholders' in the Annual General Meeting. The Meeting started with the Chairman's inviting comments on proceedings of last Annual General Meeting followed by comments on Directors' Report and Audited Financial Statements for the year ended 30 June 2016.

The shareholders unanimously approved the audited financial statements and proposed 1.5% dividends for the year ended 30 June 2016.

Retiring Directors Sheikh Faezul Amin and Md. Mukammel Hoque were re-elected as Director of the company.

Proposal for appointment of external auditors SF Ahmed & Co., Chartered Accountant being eligible for re-appointed as Auditors of the Company to hold office till the conclusion of the next Annual General Meeting for auditing the Company's accounts for the year ending 30 June 2017 was approved by the shareholders.

Representative of the shareholders from Power Division & Energy Division of Ministry of Power, Energy & Mineral Resources; Finance Division of Ministry of Finance, Planning Division, Ministry of Planning, Bangladesh Power Development Board, Member (P&D), BPDB, Member (Generation), BPDB actively participated in the discussion and they talked about the overall performance of the Company in the AGM. The Chairman Dr. Ahmad Kaikaus and the Managing Director, A. M. M. Sazzadur Rahman replied to the queries and explained on various comments made by distinguished shareholders.

Shareholders appreciated the Company's performance during the meeting. The meeting ended with a vote of thanks to the chair.



# ADDITIONAL CORPORATE INFORMATION

- REPORT TO THE AUDIT COMMITTEE
- COMPLIANCE REPORT ON BAS & BFRS
- ENVIRONMENT
- CORPORATE GOVERNANCE
- CORPORATE SOCIAL RESPONSIBILITY
- VALUE ADDED STATEMENT
- MEMORABLE EVENTS 2016-2017

# Report to the **Audit Committee**

*for the year 2016-17 ended on 30 June 2017*

The Audit Committee of Ashuganj Power Station Company Ltd. (APSCL) was established and its Charter was approved by the Company's Board. The Audit Committee, a sub-committee of the Board, supports the Board in fulfilling its oversight responsibilities. The Audit Committee of APSCL comprises of the following Board members:

1.	Prof. Mamtaz Uddin Ahmed	-Chariman
2.	Mr. Kamal Ahmed	- Member
3.	Mr. Ratan Chandra Pandit	-Member
4.	Mr. S.M. Tarikul Islam	-Member

The Audit Committee met 08 times (66<sup>th</sup> to 73<sup>rd</sup> Audit Committee Meeting) during the considering period.

## **Role of the Audit Committee**

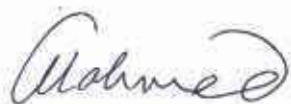
The Audit Committee's authorities, duties and responsibilities flow from the Board's oversight function. The major responsibilities of the Committee, among others, include:

- Reviewing the quarterly, half-yearly and annual financial statements and other financial results of the company and, upon its satisfaction of the review, recommend them to the Board for approval.
- Reviewing the revised revenue budget, capital expenditure budget, and project development budget of the current year and proposed revenue budget, capital expenditure budget, and project development budget of the next year and recommended them to the Board for approval.
- Monitoring and reviewing the adequacy and effectiveness of the Company's financial reporting process, internal control and risk management system.
- Monitoring and reviewing the arrangements to ensure objectivity and effectiveness of the external and internal audit functions. Examine audit findings and material weaknesses in the system and monitor implementation of audit action plans.
- Recommending to the Board the appointment, re-appointment or removal of external auditors.
- Reviewing and monitoring the Company's ethical standards and procedures to ensure compliance with the regulatory and financial reporting requirements.

## **Activities of the Committee on the Company's Affairs for the Period under Report**

- Reviewing the audited financial statements of the Company and being satisfied that the critical accounting policies, significant judgments and practices used by the Company are compliant with the required laws and regulations, also confirmed by the external auditor in their independent report, thereafter recommending to the Board for adoption.
- Reviewing the quarterly, half-yearly and annual financial statements and recommend them to the Board for approval.
- Reviewing the revised revenue budget, capital expenditure budget, and project development budget of the current year and proposed revenue budget, capital expenditure budget, and project development budget of the next year and recommended them to the Board for approval.
- Reviewing the quarterly financial statements of the Company and recommending the same to the Board for adoption.
- Reviewing the external auditors' findings arising from audit, particularly comments and responses given by the management.
- Reviewing the matters as per requirement from the Board.

The committee is of the opinion that reasonable controls and procedures are in place to provide assurance that the Company's assets are safeguarded and the financial position of the Company is adequately managed.



**Prof. Mamtaz Uddin Ahmed, FCMA**  
Chairman  
Audit Committee

# Compliance Report on BAS & BFRS

SL No.	BAS Title	BAS Effective Date	Remarks
BAS-01	Presentation on Financial Statements	Adopted on or after 01.01.07	Applied
BAS-02	Inventories	Adopted on or after 01.01.07	N/A
BAS-07	Statement of Cash Flows	Adopted on or after 01.01.99	Applied
BAS-08	Accounting Policies, Changes in Accounting Estimates and Errors	Adopted on or after 01.01.07	Applied
BAS-10	Events after the balance sheet Date	Adopted on or after 01.01.07	Applied
BAS-11	Construction Contract	Adopted on or after 01.01.99	N/A
BAS-12	Income Taxes	Adopted on or after 01.01.99	Applied
BAS-16	Property, Plant & Equipment	Adopted on or after 01.01.07	Applied
BAS-17	Leases	Adopted on or after 01.01.07	N/A
BAS-18	Revenue	Adopted on or after 01.01.07	Applied
BAS-19	Employee Benefits	Adopted on or after 01.01.04	Applied
BAS-20	Accounting of Government Grants and disclosure of Government Assistance	Adopted on or after 01.01.99	Applied
BAS-21	Effects of Changes in Foreign Exchange Changes	Adopted on or after 01.01.07	Applied
BAS-23	Borrowing Cost	Adopted on or after 01.01.10	Applied
BAS-24	Related Party Disclosure	Adopted on or after 01.01.07	N/A
BAS-27	Consolidated and separate financial statements	Adopted on or after 01.01.10	N/A
BAS-28	Investments in associates	Adopted on or after 01.01.07	N/A
BAS-29	Financial reporting in hyperinflationary economics	Not yet adopted by ICAB	N/A
BAS-31	Interest in joint ventures	Adopted on or after 01.01.07	N/A
BAS-32	Financial instruments presentations	Adopted on or after 01.01.10	Applied
BAS-33	Earnings per share	Adopted on or after 01.01.07	N/A
BAS-34	Interim financial reporting	Adopted on or after 01.01.99	N/A
BAS-36	Impairment of assets	Adopted on or after 01.01.05	N/A
BAS-37	Provisions, contingent liabilities, and contingent assets	Adopted on or after 01.01.07	Applied
BAS-38	Intangible assets	Adopted on or after 01.01.05	Applied
BAS-39	Financial instruments: recognition and measurement	Adopted on or after 01.01.10	Applied
BAS-40	Investment property	Adopted on or after 01.01.07	N/A
BAS-41	Agriculture	Adopted on or after 01.01.07	N/A

SL No.	BFRS Title	Adoption Status of ICAB	Remarks
IFRS-1	First time adoption of international financial reporting standards	Adopted as BFRS 1, effective on or after 01.01.09	N/A
IFRS-2	Share based payments	Adopted as BFRS 2, effective on or after 01.01.07	N/A
IFRS-3	Business combination	Adopted as BFRS 3, effective on or after 01.01.10	N/A
IFRS-4	Insurance contracts	Adopted as BFRS 4, effective on or after 01.01.10	N/A
IFRS-5	Non current assets held for sale and discontinued operation	Adopted as BFRS 5, effective on or after 01.01.07	N/A
IFRS-6	Exploration for and evaluation of mineral resources	Adopted as BFRS 6, effective on or after 01.01.07	N/A
IFRS-7	Financial instruments: disclosures	Adopted as BFRS 7, effective on or after 01.01.10	Applied
IFRS-8	Operating segments	Adopted as BFRS 8, effective on or after 01.01.10	N/A

# ENVIRONMENT

Presently demand for electricity in Bangladesh as a key enabler for economic and social development is rising along a similar trend with increased population. For the commitment from Environmental Responsibility, APSCCL is developing its combined cycle Thermal Power and Renewable Power Sectors to integrate sustainable development in the power market and country to serve. It is lowering the environmental footprint of assets, to allow for the clean generation of electricity with minimum impact on the environment. In order to limit the environmental impacts from electricity generation throughout the entire life cycle of the plants, the company has built more efficient and environment friendly new power plants and is introducing Eco-Designed and environment friendly technology replacing the old inefficient generating units. The objective of this approach is to reduce increased pressure on energy demand at present energy crisis situation of Bangladesh and subsequently to reduce Green House Gas emission and the impact on climate change. For this APSCCL has achieved the globally prestigious “The Green Era Award, 2015” from World Economic Forum in Berlin, Germany as the pioneer of Green Economy in the power sector of Bangladesh.

The company has set up an organization with follow-up tools and indicators to implement its environmental policy, as well as health and safety policies for its employees and contractors that covers such items as environmental management, water, ground and air pollution, waste production and recycling. It also deals with health and occupational safety management, pollution prevention, etc. in line with ISO 9001, ISO 14001 and BS OHSAS 18001 requirements. At APSCCL environment, health and safety (HS&E) is



World Bank Thermal Power Plant Guidelines and ADB Environmental Safeguard Policy.

APSCCL's plants are well equipped with pollution control devices and adhere to all environmental regulations and pollution norms of the country. In addition, it is working closely with the community to minimize environmental hazards. The company has institutionalized an effective system of environment monitoring, pollution control equipment and emissions management. Aside from tree plantation that is

not a regulatory compliance, but a corporate credo followed with diligence across all operations. It has enforced environment, health and safety standards and implemented work safety measures at all our operating locations, ensuring healthy, safe and environmentally friendly working conditions. It is committed to ensure that all the plants will adhere to the highest safety standards with each location serviced by its own Health, Safety and Environment (HS&E) division. The company ensures employee involvement in maintaining a pollution free, safe and healthy workplace through periodic reviews of operational procedures, safe methods of work and a safe work environment. Therefore it has developed a culture of environment, health and safety through active leadership and provide appropriate training at all levels to enable employees to fulfill their health, safety and environmental obligations. All of its power plants have received statutory approvals by complying with all environmental regulations in line with the Department of Environment, Bangladesh;

being carried out within the plant and residential colonies' boundary, it is actively involved in tree plantation initiatives in its community. APSCCL is also using the latest available technology to reduce net consumption of high quality water by enhancing water use efficiency with “Zero Blow Down Discharge” as the company fully understand the importance of this precious resource during plant operations by improving thermal efficiency and reducing the amount of heat discharged in the environment. It is also reducing the chemical impact of operational discharge on the quality of surrounding surface and groundwater resources. All power plant projects are subject to State Environmental Laws and Regulations, which govern the discharge, emission, storage, handling and disposal of a variety of substances. It has also adopted waste management systems and maximized the available recycling opportunities.

APSCCL aim to minimize the impact of its operations on the environment through reducing energy consumption in auxiliary



equipment's, buildings and facilities, utilizing renewable sources of energy, implementing 'green' waste management practices, minimizing business travel, carbon offsetting and operating quality management systems. To support this effort, the environmental and climate change policy is implemented through proper management to ensure compliance with local guidelines and regulations. In 2013, Health, Safety & Environment Division of APSCCL developed its Greenhouse Gas ('GHG') emissions accounting to include all operations. Since then, the focus has been on increasing the quality of information captured and seeking out how the better data collected can add value to the business. The levels of GHG emissions have been calculated using the guidelines of the GHG protocol and relate to the reporting period from 1 January to 31 December of every year. This provides internal management with valuable information on which to build an effective strategy to manage and reduce GHG emissions. This will continue to serve as a process by which to improve and further develop accounting and reporting standards in the future, and to broaden the base of users and stakeholder input. This includes building bridges with existing and emerging climate initiatives to optimize safe natural environment and to ensure the sustainable development.

#### HEALTH, SAFETY AND ENVIRONMENT POLICY

APSCCL HSE vision is an accident free workplace, with no harm to people and continuously decreasing environmental impacts of business activities. It commits to provide a safe and healthy work environment and ensuring that all activities are conducted in a manner that protects the environment.

To achieve this commitment, our Health, Safety and Environmental (HSE) management system drives continual improvement, outlines HSE accountabilities and requires that the company:

- Identify and manage risks to as low as reasonably practicable where they have the potential to cause an injury or ill health to people, or unacceptable impacts on the environment or the community.
- Provide safe work places and systems of work, empower employees, contractors and other stakeholders to address unsafe or hazardous situations and carry out their work in a manner that does not present a risk to themselves, others or the environment.
- Set objectives, targets and Plans which seek to improve performance in HSE.
- Commit to the prevention of Pollution.
- Ensure compliance with applicable HSE legal requirements and other HSE commitments.
- Require contractors and other stakeholders to manage HSE using standards and practices that comply with this policy.
- Review and report HSE performance regularly.

The entire line management is responsible for establishing and overseeing APSCCL commitment to manage HSE in accordance with this policy and monitoring the performance of the Company with respect to its implementation. The Management of APSCCL is

responsible for the implementation of the HSE Management System to ensure the commitments made in this policy are being met.

#### HEALTH, SAFETY AND ENVIRONMENT STATEMENT

APSCCL recognize that the management of employee's Health and Safety at work and the minimization of our adverse Environmental impact are a prime duty and responsibility of Ashuganj Power Station Company Ltd. (APSCCL) management. It is committed to improve its health, safety and environmental (HSE) performance continuously. APSCCL ensures the quality, health & safety, environment and social responsibility, creating sustainable added value to our employees, clients and other stakeholders.

**Principles:** The Company continually strive to create a safe workplace for its employees and contract personnel, thus avoiding accidents and occupational illness.

It believes that:

- No job is worth doing if it cannot be done safely; all work related incidents can be prevented.
- Health and safety at work is the responsibility of every employee, contractor and visitor.
- It all contribute to protect the natural environment.
- It is the responsibility of our management to provide the resources necessary to implement this policy.
- Ensure sustainable progress through internal and external audits.

**Commitments:** The entire line management, supported by our internal HSE network, is accountable for the implementation of this HSE policy and shall remain committed to:

- Protect the health & safety of our employees, visitors, contractors and clients.
- Prevent pollution; minimize our resource use and waste generation through sustainable development initiatives.
- Increase our employee awareness of HSE concerns and issues.
- Comply with relevant HSE legislation, Group and other applicable requirements.
- Provide the tools, internal HSE resources and training necessary for the implementation of effective HSE management systems.

The APSCCL HSE Policy is its core value to achieve its vision of Zero accidents, illness and adverse environmental impact.

# Corporate Governance

Corporate governance is a system by which companies are directed and controlled. At its most level, it's about how those entrusted with day to day management of a company's affairs are held accountable to shareholders and other providers of finance and whether the organization has the appropriate corporate structure to underpin accountability. The principal characteristics of corporate governance are transparency, independence, accountability, responsibility, fairness, and social responsibility. A good Governance process provides transparency of corporate policies, strategies and the decision making process. This further strengthens internal control systems and helps in building relationships with all stakeholders. We at Ashuganj Power Station Company Ltd. (APSCl) believe in transparency and commit ourselves to adherence to good corporate governance practices at all times, as we believe that good governance generates goodwill among business partners, customers and investors and helps the company grow.



Keeping in view the size, complexity and operations, the governance framework of APSCl is based on the following principles:

1. That the board is appropriate in size and members are committed to their respective duties and responsibilities
2. That the company is operated by a well-defined management structure
3. That timely flow of information to the board and its committees are ensured to enable them discharge their functions effectively
4. That a sound system of risk management and internal control is in place.
5. That the company has a sound asset management policy, which assures that proper records are maintained in case of capital expenditures of the company and that no unauthorized use or disposal of any asset occurs.
6. That timely and balanced disclosure of all material information concerning the company is made to all stakeholders.
7. That all transactions of the company are transparent and accountability for the transactions is well established.
8. That all regulatory and statutory rules and regulations are complied with.
9. Meeting the needs of the current generation without compromising the ability of future generation to meet their needs.
10. Always considering a holistic (social, economic and environmental) approach for decision making, venture exploring and problem solving.

# Corporate **Social Responsibility**

Corporate Social Responsibility (CSR) is the way companies integrate social, environmental, and economic concerns into their values and operations in a transparent and accountable manner. It is integral to long-term business growth and success, and it also plays an important role in promoting values and contributing to the sustainable development

Besides its normal activity of operation and Maintenance of existing power plants and installation of new ones, the Company APSCCL operates a High School, a Training Centre, a Medical Center and a Mosque, one Officers' Club, one Employees Club a Maktab and a Temple. All these are financially supported by the Company. The High School is operated by the company. The school is affiliated by the Comilla Secondary & Higher Secondary Education Board. Students from Baby Group to Class X study in this school. The School is run by a group of experienced Teaching Staff. It is here to

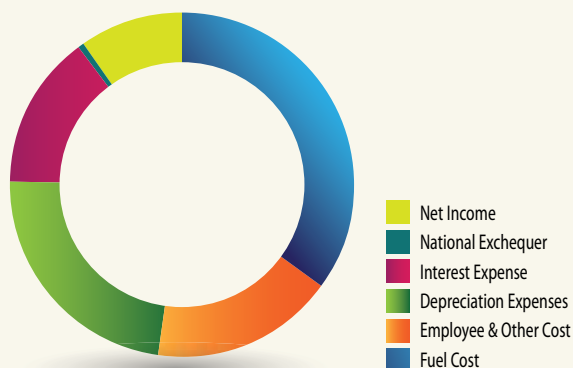
mention that nearly 40% of the total student of this school comes from the adjacent areas and villages. In this way APSCCL make a valuable contribution in the sector of education of this area. The Medical Centre is run by the company. There are one Senior Medical Officer (MBBS) & Two Medical Officers (MBBS)-one male & one female, Four Nurses (Diploma) and one female attendant. They provide medical services such as Antenatal checkup, EPI vaccination, Blood sugar check, ECG, Nebulization and many other emergency services to the employees and their family members at the Medical Center. There is an Ambulance with fully equipped modern facilities in the medical center. The water used for steam generation is discharged after its uses through discharge channel which are further used for irrigation in the local area in the dry season. It is known that about 36,000 acres of land of Ashuganj are irrigated by this water at free of cost. Apart from these, the infrastructures of APSCCL's surface areas like road, bridge, drainage system, footpath etc are constructed and maintained by its authority whose beneficiary are the mass people of this area. By this way APSCCL took part in the development of this area.



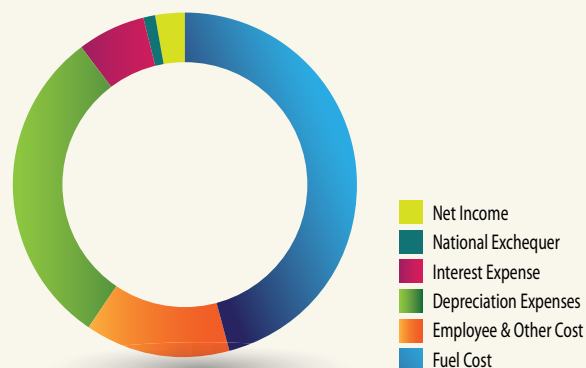
# Value Added Statement

	2016-17		2015-16	
	Amount in BDT	% of Total	Amount in BDT	% of Total
<b>Composition of Value Addition</b>				
Revenue	15,660,032,053	98.92%	8,413,064,246	96.80%
Other Operating Income	129,208,702	0.82%	87,605,663	1.01%
Finance Income	41,137,027	0.26%	190,175,309	2.19%
<b>Total Added Value</b>	<b>15,830,377,782</b>	<b>100.00%</b>	<b>8,690,845,218</b>	<b>100.00%</b>
<b>Distribution of Added Value</b>				
Fuel Cost	5,579,827,856	35.25%	3,998,398,762	46.01%
Employee & Other Cost	2,724,019,619	17.21%	1,190,027,358	13.69%
Depreciation Expenses	3,622,107,814	22.88%	2,630,201,526	30.26%
Interest Expense	2,302,253,023	14.54%	553,254,016	6.37%
National Exchequer	94,982,267	0.60%	78,346,475	0.90%
Net Income	1,507,187,203	9.52%	240,617,081	2.77%
<b>Total Distrubuted Value</b>	<b>15,830,377,782</b>	<b>100.00%</b>	<b>8,690,845,218</b>	<b>100.00%</b>

DISTRIBUTION OF  
ADDED VALUE:  
**2016-17**



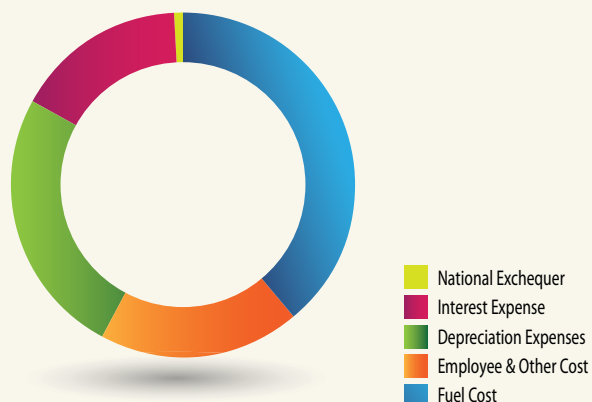
DISTRIBUTION OF  
ADDED VALUE:  
**2015-16**



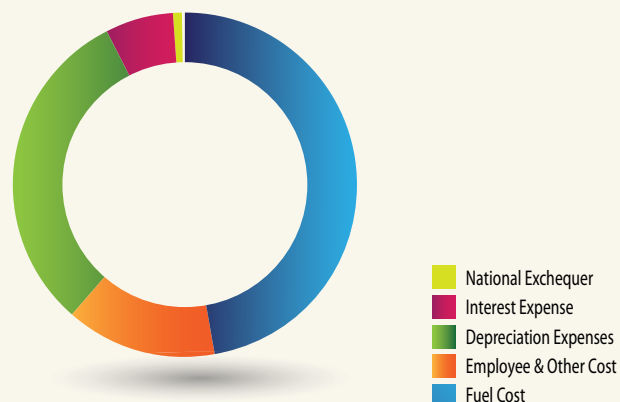
## COMPOSITION OF TOTAL EXPENSES

	2016-17		2015-16	
	Amount in BDT	% of Total	Amount in BDT	% of Total
Fuel Cost	5,579,827,856	38.96%	3,998,398,762	47.32%
Employee & Other Cost	2,724,019,619	19.02%	1,190,027,358	14.08%
Depreciation Expenses	3,622,107,814	25.29%	2,630,201,526	31.13%
Interest Expense	2,302,253,023	16.07%	553,254,016	6.55%
National Exchequer	94,982,267	0.66%	78,346,475	0.93%
<b>Total</b>	<b>14,323,190,579</b>	<b>100.00%</b>	<b>8,450,228,137</b>	<b>100.00%</b>

### COMPOSITION OF TOTAL EXPENSES : 2016-17



### COMPOSITION OF TOTAL EXPENSES : 2015-16



## Memorable Events 2016-2017





**MOU SIGNING OF 1320MW COAL POWER PLANT**



**BOOK DISTRIBUTION CEREMONY 2017**



**LAND LEASE DEED SIGNED WITH BANGLADESH RAILWAY**



**ADB COUNTRY DIRECTOR VISITS 450 MW CCPP (NORTH) PLANT**



**NATIONAL MOURNING DAY**

# Memorable Events 2016-2017



**INAUGURATION PROGRAM OF 450MW CCPP (NORTH) PLANT**



**ANNUAL SPORTS**



**TRAINING FOR INNOVATION**

**TRAINING ON E-FILING**



**VICTORY DAY PROGRAM 2016**





**INDEPENDENCE DAY 2017**



**INTERNATIONAL MOTHER LANGUAGE DAY 2017**



**INTEGRATED PROJECT MANAGEMENT AND USE OF MS PROJECT TRAINING**



**MILAD FOR COMMISSIONING OF 450MW CCPP(SOUTH) PLANT**



**PARTICIPATION IN UNNAYAN MELA**

# Financials



## AUDITORS' REPORT TO THE SHAREHOLDERS

For the year ended 30 June 2017

We have audited the accompanying financial statements of Ashuganj Power Station Company Ltd (the Company), which comprise the statement of financial position (balance sheet) as at 30 June 2017, statement of profit or loss and other comprehensive income (profit and loss statement), statement of changes in equity and statement of cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Bangladesh Financial Reporting Standards, the Companies Act 1994 and other applicable laws and regulations. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Bangladesh Standards on Auditing (BSAs). Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain a reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatements of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements of the Company, give a true and fair view of the financial position of the Company as at 30 June 2017 and of its financial performance and its cash flows for the year then ended in accordance with Bangladesh Financial Reporting Standards and comply with the requirements of the Companies Act 1994 and other applicable laws and regulations.

### We also report that :

- (i) we have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit, and made due verification thereof;
- (ii) in our opinion, proper books of account as required by law have been kept by the Company so far as it appeared from our examination of those books;
- (iii) the statement of financial position (balance sheet) and statement of profit or loss and other comprehensive income (profit and loss statement) dealt with by the report are in agreement with the books of account and returns; and
- (iv) the expenditure incurred and payments made were for the purpose of the business of the company.

Dhaka, Bangladesh  
Dated, 22 October 2017

**S. F. AHMED & CO**  
Chartered Accountants

## STATEMENT OF FINANCIAL POSITION (BALANCE SHEET)

As at 30 June 2017

	Notes	30 June 2017	30 June 2016
		BDT	BDT
<b>Assets</b>			
<b>Non-current assets</b>			
Property, plant and equipment	4	16,343,387,814	18,071,893,749
Deferred expenditure	5	390,027,259	367,629,233
Investment in UAEL		304,050,000	-
Capital works-in-progress	6	70,612,683,240	64,641,417,311
<b>Total non-current assets</b>		<b>87,650,148,313</b>	<b>83,080,940,293</b>
<b>Current assets</b>			
Stock in stores	7	1,267,158,835	1,164,346,942
Advances, deposits and pre-payments	8	27,880,502	45,234,878
Accounts and other receivable	9	4,003,108,312	2,885,665,415
Cash and bank balances	10	5,160,571,223	3,542,819,398
<b>Total current assets</b>		<b>10,458,718,872</b>	<b>7,638,066,633</b>
<b>Total assets</b>		<b>98,108,867,184</b>	<b>90,719,006,926</b>
<b>Equity and Liabilities</b>			
Share capital	11	6,615,000,000	6,615,000,000
Equity of BPDB	12	5,572,614,964	5,572,614,964
Direct Grant	13	344,182,000	344,182,000
Retained earnings	14	5,061,685,665	3,653,723,463
		<b>17,593,482,629</b>	<b>16,185,520,427</b>
<b>Subordinated loan</b>			
Debt service liabilities (DSL)	15	10,252,300,000	10,252,300,000
<b>Non-current liabilities</b>			
Government loan	16	3,677,538,723	3,436,558,853
Loan from BPDB	17	4,741,600,000	3,280,000,000
Foreign loan	18	22,546,976,270	15,663,052,949
Export credit agency (ECA)	19	31,140,113,886	38,212,169,715
Advance land lease rent UAEL		283,780,000	-
Provision for income tax	20	1,024,812,189	1,141,952,686
Liabilities for gratuity	21	255,231,634	220,081,432
<b>Total non-current liabilities</b>		<b>63,670,052,702</b>	<b>61,953,815,635</b>
<b>Current liabilities</b>			
Outstanding liabilities	22	6,508,707,144	2,310,583,308
Workers' profit participation fund (WPPF)	23	84,324,709	16,787,556
<b>Total current liabilities</b>		<b>6,593,031,853</b>	<b>2,327,370,864</b>
<b>Total liabilities</b>		<b>80,515,384,555</b>	<b>74,533,486,499</b>
<b>Total equity and liabilities</b>		<b>98,108,867,184</b>	<b>90,719,006,926</b>

These financial statements should be read in conjunction with annexed notes

For and on behalf of Board of Directors of Ashuganj Power Station Company Ltd



Company Secretary



Executive Director (Finance)



Managing Director



Director

See annexed report of the date



S. F. AHMED & CO  
Chartered Accountants

Dhaka, Bangladesh  
Dated, 22 October 2017

**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (PROFIT AND LOSS STATEMENT)**

As at 30 June 2017

	Notes	30 June 2017	30 June 2016
		BDT	BDT
Revenue	24	15,660,032,053	8,413,064,246
Cost of sales	25	9,634,141,942	6,957,617,482
<b>Gross profit</b>		<b>6,025,890,111</b>	<b>1,455,446,764</b>
Other operating Income	26	129,208,702	87,605,663
		6,155,098,813	1,543,052,427
<b>Operation and maintenance expenses</b>			
Personnel expenses	27	918,577,614	571,310,168
Office and other expenses	28	59,680,089	46,117,511
Repair and maintenance	29	71,262,807	70,683,581
Depreciation expenses	30	64,983,010	78,204,252
Uncollectable receivable written off	31	-	58,829,480
		<b>1,114,503,520</b>	<b>825,144,992</b>
<b>Operating profit</b>		<b>5,040,595,293</b>	<b>717,907,435</b>
Finance Income	32	41,137,027	190,175,309
Financial Expense	33	2,302,253,023	553,254,016
Foreign currency fluctuation (gain)/loss		1,252,962,811	19,077,616
Provision no longer required	34	159,977,693	-
		1,686,494,179	335,751,112
Workers' profit participation fund		84,324,709	16,787,556
<b>Net profit before tax</b>		<b>1,602,169,470</b>	<b>318,963,556</b>
Income tax expense	20.1	94,982,267	78,346,475
<b>Net profit after tax</b>		<b>1,507,187,203</b>	<b>240,617,081</b>
Other comprehensive income		-	-
<b>Total comprehensive income</b>		<b>1,507,187,203</b>	<b>240,617,081</b>
<b>Earnings per share</b>			
Basic earnings per share (face value BDT 100)	35	<b>22.78</b>	<b>3.64</b>

These financial statements should be read in conjunction with annexed notes

For and on behalf of Board of Directors of Ashuganj Power Station Company Ltd



Company Secretary



Executive Director (Finance)



Managing Director



Director

See annexed report of the date

Dhaka, Bangladesh  
Dated, 22 October 2017



**S. F. AHMED & CO**  
Chartered Accountants

**STATEMENT OF CHANGES IN EQUITY**

For the year ended 30 June 2017

	Share capital	Equity of BPDB	Direct grant	Retained earnings	Total
	BDT	BDT	BDT	BDT	BDT
<b>Year 2016</b>					
Balance at 01 July 2015	6,615,000,000	5,572,614,964	344,182,000	3,446,181,382	15,977,978,346
Total comprehensive income	-	-	-	240,617,081	240,617,081
Payment of dividend	-	-	-	(33,075,000)	(33,075,000)
Balance at 30 June 2016	<b>6,615,000,000</b>	<b>5,572,614,964</b>	<b>344,182,000</b>	<b>3,653,723,463</b>	<b>16,185,520,427</b>
<b>Year 2017</b>					
Balance at 01 July 2016	6,615,000,000	5,572,614,964	344,182,000	3,653,723,463	16,185,520,427
Total comprehensive income	-	-	-	1,507,187,203	1,507,187,203
Payment of dividend	-	-	-	(99,225,000)	(99,225,000)
Balance at 30 June 2017	<b>6,615,000,000</b>	<b>5,572,614,964</b>	<b>344,182,000</b>	<b>5,061,685,665</b>	<b>17,593,482,629</b>

For and on behalf of Board of Directors of Ashuganj Power Station Company Ltd



Company Secretary



Executive Director (Finance)



Managing Director



Director

Dhaka, Bangladesh  
Dated, 22 October 2017

**STATEMENT OF CASH FLOWS**

For the year ended 30 June 2017

	Notes	2017	2016
		BDT	BDT
<b>Cash flows from operating activities</b>			
Cash received from operation		14,542,589,156	8,306,036,132
Cash received from other income		170,345,729	210,988,972
Payment for salary and allowances		(874,345,668)	(547,296,068)
Payment to suppliers		(6,314,385,530)	(4,523,631,105)
Finance expense paid		(2,146,002,524)	(553,254,082)
Income tax paid		(52,145,071)	(21,694,127)
<b>Net cash received from operating activities</b>		<b>5,326,056,092</b>	<b>2,871,149,722</b>
<b>Cash flows from investing activities</b>			
Acquisition of property, plant and equipment		(38,265,453)	(21,497,898)
Payments towards project cost		(6,401,007,039)	(13,410,371,236)
Investment in UAEL		(304,050,000)	-
Addition to deferred expenditure		(209,827,272)	-
<b>Net cash used in investing activities</b>		<b>(6,953,149,764)</b>	<b>(13,431,869,134)</b>
<b>Cash flows from financing activities</b>			
Repayment of government loan		(399,729,324)	(259,729,324)
Repayment of foreign loan		(132,898,124)	(91,668,632)
Dividend received		-	66,792,000
Dividend paid		(99,220,647)	(33,073,549)
Advance land lease rent UAEL		283,780,000	-
Loan paid to BPDB		(800,000,000)	-
Government loan received for 450 MW (N) project		618,971,450	649,965,258
ADB loan received for 450 MW (N) project		4,809,419,002	5,459,037,756
IDB loan received for 450 MW (N) project		803,544,871	674,513,954
Loan from BPDB		2,261,600,000	3,280,000,000
Export credit agency (ECA)		(4,154,782,041)	2,991,046,481
<b>Net cash from/(used in) financing activities</b>		<b>3,190,685,187</b>	<b>12,736,883,944</b>
<b>Net increase in cash and cash equivalents</b>		<b>1,563,591,515</b>	<b>2,176,164,532</b>
Opening cash and cash equivalents		3,542,819,398	1,385,732,416
Effects of exchange rate changes on cash and cash equivalents		54,160,310	(19,077,550)
<b>Closing cash and cash equivalents</b>		<b>5,160,571,223</b>	<b>3,542,819,398</b>

For and on behalf of Board of Directors of Ashuganj Power Station Company Ltd

For and on behalf of Board of Directors of Ashuganj Power Station Company Ltd



Company Secretary



Executive Director (Finance)



Managing Director



Director

Dhaka, Bangladesh  
Dated, 22 October 2017

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

### 1 Corporate information

#### 1.1 Legal status and background of the company

Ashuganj Power Station Company Ltd (APSCCL/the Company) is registered as a private limited company with the Registrar of Joint Stock Companies and Firms (RJSCF), Dhaka vide certificate of incorporation no. 40630(2328)/2000 dated 28 June 2000 which was thereafter converted into a public limited company. Its authorised share capital has been increased from BDT 100 crores to BDT 1,500 crores through a special resolution passed on 01 March 2003 and authorised capital has been increased from BDT 1,500 crores to BDT 3,000 crores through an ordinary resolution on 10th AGM held on 26 December 2010. Its paid up capital has been increased to BDT 661.40 crore by a special resolution in the 142th Board Meeting held on 08 July 2012 in terms of condition of section 151 of Companies Act 1994 for issue of shares against assets and conditions of the company's Articles of Association, clauses 11 and 17 (here considering on the basis of provisional vendor's agreement, maximum BDT 661.40 crore can be transferred to BPDB's paid up capital from its equity). A provisional vendor's agreement has been signed between Bangladesh Power Development Board (BPDB) and APSCCL in order to transfer all the assets and liabilities of Ashuganj Power Station Complex, Ashuganj Combined Cycle Power Plant, Ashuganj Power Plant Training Centre and Ashuganj Regional Accounting Office of BPDB to APSCCL on 22 May 2003. A Provisional Power Purchase Agreement (PPPA) has also been signed on 30 May 2005 between the BPDB and APSCCL. Both the agreements are with effect from 01 June 2003. The Articles of Association of the company was amended in the 8th AGM held on 30 June 2008. After the amendments, the accounting period has been changed from Gregorian calendar year to company's desired financial year with due permission from RJSCF vide its letter no. 4835. First amendment of PPPA has been made with effect from 15 January 2010, second amendment of PPPA between APSCCL and BPDB has been made with effect from 14 January 2012 and third amendment of with effect from 17 June 2015.

#### 1.2 Nature of business activities

The main objectives of the company is to carry out the business of electric light and power generation, supply and sell of electricity through national grid to BPDB for the purpose of light, heat motive power and all other purposes for which electric energy can be employed and to manufacture and deal in all apparatus and things required for, or capture of being used in connection with the generation, supply, sale and employment of electricity including in term electricity all power that may be directly or indirectly derived therefrom, or may be incidentally hereafter discovered in dealing with electricity.

### 2. Basis of preparation

#### 2.1 Statement of compliances

The Financial Statements have been prepared in accordance with Bangladesh Financial Reporting Standards (BFRS), the Companies Act 1994 and other applicable laws and regulations.

#### 2.2 Measurement of the elements of financial statements

Measurement is the process of determining the monetary amounts at which the elements of the financial statements are to be recognised and carried in the statements of financial position and profit or loss and other comprehensive income. The measurement basis adopted by APSCCL is historical cost except the revaluation of land. Under the historical cost, assets are recorded at the amount of cash or cash equivalents paid or the fair value of the consideration given to acquire them at the time of their acquisition. Liabilities are recorded at the amount of proceeds received in exchange for the obligation, or in some circumstances (for example, income taxes), at the amounts of cash or cash equivalents expected to be paid to satisfy the liability in the normal course of business.

#### 2.3 Components of these financial statements

Following are the components of these financial statements as per BAS 1 :

- (i) Statement of financial position (balance sheet) as at 30 June 2017
- (ii) Statement of profit or loss and other comprehensive income (profit and loss statement) for the year ended 30 June 2017
- (iii) Statement of changes in equity for the year ended 30 June 2017
- (iv) Statement of cash flows for the year ended 30 June 2017
- (v) Explanatory notes to the above financial statements which also describe the accounting policies adopted and followed by the company.

#### 2.4 Basis of preparation of the financial statements

These financial statements has been prepared on accrual basis following going concepts under historical cost convention.

#### 2.5 Functional and presentation currency

These financial statements are presented in Bangladesh Taka (BDT), which is both functional currency and presentation currency of the company. The amounts in these financial statements have been rounded off to the nearest BDT.



## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

### 2.6 Reporting period

The financial period of the company covers 12 (twelve) months from 01 July 2016 to 30 June 2017 which is followed consistently.

### 2.7 Use of estimates and judgments

The preparation of financial statements requires management to make judgments, estimates and assumption that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed ongoing basis.

## 3. Significant accounting policy and other material information

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

### 3.1 Property, plant and equipment

#### 3.1.1 Recognition and measurement

Items of property, plant and equipment (PPE) are initially measured at cost. After initial recognition, an item of PPE is carried at cost less accumulated depreciation and impairment losses as per BAS 36 "Impairment of Assets". Cost represents the cost of acquisition/procurement including development expenses, all installation expenses, commissioning and other relevant expenses.

#### 3.1.2 Subsequent costs

The cost of replacing part of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the company and its cost can be measured reliably. The costs of the day to day servicing of property, plant and equipment are recognised in the profit and loss statement as incurred.

#### 3.1.3 Maintenance activities

The company incurs maintenance costs for all of its major items of property, plant and equipment. Repair and maintenance costs are charged as expenses and sometimes deferred when incurred. Subsequently deferred expenses charge to the Statement of financial position (balance sheet) over its useful life.

#### 3.1.4 Depreciation

Depreciation on PPE has been charged applying straight line method considering the estimated life and the salvage value of the assets procured. Depreciation is charge on property plant and equipment for 6 (six) months in the year of acquisition and 6 (six) months in the year of disposal. However, depreciation for 450 MW (South and North) project charge as a proportionate basis from the date of commercial operation.

Asset category	Rate of depreciation (%)
Building	1.55 - 13.33
Plant and machinery	5 - 40
Office equipment	10 - 33.33
Vehicles	12.5
Furniture and fixtures	20
Overhauling project	7.14

#### 3.1.5 Retirements and disposals

An asset is derecognised on disposal or when no future economic benefits are expected from its use and subsequent disposal. Gains or losses arising from the retirement of an asset is determined by the difference of the net disposal proceeds and the carrying amount of the asset and is recognised as gain and losses from disposal of asset under other income in the profit and loss statement.

### 3.2 Stock in stores

Stock and stores have been stated at the lower of cost and net realisable value in accordance with BAS 2 "Inventories". The cost of inventories is assigned by using weighted average cost method.

### 3.3 Accounts receivable

Accounts receivable are recognized at cost which is the fair value of the consideration given for them.

### 3.4 Cash and cash equivalents

Cash and cash equivalents comprise cash in hand and cash at bank, which are held and available for use of the company without any restriction.

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

### 3.5 Cash flow statement

Cash flow statement is prepared according to BAS 7 "Statements of Cash Flows" under direct method as required by the Securities & Exchange Rules 1987.

### 3.6 Equity of BPDB

Shares allotment against equity of BPDB has not yet been made. After allotment of shares, it will be presented as share capital of the company.

### 3.7 Status of foreign loan

Foreign loan was initially transferred from BPDB on 01 June 2003. Periodical dues of principal and interest are transferred to Debt Service Liability (DSL).

### 3.8 Foreign currency transactions

Foreign currency transactions are converted at the rates ruling on the dates of transactions in accordance with BAS 21 "The Effects of Changes in Foreign Exchange Rates". Foreign currency monetary assets and liabilities at the balance sheet date are translated at the rate prevailing on that date. Exchange losses/(gain) arising out of the said conversion, except for those foreign currency borrowing directly attributable to the construction or acquisition of a qualifying asset, is recognised as an expense/(income) for the year.

Exchange differences arising from foreign currency borrowings directly attributable to the construction or acquisition of a qualifying asset are capitalised in accordance with BAS 23 "Borrowing Costs". The Company has established a 'cap and floor' policy for determining the amount of foreign exchange gains or losses to be included in borrowing costs. The floor is up to the amount that reduces the borrowing cost to nil ie, the amount of gains is to be set-off with interest expense up to the said borrowings, any excess gains above interest expense will be taken into income and the cap is the interest on a local currency borrowing at inception ie, exchange loss can be added with qualifying assets up to the amount of interest on local borrowings, if exceeds, the excess amount is to be charged in income statement.

### 3.9 Provisions

A provision is recognised on the balance sheet date if as a result of past events, the company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

### 3.10 Contribution to workers' profit participation fund

This is required to be made in terms of section 234(1)(b) of Bangladesh Labour Act 2006 (as amended in 2013) 5% of the net profit of each year, not later than nine (9) months from the close of that period, is required to be transferred to the fund, the proportion of the payment to the participation fund and the welfare fund being 80:10. The remaining 10% of the amount of net profit shall be paid by the company to the workers' welfare foundation fund, as formed under the provision of the Bangladesh Worker's Welfare Foundation Act 2006. Of the 80% being transferred to the participation fund, two-third has to be distributed in equal proportions to all the members (beneficiary) of the fund in cash and one-third has to be invested in accordance with the manner as stated in section 242 of that Act.

The Company makes provision @ 5% of its net profit as a contribution to workers' profit participation fund before tax and charging such expense in accordance with The Bangladesh Labour Act 2006 (as amended in 2013).

### 3.11 Employee benefits

#### Employees' provident fund

The company has established a Contributory Provident Fund (CPF) scheme for its eligible permanent employees. The fund is wholly administered by a Board of Trustees. No part of the fund is included in the assets of the company.

#### Group Insurance

The company has also a group insurance scheme for its permanent employees, premium for which is being charged to income statement annually as per the insurance policy.

#### Gratuity

The company also maintains an unfunded gratuity scheme for regular employees, provision for which has been made in account. Employees are entitled to gratuity benefit after completion of minimum 3 years' service in the company but provision has been made for persons who have not completed 3 years. The gratuity is calculated on the last basic salary and is payable at the rate of two months' basic salary for every completed year of service.

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

### 3.12 Revenue

Sales revenue has been calculated as per PPA and its first amendment signed between BPDB and APSCL. The main elements of the sales revenue are as follows:

#### A. Capacity Payments

- a) Depreciation on fixed assets
- b) Cost of capital ie, interest on borrowed capital
- c) Return on equity
- d) Repairs and maintenance of plant, machinery and equipment
- e) Pay and allowances

#### B. Energy Payments i.e. fuel cost (gas bill)

The capacity payment is fixed in nature but the energy payment is variable with volume of generation.

### 3.13 Provisional interest expense

Provisional interest expenses are calculated @ 3% on Govt. loan and @ 8% on foreign loan regarding overhauling project units 3, 4 and 5.

### 3.14 Taxation

#### Current tax

The tax currently payable is based on taxable income for the year. Taxable income differs from net income as reported in the statement of profit or loss and other comprehensive income because it excludes items of income or expenses that are taxable or deductible in other year and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted as of statement of financial position date.

The company has a taxable loss for depreciation calculated using the 3rd schedule of Income Tax Ordinance 1984.

### 3.15 Significant contract

#### Power purchase agreement

The company has entered into a PPA with BPDB, whereby BPDB agrees to purchase all net electricity outputs of the facility. BPDB is also required to provide natural gas to the facility sufficient to meet the full requirements of the facility. The PPA can be extended during the final twelve months of its term upon mutual agreement of the company and BPDB.

The company delivers electricity only as requested by BPDB. The price paid by BPDB for electricity comprises a fuel cost recovery tariff and an operations and maintenance tariff.

The operations and maintenance tariff is structured to cover the operating, administration and general expenses of the company, as well as to provide a return on equity to the shareholders. The operations and maintenance tariff is based on the number of kilowatt-hours of electricity delivered.

The company has recognised revenue of BDT 15,660,032,053 during the year ended 30 June 2017 and BDT 8,413,064,246 during the year ended 30 June 2016 under this agreement.

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>4. Property, plant and equipment</b>		
<b>Cost</b>		
Opening balance	34,478,010,742	34,456,512,844
Add: Addition during the year	44,365,453	21,497,898
Closing balance	<b>34,522,376,195</b>	<b>34,478,010,742</b>
<b>Accumulated depreciation</b>		
Opening balance	16,406,116,993	14,616,926,388
Add: Charge for the year	1,772,871,388	1,789,190,605
Closing balance	<b>18,178,988,381</b>	<b>16,406,116,993</b>
Written down value at 30 June 2017	<b>16,343,387,814</b>	<b>18,071,893,749</b>
Details are shown in <b>Annex 1.</b>		
<b>5. Deferred expenditure</b>		
Opening balance	367,629,233	521,836,590
Add: Addition during the year	209,827,272	-
	<b>577,456,505</b>	<b>521,836,590</b>
Less: Amortisation for the year	187,429,246	154,207,357
Closing balance	<b>390,027,259</b>	<b>367,629,233</b>
Deferred expenditure consists of cost of spare parts of plant and machinery and other major repair and maintenance expenses. As per decision of 17th meeting of Audit Committee of APSCCL, deferred expenditure should be amortised for a period of maximum 10 years. In the year 2014-15 the Audit Committee of APSCCL, in its 57th meeting, decided to revise life time of some items in deferred expenditure which has been approved in 201st Board Meeting of APSCCL.		
Details are shown in <b>Annex 2.</b>		
<b>6. Capital works-in-progress</b>		
225 MW Combined Cycle Power Plant (note 6.1)	16,608,415,377	17,227,515,646
450 MW (South) Project (note 6.2)	30,051,217,866	31,098,354,969
450 MW (North) Project (note 6.3)	23,765,765,112	16,136,445,423
200 MW Modular Project (note 6.4)	168,164,667	168,164,667
400 MW (East) Project (note 6.5)	19,120,219	4,836,606
Vehicle (Complete Ambulance)	-	6,100,000
	<b>70,612,683,240</b>	<b>64,641,417,311</b>
APSCCL is going to implement new power plants namely, 225 MW Combined Cycle Power Plant, 450 MW (South), 450 MW (North), 200 MW Modular Project and 400 MW (East) Project. All costs in such projects are shown as capital works-in-progress.		
<b>6.1 225 MW Combined Cycle Power Plant</b>		
Opening balance	17,227,515,646	16,820,218,413
Add: Addition during the year	68,811,152	1,248,308,154
	<b>17,296,326,798</b>	<b>18,068,526,567</b>
Less: Depreciation during the year	687,911,421	841,010,921
Closing balance	<b>16,608,415,377</b>	<b>17,227,515,646</b>
Details are shown in <b>Annex 3A.</b>		

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>6.2 450 MW (South) Project</b>		
Opening balance	31,098,354,969	25,747,606,583
Add: Addition during the year	64,599,768	5,350,748,386
	<b>31,162,954,737</b>	<b>31,098,354,969</b>
Less: Depreciation during the year	1,111,736,871	-
Closing balance	<b>30,051,217,866</b>	<b>31,098,354,969</b>
Details are shown in <b>Annex 3B</b> .		
<b>6.3 450 MW (North) Project</b>		
Opening balance	16,136,445,423	9,336,067,333
Add: Addition during the year	7,678,907,822	6,800,378,090
	<b>23,815,353,245</b>	<b>16,136,445,423</b>
Less: Depreciation during the year	49,588,133	-
Closing balance	<b>23,765,765,112</b>	<b>16,136,445,423</b>
Details are shown in <b>Annex 3C</b> .		
<b>6.4 200 MW Modular Project</b>		
Opening balance	168,164,667	168,164,667
Add: Addition during the year	-	-
	<b>168,164,667</b>	<b>168,164,667</b>
Less: Depreciation during the year	-	-
Closing balance	<b>168,164,667</b>	<b>168,164,667</b>
Details are shown in <b>Annex 3D</b> .		
<b>6.5 400 MW (East) Project</b>		
Opening balance	4,836,606	-
Add: Addition during the year	14,283,613	4,836,606
	<b>19,120,219</b>	<b>4,836,606</b>
Less: Depreciation during the year	-	-
Closing balance	<b>19,120,219</b>	<b>4,836,606</b>
Details are shown in <b>Annex 3E</b> .		
<b>7. Stocks in stores</b>		
Opening balance	1,164,346,942	887,979,012
Add: Purchase during the year	943,585,604	317,959,383
Increase/(decrease) in goods-in-transit during the year	(332,904,417)	225,575,686
	<b>1,775,028,129</b>	<b>1,431,514,081</b>
Less: Consumption during the year	507,869,294	267,167,139
Closing balance	<b>1,267,158,835</b>	<b>1,164,346,942</b>

The above amount represents the cost of spare parts and other materials namely, equipment's, accessories of electrical items and other materials necessary for generation of power including goods in transit which comprise customs duty and VAT deducted at source at the time of import.

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

		2017	2016
		BDT	BDT
<b>8. Advances, deposits and pre-payments</b>			
<b>Advances</b>			
Income tax deducted at source (TDS)		3,684,620	26,267,392
Temporary advance		13,410,199	14,150,344
Advance payment to Telephone Shilpa Sangstha		-	3,995,157
Advance to Agrodoot Bangladesh Scouts		120,000	120,000
Advance office rent (Patuakhali)		24,000	16,000
Advance income tax (AIT)		9,555,698	-
		<b>26,794,517</b>	<b>44,548,893</b>
<b>Deposits</b>			
Titas Gas T & D Ltd (security deposit)		635,485	635,485
Customs security deposit (For 50 MW gas engine project)		50,500	50,500
Security deposit (Dhaka office)		300,000	-
Trust Filling Station (Dhaka)		100,000	-
		<b>1,085,985</b>	<b>685,985</b>
		<b>27,880,502</b>	<b>45,234,878</b>
<b>9. Accounts and other receivable</b>			
Accounts receivable from BPDB	9.A	3,851,435,686	2,882,317,011
Other receivable	9.B	151,672,626	3,348,404
		<b>4,003,108,312</b>	<b>2,885,665,415</b>
<b>9.A Accounts receivable from BPDB</b>			
Opening balance		2,882,317,011	2,771,527,966
Add: Electricity sales to BPDB during the year		15,660,032,053	8,413,064,246
Debt service liability due (note 9.1)		(346,965,246)	66,655,400
		<b>18,195,383,818</b>	<b>11,251,247,612</b>
Less: Fuel cost paid by BPDB		3,634,776,138	3,006,020,018
Cash collection during the year		10,709,171,994	5,304,081,103
Uncollectable receivable written-off		-	58,829,480
Closing balance		<b>3,851,435,686</b>	<b>2,882,317,011</b>
<b>9.B Other receivables</b>			
Accrued interest - FDR		9,753,733	3,348,404
Operational insurance premium (225 MW)		53,174,840	-
Operational insurance premium (450 MW-S)		88,744,053	-
		<b>151,672,626</b>	<b>3,348,404</b>
<b>9.1 Debt service liability (DSL)</b>			
DSL against government loan (note 9.1.1)		2,079,087,594	1,589,843,420
DSL against foreign loan (note 9.1.2)		8,100,283,500	7,892,962,428
		<b>10,179,371,094</b>	<b>9,482,805,848</b>
Less: Adjusted DSL		4,994,451,228	4,644,851,228
		<b>5,184,919,866</b>	<b>4,837,954,620</b>
Less: Opening balance		4,837,954,620	4,904,610,020
Closing balance		<b>346,965,246</b>	<b>(66,655,400)</b>

**NOTES TO THE FINANCIAL STATEMENTS**

For the year ended 30 June 2017

	<b>2017</b>	<b>2016</b>
	<b>BDT</b>	<b>BDT</b>
<b>9.1.1 DSL against government loan</b>		
Opening balance	1,589,843,420	1,240,599,246
Add: Principal due during the year	399,729,324	259,729,324
Interest accrued during the year	89,514,850	89,514,850
Closing balance	<b>2,079,087,594</b>	<b>1,589,843,420</b>
<b>Break-up of the above figure</b>		
Principal	1,485,053,270	1,085,323,946
Interest	594,034,324	504,519,474
	<b>2,079,087,594</b>	<b>1,589,843,420</b>
<b>9.1.2 Debt service liability (DSL) against foreign loan</b>		
Opening balance	7,892,962,428	7,725,862,002
Add: Principal due during the year	132,898,124	91,668,632
Interest accrued during the year	74,422,948	75,431,728
Foreign currency fluctuation loss	-	66
Closing balance	<b>8,100,283,500</b>	<b>7,892,962,428</b>
<b>Break-up of the above figure</b>		
Principal	4,565,842,083	4,432,943,959
Interest	3,342,570,700	3,268,147,752
Foreign currency fluctuation loss	191,870,717	191,870,717
	<b>8,100,283,500</b>	<b>7,892,962,428</b>
<b>10. Cash and cash equivalents</b>		
Cash in hand	629,035	432,574
Cash at bank (note 10.1)	5,105,781,878	3,561,464,374
Cash and cash equivalents as previously reported	5,106,410,913	3,561,896,948
Effects of exchange rate changes on cash and cash equivalents	54,160,310	(19,077,550)
Cash and cash equivalents as restated	<b>5,160,571,223</b>	<b>3,542,819,398</b>

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>10.1 Cash at bank</b>		
HSBC*	1,966,344,305	1,996,751,530
Standard Chartered Bank**	1,708,891,107	521,028,200
EXIM Bank Limited	985,006,138	441,189,441
Janata Bank Limited	130,352,116	149,629,867
AB Bank Limited	118,699,170	134,512,235
Mutual Trust Bank Limited	129,061,027	122,931,959
The Premier Bank Limited	-	56,057,825
Shahjalal Islami Bank Limited	-	33,827,087
Jamuna Bank Limited	14,942,180	25,260,044
IFIC Bank Limited	11,639,206	23,085,823
Pubali Bank Limited	17,753,707	15,299,537
The City Bank Limited	-	11,999,675
Sonali Bank Limited	11,775,865	11,329,123
Prime Bank Limited	-	11,016,727
Trust Bank Limited	11,317,057	7,545,301
	<b>5,105,781,878</b>	<b>3,561,464,374</b>

### HSBC\*

Debt Service Reserve Account (DSRA)	1,840,756,207	1,796,826,164
HSBC-450MW (S)-019	124,242,721	-
STD Account	967,562	35,611,136
HSBC-450MW (S)-069	243,981	-
HSBC-450MW (S)-070	133,815	-
Debt Service Accrual Account (DSAA)	19	164,314,230
	<b>1,966,344,305</b>	<b>1,996,751,530</b>

As per common terms agreement (CTA) APSCL shall not be permitted to make any withdrawal from the Debt Service Reserve Account (DSRA). APSCL can withdraw the amount from the PPA account after fulfilling certain conditions and with the consent of the intercreditor agent.

### Standard Chartered Bank\*\*

STD Account	260,217	685,135
Disbursement USD Account	14,706,334	14,714,025
Debt Reserve Account	882,983,649	-
PPA USD Account	485,105,735	215,423,513
PPA BDT Account	325,835,172	290,205,527
	<b>1,708,891,107</b>	<b>521,028,200</b>

As per common terms agreement (CTA) APSCL shall not be permitted to make any withdrawal from the Debt Service Account (DSA). APSCL can withdraw the amount from the PPA account after fulfilling certain conditions and with the consent of the intercreditor agent.



## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>11. Share capital</b>		
<b>Authorised capital</b>		
300,000,000 ordinary shares of BDT 100 each	<u>30,000,000,000</u>	<u>30,000,000,000</u>
<b>Issued, subscribed and paid-up capital</b>		
66,150,000 ordinary shares of BDT 100 each	<u>6,615,000,000</u>	<u>6,615,000,000</u>
<b>Shareholding position:</b>		
<b>Name of shareholder/representative</b>	<b>No. of shares</b>	<b>No. of shares</b>
Bangladesh Power Development Board (BPDB)	66,147,098	66,147,098
Power Division - Secretary, MOPEMR	1,900	1,900
Energy and Mineral Resources Division - Secretary, MOPEMR	1	1
Finance Division - Secretary, Ministry of Finance	1,000	1,000
Planning Division - Secretary, Ministry of Planning	1	1
<b>Total number of shares</b>	<u>66,150,000</u>	<u>66,150,000</u>
<b>12. Equity of BPDB</b>		
Assets as on 01 June 2003	16,057,600,000	16,057,600,000
Assets taken over for overhauling Unit # 3	1,630,955,483	1,630,955,483
<b>Total assets transferred from BPDB</b>	<u>17,688,555,483</u>	<u>17,688,555,483</u>
Government loan	971,682,193	971,682,193
Foreign loan	4,289,400,000	4,289,400,000
Debt service liability (DSL)	10,252,300,000	10,252,300,000
<b>Total liabilities transferred from BPDB</b>	<u>15,513,382,193</u>	<u>15,513,382,193</u>
Provision for equity (note 12.1)	4,146,519,000	4,146,519,000
Provision for equity (note 12.2)	5,118,841,874	5,118,841,874
Provision for equity (note 12.3)	746,080,800	746,080,800
	12,186,614,964	12,186,614,964
Less: Transferred to paid-up capital	6,614,000,000	6,614,000,000
	<u>5,572,614,964</u>	<u>5,572,614,964</u>
<b>12.1</b> Provision for equity (Units # 3, 4 and 5) has been increased for handing over of overhauling projects.		
<b>12.2</b> Provision for equity has been added at the time of fixation of new tariff as per proposed vendor's agreement.		
<b>12.3</b> Projects completion report (PCR) of overhauling projects (Unit # 3, 4 and 5) has been completed, so added remaining equity.		
<b>13. Direct grant</b>	<u>344,182,000</u>	<u>344,182,000</u>
An amount of BDT 344,182,000 was received as grant from Kreditanstalt Fur Wiederaufbau (KfW) in the year 2011. This was initially classified as "Foreign Loan" but as per instruction of PCR, this grant has to be shown as equity of the company after finalisation of Projects Completion Report (PCR). The PCR was finalised in November 2013, following which the said amount has been reclassified as equity for the financial year 2013-14. However, no shares were allotted against the said amount.		
<b>14. Retained earnings</b>		
Opening balance	3,653,723,463	3,446,181,382
Add: Profit for the year	1,507,187,203	240,617,081
	<u>5,160,910,665</u>	<u>3,686,798,463</u>
Less: Dividend paid	99,225,000	33,075,000
Closing balance	<u>5,061,685,665</u>	<u>3,653,723,463</u>

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>15. Subordinated loan - debt service liabilities</b>		
Transferred from BPDB	10,252,300,000	10,252,300,000
	<b>10,252,300,000</b>	<b>10,252,300,000</b>
<p>Debt service liabilities (DSL) arises from debt service liability in accordance of provisional vendor's agreement and subsequently it will converted to Equity of BPDB which is under process. It was treated as non-current liabilities in the statement of financial position of APSCCL and now it will be treated as subordinated loan and shown as separately instead of non-current liabilities as per letter reference no. 2513/BOB/(SOCI)/unnoyn-01/85 dated 27 November 2012 of BPDB.</p>		
<b>16. Government loan</b>		
Opening balance	3,436,558,853	3,046,322,919
Add: Addition during the year (450 MW - North)	640,709,194	649,965,258
	4,077,268,047	3,696,288,177
Less: Repayment due for the year	399,729,324	259,729,324
Closing balance	<b>3,677,538,723</b>	<b>3,436,558,853</b>
<b>Break-up of the above figure</b>		
450 MW (North)	1,859,463,456	1,218,754,262
Overhauling unit # 3	652,382,193	652,382,193
Overhauling unit # 4 and 5	1,165,693,074	1,565,422,398
	<b>3,677,538,723</b>	<b>3,436,558,853</b>
<b>17. Loan from BPDB</b>		
Opening balance	3,280,000,000	-
Add: Addition during the year	2,261,600,000	3,280,000,000
Less: Payment during the year	800,000,000	-
Closing balance	<b>4,741,600,000</b>	<b>3,280,000,000</b>
<b>18. Foreign loan</b>		
Opening balance	15,663,052,949	9,621,169,871
Add: Addition during the year (ADB loan)	5,558,304,225	5,459,037,756
Add: Addition during the year (IDB loan)	1,458,517,220	674,513,954
	22,679,874,394	15,754,721,581
Less: Repayment during the year	132,898,124	91,668,632
Closing balance	<b>22,546,976,270</b>	<b>15,663,052,949</b>
<b>Break-up of the above figure</b>		
Overhauling unit # 3, 4 and 5	653,844,772	786,742,896
ADB loan (450 MW - north)	13,913,818,880	8,355,514,655
IDB loan (450 MW - north)	7,979,312,618	6,520,795,398
	<b>22,546,976,270</b>	<b>15,663,052,949</b>
<b>19. Export credit agency (ECA) loan</b>		
450 MW (South) Project (note 19.1)	21,459,606,903	26,235,052,661
225 MW Project (note 19.2)	9,680,506,983	11,977,117,054
	<b>31,140,113,886</b>	<b>38,212,169,715</b>

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>19.1 450 MW (South) Project</b>		
CESCE facilities	3,325,679,913	3,325,679,913
HERMES facilities	5,987,345,763	5,987,345,763
MIGA facilities	11,477,391,745	11,477,391,745
ONDD facilities	4,142,757,314	4,142,757,314
Interest during construction period (IDCP)	1,153,646,724	1,153,646,724
Add/(less): Effect of exchange rate changes	1,044,007,309	148,231,202
	<b>27,130,828,768</b>	<b>26,235,052,661</b>
Less: Repayment during the year (CESCE facilities)	(375,971,124)	-
Repayment during the year (HERMES facilities)	(676,749,850)	-
Repayment during the year (MIGA facilities)	(1,306,140,685)	-
Repayment during the year (ONDD facilities)	(459,866,955)	-
	<b>(2,818,728,614)</b>	<b>-</b>
Less: Provision for current year	<b>(2,852,493,251)</b>	<b>-</b>
	<b>21,459,606,903</b>	<b>26,235,052,661</b>
<b>19.2 225 MW Project</b>		
HERMES facilities	4,947,870,206	4,947,870,206
K-SURE facilities	7,478,829,349	7,478,829,349
Interest during construction period (IDCP)	377,370,831	377,370,831
Add/(less): Effect of exchange rate changes	229,752,802	(168,632,268)
	<b>13,033,823,188</b>	<b>12,635,438,118</b>
Less: Repayment during the year (HERMES facilities)	(792,379,881)	(261,555,876)
Repayment during the year (K-SURE facilities)	(1,201,994,611)	(396,765,188)
	<b>(1,994,374,492)</b>	<b>(658,321,064)</b>
Less: Provision for current year	(1,358,941,713)	-
	<b>9,680,506,983</b>	<b>11,977,117,054</b>
<p>The company has arranged an ECA loan facility for two new projects namely 225 MW CCPP and 450 MW CCPP power plant, amounting to USD 193 million and USD 420 million for the said plant. The loan will be drawn within three years of the availability period and should be repaid with interest within 10 years after the project completion. The ECA loan was received in USD and it was converted to BDT at the rate prevailing on the disbursement date.</p>		
<b>20. Provision for income tax</b>		
Opening balance	1,141,952,686	1,085,300,338
Add: Provision made during the year (note 20.1)	94,982,267	78,346,475
	<b>1,236,934,953</b>	<b>1,163,646,813</b>
Less: Payment during the year	52,145,071	21,694,127
Less: Adjustment for over provision	159,977,693	-
Closing balance	<b>1,024,812,189</b>	<b>1,141,952,686</b>
<b>20.1 Provision made during the year</b>		
This comprises of as under:		
(i) Minimum corporate income tax of BDT 94,982,267 which is calculated in accordance with section 82C of Income Tax Ordinance 1984 as imposed by the Finance Act 2017.		
<b>Calculation of minimum tax</b>		
Revenue	15,660,032,053	8,413,064,246
Other operating income	129,208,702	87,605,663
Finance income	41,137,027	190,175,309
<b>Gross receipts</b>	<b>15,830,377,782</b>	<b>8,690,845,218</b>
Minimum tax @ 0.60% on gross receipts of 2016-17 and 2015-16 respectively	<b>94,982,267</b>	<b>52,145,071</b>

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

(ii) Excess provision BDT 26,201,404 which had been made for the year end 30 June 2016 in accordance with prudence concept for mitigating further payments if required by the income tax authority.

	2017	2016
	BDT	BDT
<b>21. Liabilities for gratuity</b>		
Opening balance	220,081,432	196,067,332
Add: Provision made during the year	56,650,202	29,514,100
	276,731,634	225,581,432
Less: Payment made during the year	21,500,000	5,500,000
Closing balance	<b>255,231,634</b>	<b>220,081,432</b>
<b>22. Outstanding liabilities</b>		
Liabilities for expenses (note 22.1)	5,851,330,108	1,659,697,184
Liabilities for interest expense (note 22.2)	657,377,036	650,886,124
	<b>6,508,707,144</b>	<b>2,310,583,308</b>
<b>22.1 Liabilities for expenses</b>		
Fuel cost payable	1,356,016,480	1,324,687,943
Provision for uncollectable receivable	183,793,917	183,793,917
Withholding taxes	54,040,166	76,780,608
VAT payable	18,303,245	47,879,853
Accounts payable	4,898,739	12,296,715
Security deposit (contractors and suppliers)	6,890,976	6,890,976
School fund	6,496,595	5,191,360
Overtime expense payable	8,837,025	1,597,164
Conveyance payable	244,719	244,719
Provision for audit fees	150,000	115,000
Elegant builders payable	104,576	104,576
Income tax consultancy fee payable	60,000	60,000
Provision for physical inventory verification	50,000	50,000
ECA Loan payable	4,211,434,964	-
Dividend payable	8,706	4,353
	<b>5,851,330,108</b>	<b>1,659,697,184</b>
<b>22.2 Liabilities for interest expense</b>		
Opening balance	650,886,124	650,886,124
Add: Provision made during the year	169,212,443	-
Less: Adjustment for overhauling loan interest	162,721,531	-
Closing balance	<b>657,377,036</b>	<b>650,886,124</b>
<b>23. Workers' profit participation fund</b>		
Opening balance	16,787,556	23,381,720
Add: Provision made during the year	84,324,709	16,787,556
	<b>101,112,265</b>	<b>40,169,276</b>
Less: Payment made during the year	16,787,556	23,381,720
Closing balance	<b>84,324,709</b>	<b>16,787,556</b>

**NOTES TO THE FINANCIAL STATEMENTS**

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>24. Revenue (Sales)</b>		
Capacity payment (note 24.1)	9,822,339,727	4,387,791,253
Energy payment (O & M price) (note 24.2)	3,289,992,652	3,491,699,268
Energy payment (fuel price) (note 24.3)	2,254,114,951	684,828,629
Adjustment consumer price index (450 MW-S)	38,067,779	-
Adjustment consumer price index (225 MW)	37,637,395	-
Energy payment adjustment	-	(151,254,904)
Arrear energy payment (unit 2,3,4,5 and 50 MW)	65,812,477	-
Sales 450 MW (South) before COD	152,067,072	-
	<b>15,660,032,053</b>	<b>8,413,064,246</b>

The entire sales of the company are made to Bangladesh Power Development Board and recognised on the basis of Power Purchase agreement with BPDB for various segments of its performance of the said contract, like, capacity payment, energy payment, etc.

**24.1 Capacity payment****(i) Unit 2,3,4,5 and GT-2**

July	216,065,688	224,641,145
August	216,065,688	224,662,141
September	216,065,688	224,851,106
October	216,065,688	224,851,106
November	216,065,688	226,012,894
December	216,065,688	226,012,894
January	216,065,688	226,012,894
February	216,065,688	217,516,285
March	216,065,688	217,516,284
April	216,862,715	217,516,285
May	239,976,502	217,516,285
June	239,976,502	217,516,285
	<b>2,641,406,911</b>	<b>2,664,625,603</b>

**(ii) 50 MW plant**

July	10,769,099	29,505,136
August	16,455,805	29,505,136
September	17,004,331	29,505,136
October	17,889,819	29,505,136
November	18,486,146	14,843,160
December	17,333,505	13,324,975
January	17,128,124	13,864,339
February	18,963,280	14,820,500
March	17,128,124	13,164,847
April	29,505,136	29,505,136
May	29,505,136	29,505,136
June	29,505,136	29,505,136
	<b>239,673,641</b>	<b>276,553,773</b>

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>(iii) 225 MW plant</b>		
July	-	90,881,014
August	-	90,881,013
September	88,419,785	87,866,441
October	190,846,767	90,795,323
November	239,886,257	88,861,550
December	276,532,986	225,825,245
January	278,769,560	284,417,437
February	284,155,030	275,242,682
March	285,892,209	275,242,681
April	290,443,757	211,936,865
May	234,831,132	-
June	274,617,035	-
	<b>2,444,394,518</b>	<b>1,721,950,250</b>
<b>(iv) 450 MW (South) plant</b>		
July	157,425,285	-
August	488,018,384	-
September	437,200,362	-
October	282,455,054	-
November	-	-
December	321,773,118	-
January	354,488,399	-
February	321,553,151	-
March	461,756,225	-
April	448,466,779	-
May	241,159,719	-
June	416,474,055	-
	<b>3,930,770,531</b>	-
<b>(v) 450 MW (North) plant</b>		
July	-	-
August	-	-
September	-	-
October	-	-
November	-	-
December	-	-
January	-	-
February	56,143,806	-
March	105,191,643	-
April	107,141,001	-
May	106,528,346	-
June	245,408,904	-
	<b>620,413,700</b>	-
Capacity payment adjustment	54,319,574	275,338,373
<b>Total capacity payment</b>	<b>9,822,339,727</b>	<b>4,387,791,253</b>

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>24.2 Energy payment (O &amp; M)</b>		
<b>(i) Unit 2,3,4,5 and GT-2</b>		
July	269,508,645	306,494,585
August	295,655,613	285,462,791
September	265,060,469	256,330,355
October	288,800,622	279,170,390
November	241,963,155	281,782,545
December	236,215,151	273,067,343
January	280,076,661	271,603,241
February	204,100,064	258,927,698
March	220,588,901	281,965,402
April	223,065,584	274,807,374
May	233,996,125	277,991,707
June	171,826,849	274,187,675
	<b>2,930,857,839</b>	<b>3,321,791,105</b>
<b>(ii) 50 MW plant</b>		
July	8,949,843	16,290,086
August	13,675,565	13,811,432
September	13,668,217	11,930,985
October	14,868,279	12,932,834
November	12,250,453	11,974,765
December	14,405,811	11,072,890
January	14,235,076	11,520,006
February	13,366,130	10,706,806
March	15,883,787	10,953,074
April	15,083,024	6,773,748
May	14,591,957	5,313,707
June	15,407,070	5,165,335
	<b>166,385,212</b>	<b>128,445,668</b>
<b>(iii) 225 MW plant</b>		
July	-	1,014,812
August	-	3,037,841
September	2,900,600	954,249
October	6,861,912	3,305,702
November	6,976,694	3,078,933
December	6,370,068	7,278,885
January	7,734,450	6,231,522
February	7,119,286	6,628,265
March	8,627,881	8,058,500
April	6,198,013	1,873,785
May	5,837,609	-
June	8,983,277	-
	<b>67,609,790</b>	<b>41,462,495</b>

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>(iv) 450 MW (South) plant</b>		
July	3,736,282	-
August	3,339,802	-
September	9,305,860	-
October	9,410,192	-
November	-	-
December	8,961,191	-
January	10,893,519	-
February	9,161,043	-
March	16,557,276	-
April	13,353,521	-
May	6,579,366	-
June	8,276,524	-
	<b>99,574,576</b>	<b>-</b>
<b>(v) 450 MW (North) plant</b>		
July	-	-
August	-	-
September	-	-
October	-	-
November	-	-
December	-	-
January	-	-
February	401,355	-
March	86,489	-
April	2,863,267	-
May	6,814,239	-
June	15,399,885	-
	<b>25,565,235</b>	<b>-</b>
<b>Total energy payment (O &amp; M Price)</b>	<b>3,289,992,652</b>	<b>3,491,699,268</b>

### 24.3 Energy payment (fuel price)

<b>(i) 225 MW plant</b>		
July	-	16,917,776
August	-	49,457,903
September	33,877,291	15,923,464
October	76,221,410	59,741,254
November	79,794,589	46,396,556
December	75,288,519	119,965,900
January	90,076,164	109,208,930
February	80,918,717	105,968,042
March	95,190,288	132,199,429
April	66,019,541	29,049,375
May	65,419,177	-
June	98,340,560	-
	<b>761,146,256</b>	<b>684,828,629</b>



**NOTES TO THE FINANCIAL STATEMENTS**

For the year ended 30 June 2017

	<b>2017</b>	<b>2016</b>
	<b>BDT</b>	<b>BDT</b>
<b>(ii) 450 MW (South) plant</b>		
July	128,322,252	-
August	38,310,074	-
September	120,363,900	-
October	109,895,209	-
November	-	-
December	117,040,373	-
January	121,147,078	-
February	95,891,139	-
March	153,371,966	-
April	134,105,837	-
May	76,704,127	-
June	120,459,253	-
	<b>1,215,611,208</b>	<b>-</b>
<b>(iii) 450 MW (North) plant</b>		
July	-	-
August	-	-
September	-	-
October	-	-
November	-	-
December	-	-
January (before COD)	77,055,951	-
February	2,269,446	-
March	1,055,638	-
April	16,791,710	-
May	73,643,882	-
June	106,540,860	-
	<b>277,357,487</b>	<b>-</b>
<b>Total energy payment (fuel price)</b>	<b>2,254,114,951</b>	<b>684,828,629</b>
<b>25. Cost of sales</b>		
Fuel cost - gas and diesel (note 25.1)	5,579,827,856	3,998,398,762
Depreciation on plant and machinery (Annex 1)	1,100,851,592	1,103,949,567
Depreciation on overhauling	607,036,786	607,036,786
Depreciation on project cost	1,849,236,426	841,010,921
Amortisation of deferred expenditure (Annex 2)	187,429,246	154,207,357
Repair and maintenance (note 25.2)	309,760,036	253,014,089
	<b>9,634,141,942</b>	<b>6,957,617,482</b>

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>25.1 Fuel cost - gas and diesel</b>		
<b>Cost of gas</b>		
<b>(i) Unit - 2,3,4,5 and GT-2</b>		
July	266,454,394	302,225,245
August	299,099,690	285,073,877
September	268,512,178	255,725,394
October	289,859,106	273,785,647
November	241,111,537	279,559,569
December	234,482,503	274,590,890
January	272,234,827	269,595,362
February	199,754,672	256,916,396
March	224,793,767	273,603,788
April	232,367,623	274,221,439
May	244,144,030	282,598,694
June	198,731,353	275,681,920
	<b>2,971,545,680</b>	<b>3,303,578,221</b>
<b>(ii) 50 MW plant</b>		
July	9,287,208	18,010,277
August	14,021,161	15,246,950
September	14,088,238	13,282,725
October	15,209,766	14,268,752
November	12,399,470	13,135,385
December	14,400,494	12,732,836
January	14,350,571	13,062,356
February	13,464,011	12,056,174
March	16,897,202	12,048,385
April	16,078,094	7,656,988
May	15,985,933	5,887,793
June	17,657,423	5,652,738
	<b>173,839,571</b>	<b>143,041,359</b>
<b>(iii) 225 MW plant</b>		
July	-	14,225,941
August	-	52,148,740
September	48,517,623	17,562,337
October	86,237,422	63,554,174
November	77,756,201	50,529,970
December	74,640,860	86,668,377
January	90,089,302	79,661,311
February	87,763,524	78,287,447
March	94,307,360	86,321,827
April	64,140,957	22,726,924
May	80,037,118	-
June	95,311,595	-
	<b>798,801,962</b>	<b>551,687,048</b>

**NOTES TO THE FINANCIAL STATEMENTS**

For the year ended 30 June 2017

	<b>2017</b>	<b>2016</b>
	<b>BDT</b>	<b>BDT</b>
<b>(iv) 450 MW plant (South)</b>		
July	238,233,256	-
August	45,691,473	-
September	127,097,022	-
October	123,722,083	-
November	61,549	-
December	107,705,433	-
January	131,518,771	-
February	107,819,220	-
March	129,824,173	-
April	124,498,738	-
May	69,907,306	-
June	116,887,676	-
	<b>1,322,966,700</b>	<b>-</b>
<b>(v) 450 MW plant (North)</b>		
July	-	-
August	-	-
September	-	-
October	-	-
November	-	-
December	-	-
January (before COD)	77,055,951	-
February	1,689,842	-
March	5,967,702	-
April	47,738,020	-
May	73,643,882	-
June	106,540,860	-
	<b>312,636,257</b>	<b>-</b>
<b>Total cost of gas</b>	<b>5,579,790,170</b>	<b>3,998,306,628</b>
Total cost of gas	5,579,790,170	3,998,306,628
Cost of diesel	37,686	92,134
<b>Total fuel cost - gas and diesel</b>	<b>5,579,827,856</b>	<b>3,998,398,762</b>
<b>25.2 Repair and maintenance</b>		
Chemical and gas consumption	36,928,128	23,037,812
Lube oil, grease, vaseline etc.	28,855,304	21,611,897
Spare parts	133,023,039	129,232,521
Repair and maintenance plant and machinery	110,953,565	79,131,859
	<b>309,760,036</b>	<b>253,014,089</b>
<b>26. Other operating Income</b>		
Sale of scraps	3,974,214	20,586,753
Forfeited of pay order	474,500	293,539
House rent	90,087,418	59,969,890
Income from lease rent amortization	20,270,000	-
Income from recruitment	10,047,700	727,600.00
Income from power plant training centre	220,600	142,174
Sale of hydrogen gas	21,262	15,438
Sale of tender documents	1,569,100	1,504,260
Miscellaneous income	2,543,908	4,366,009
	<b>129,208,702</b>	<b>87,605,663</b>

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	2017	2016
	BDT	BDT
<b>27. Personnel expenses</b>		
Salary and allowances (executive directors)	12,715,120	4,963,866
Salary and allowances (workers)	295,836,378	191,353,599
Salary and allowances (officers)	274,255,059	146,291,154
KPI bonus	-	51,632,815
Overtime allowance	47,949,652	24,568,460
Employer's contribution to CPF	31,074,447	17,074,273
Festival allowances (workers)	24,973,391	21,126,420
Leave encashment	45,611,010	8,035,216
Domestic gas and electricity for employees	17,979,470	11,941,743
Festival allowances (officers)	26,552,546	19,100,510
Salaries (casual employees)	24,168,316	17,152,279
Uniform and liveries	4,579,880	1,698,300
Education allowance	5,534,245	1,859,489
Conveyance	21,294,588	6,719,536
Bangla new year allowance	5,428,617	3,036,000
Group insurance premium	5,754,855	3,143,550
Employees welfare and recreation expenses	2,070,805	948,909
Festival allowances (casual employees)	3,064,156	2,865,927
Gratuity 27 (a)	57,370,322	30,193,420
Festival allowances (executive directors)	1,251,000	720,500
Medical expenses re-imbursed	11,113,757	6,884,202
	<b>918,577,614</b>	<b>571,310,168</b>
<b>27 (a) Gratuity</b>		
Gratuity (executive directors)	1,269,920	710,000
Gratuity (officers)	28,120,190	14,054,242
Gratuity (worker)	27,260,092	14,749,858
Gratuity (casual employees)	720,120	679,320
	<b>57,370,322</b>	<b>30,193,420</b>
<b>28. Office and Other Expenses</b>		
Directors' honorarium	1,898,684	1,618,026
Board meeting expenses	559,836	708,156
Committee meeting expenses	2,980,876	1,845,952
AGM and EGM expenses	1,948,790	1,979,066
Audit fee	150,000	115,000
Hospitalization benefit	112,762	187,711
Legal expenses	344,555	349,224
Advertising and procurement processing expenses	4,513,020	7,886,507
Physical inventory verification	-	-
Recruitment and appointment affairs expenses	7,955,273	4,613,747
Printing and stationery	4,836,584	2,841,318
Postage, internet and telephone	1,653,974	1,553,048
Newspapers and periodicals	247,693	206,298
Entertainment	3,489,471	2,063,082
Training and education	1,807,503	1,290,489
Honorarium to technical committee members	12,000	-
Bank charges	472,862	420,920
Travelling and daily allowances	10,519,052	4,233,333
Defence service expense	2,100,087	305,739
Rent/Service expense (Dhaka office)	434,280	445,404
Business development expense	13,642,787	13,454,491
	<b>59,680,089</b>	<b>46,117,511</b>

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

	<b>2017</b>	<b>2016</b>
	<b>BDT</b>	<b>BDT</b>
<b>29. Repair and maintenance</b>		
Carriage inward, freight and handling	1,481,028	1,842,419
Insurance expenses (vehicle)	658,620	686,046
Cleaning and gardening	8,585,063	8,455,410
Building maintenance	24,604,316	26,963,616
Roads and other civil maintenance	3,561,933	2,654,014
Electrical maintenance	3,137,756	2,929,381
Rent, rates and taxes	5,524,376	3,241,187
Annual licence renewal fees	1,748,460	2,500,000
Consultancy services	4,663,402	3,720,746
Transformer oil, silica Jel, etc.	1,255,794	1,715,312
Other operating expenses	5,131,457	5,242,456
Repair of office equipment and furniture	118,050	34,895
Fuel for transport	6,035,473	6,214,524
Vehicle maintenance	4,757,079	4,483,575
	<b>71,262,807</b>	<b>70,683,581</b>
<b>30. Depreciation expenses</b>		
As per existing value - Annex-1(a)	64,983,010	78,204,252
	<b>64,983,010</b>	<b>78,204,252</b>
<b>31. Uncollectable receivable written off</b>	-	<b>58,829,480</b>
<b>32. Finance income</b>		
Interest income	41,137,027	123,383,309
Dividend income	-	66,792,000
	<b>41,137,027</b>	<b>190,175,309</b>
<b>33. Financial expenses</b>		
Interest on government loan (overhauling)	89,514,850	89,514,850
Interest on loan from BPDB	122,293,151	-
Interest on foreign loan (overhauling)	74,422,948	75,431,728
Interest on 225 MW ECA loan	793,842,167	388,307,438
Interest on 450 MW (S) ECA loan	1,337,982,147	-
Interest on 450 MW (N)	46,919,292	-
Loan adjustment of overhauling	(162,721,532)	-
	<b>2,302,253,023</b>	<b>553,254,016</b>
<b>34. Provision no longer required</b>		
During this year	<b>159,977,693</b>	-
As per Income Tax Ordinance, 1984, Section 93(3) (b) and BAS-37, Para-59, over provision for income tax for the year beyond six years Tk. 159,977,693 is no longer required. For this reason this amount is written back in the income statement as income during this period.		
<b>35. Basic earnings per share</b>		
Profit attributable to ordinary shareholders	1,507,187,203	240,617,081
Total weighted average number of shares outstanding during the year	66,150,000	66,150,000
Basic earnings per share	<b>22.78</b>	<b>3.64</b>

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

### 36. General

- (i) Figures in these notes and in the annexed financial statements have been rounded off to the nearest Taka.
- (ii) Previous period's figures have been rearranged, wherever considered necessary, to conform to current period's presentation without causing any impact on the operating results for the period and value of assets and liabilities at the end of that period as shown in the financial statements under reporting.
- (iii) These notes form an integral part of the annexed financial statements and accordingly are to be read in conjunction therewith.

For and on behalf of Board of Directors of Ashuganj Power Station Company Ltd



Company Secretary

Dhaka, Bangladesh  
Dated, 22 October 2017



Executive Director (Finance)



Managing Director



Director

## ANNEX 1

## DETAILS OF PROPERTY, PLANT AND EQUIPMENT

As at 30 June 2017

Particulars	Cost			Rate (%)	Depreciation			Written down value at 30 June
	At 01 July	Addition during the year	Total at 30 June		At 01 July	Charge for the year	Total at 30 June	
	BDT	BDT	BDT		BDT	BDT	BDT	
Land	1,180,354	-	1,180,354	-	-	-	-	1,180,354
Building	2,520,823,563	-	2,520,823,563	1.55 - 13.33	682,558,399	52,602,492	735,160,891	1,785,662,672
Plant and machinery	23,327,652,432	4,599,555	23,332,251,987	5 - 40	11,903,212,717	1,100,851,592	13,004,064,309	10,328,187,678
Office equipments	45,679,486	5,835,151	51,514,637	10 - 33.33	29,578,720	3,597,210	33,175,930	18,338,707
Vehicles	67,475,846	30,308,500	97,784,346	12.5	38,043,133	6,290,766	44,333,899	53,450,447
Furniture and fixtures	16,684,061	3,622,247	20,306,308	20	14,046,140	2,492,542	16,538,682	3,767,626
Overhauling project	8,498,515,000	-	8,498,515,000	7.14	3,738,677,884	607,036,786	4,345,714,670	4,152,800,330
Total 2017	34,478,010,742	44,365,453	34,522,376,195		16,406,116,993	1,772,871,388	18,178,988,381	16,343,387,814
Total 2016	34,456,512,844	21,497,898	34,478,010,742		14,616,926,388	1,789,190,605	16,406,116,993	18,071,893,748

## ANNEX 1A

Total depreciation	1,772,871,388
Less: Depreciation of plant and machinery - COGS	1,100,851,592
Less: Depreciation overhauling project - COGS	607,036,786
	<b>64,983,010</b>
Depreciation on property, plant and equipment	1,772,871,388
Depreciation for 225 MW	687,911,421
Depreciation for 450 MW CCPP (south)	1,111,736,871
Depreciation for 450 MW CCPP (north)	49,588,133
Total depreciation	<b>3,622,107,814</b>

## ANNEX 2

## DETAILS OF DEFERRED EXPENDITURE

As at 30 June 2017

Year of acquisition	Particulars	Division	Balance as on 01 July 2016	Annual Amortization	Balance as on 30 June 2017
			BDT	BDT	BDT
2009-2010	Rectifier OEC	Generator	929,330	929,330	-
	Gravel filter (stone)	Switchyard	2,142,788	714,263	1,428,525
2010-2011	Ball joint	Boiler	1,947,690	973,845	973,845
	Bush	Boiler	469,300	234,650	234,650
	Gravel filter (stone)	Switchyard	149,184	37,296	111,888
	Air preheater tube	Boiler	5,353,269	1,338,317	4,014,951
	230 KV SF6 circuit breaker with accessories	Sub-Station	858,400	214,600	643,800
	132 KV single phase hermitically sealed outdoor current	Sub-Station	1,238,126	309,531	928,594
2011-2012	Tilting pad for thrust bearing unit with p/no.31 thrust pad	Boiler	2,017,469	672,490	1,344,979
	Thrust pad	Boiler	1,538,519	512,840	1,025,679
	LP blade carrier	Unit - 4	152,355,004	50,785,001	101,570,003
	Turbine blade	Turbine	139,608,011	46,536,004	93,072,007
2012-2013	Supply of turbine blade, accessories and spare parts	Turbine, Unit -1	19,223,849	19,223,849	-
	Solar panel		4,702,426	1,175,606	3,526,819
2013-2014	Shaft with keys	Turbine	2,878,622	575,724	2,302,898
	Complete rotor assembly	Turbine	5,444,640	1,814,880	3,629,760
	Service payment for overhauling	Unit - 04	16,433,067	5,477,689	10,955,378
	Service payment for overhauling	Unit - 05	10,339,543	3,446,514	6,893,029
<b>Total</b>		<b>367,629,233</b>	<b>134,972,428</b>	<b>232,656,805</b>	
<b>Addition during the year</b>					
2016-17	30 K Spares	50 MW	142,973,878	35,743,470	107,230,409
	CrankShaft	50 MW	34,324,096	8,581,024	25,743,072
	DCS System of Unit 5	Unit - 5	32,529,298	8,132,325	24,396,974
	<b>Total</b>		<b>209,827,272</b>	<b>52,456,818</b>	<b>157,370,454</b>
	<b>Grand total</b>		<b>577,456,505</b>	<b>187,429,246</b>	<b>390,027,259</b>



## DETAILS OF CAPITAL WORK-IN-PROGRESS

As at 30 June 2017

### ANNEX 3A

#### 225 MW combined cycle power plant

Particulars	01 July 2016	Addition during the year	30 June 2017
	BDT	BDT	BDT
Office furniture	739,730	-	739,730
Building	-	1,928,052	1,928,052
Land development	3,701,442	-	3,701,442
Civil works	22,373,367	-	22,373,367
Advance payment against LC	2,035,083,078	-	2,035,083,078
Plant and machinery	11,665,766,434	30,000,000	11,695,766,434
LC commission	159,397,771	-	159,397,771
Bank charges and others	496,443	82,880	579,323
Premium	1,856,064,509	-	1,856,064,509
Fees, rent, rates and taxes	876,978,425	11,353,716	888,332,141
Printing and stationary	289,801	-	289,801
Consultancy services	10,274,345	3,576,803	13,851,148
Entertainment	121,037	-	121,037
Travelling and daily allowance	200,528	-	200,528
Office equipment	712,260	-	712,260
Store equipment	5,947,774	-	5,947,774
Salary and allowances	10,418,562	-	10,418,562
CD VAT	1,078,691,630	-	1,078,691,630
Other operating expense	5,440,786	-	5,440,786
Interest expense	265,596,439	-	265,596,439
Legal expense	70,232,206	21,869,701	92,101,907
<b>Total</b>	<b>18,068,526,567</b>	<b>68,811,152</b>	<b>18,137,337,719</b>
Depreciation during the year 2016	841,010,921		
Value as at 01 July 2016	<b>17,227,515,646</b>		

**DETAILS OF CAPITAL WORK-IN-PROGRESS**

As at 30 June 2017

<b>450 MW (south) project</b>			<b>Annex 3B</b>
<b>Particulars</b>	<b>01 July 2016</b>	<b>Addition during the year</b>	<b>30 June 2017</b>
	<b>BDT</b>	<b>BDT</b>	<b>BDT</b>
Legal fee	4,082,333	135,000	4,217,333
Civil works	4,228,868	-	4,228,868
Office equipment	955,730	315,000	1,270,730
Office furniture	1,022,849	309,609	1,332,458
Interest expense	1,908,431,730	-	1,908,431,730
Loan processing fee	463,600,277	-	463,600,277
Premium	5,536,272,023	-	5,536,272,023
Fees, rent, rent and taxes	1,184,344,956	60,871,510	1,245,216,466
CD VAT	1,363,659,766	71,511	1,363,731,277
ORM REF (VAT) commitment fee	55,773,210	-	55,773,210
LC commission and charges	315,884,716	-	315,884,716
Consultancy services	23,128,909	1,238,750	24,367,659
Bank charges and others	31,059,891	1,658,387	32,718,278
Salary and allowances	22,149,668	-	22,149,668
Printing and stationary	498,072	-	498,072
Other operating expense	520,475	-	520,475
Entertainment	112,438	-	112,438
Design, installation and others	5,659,448,097	-	5,659,448,097
Plant , machinery and equipment	10,872,431,017	-	10,872,431,017
15% down payment	3,650,749,943	-	3,650,749,943
<b>Total</b>	<b>31,098,354,968</b>	<b>64,599,768</b>	<b>31,162,954,736</b>

**DETAILS OF CAPITAL WORK-IN-PROGRESS**

As at 30 June 2017

<b>450 MW (north) project</b>			<b>Annex 3C</b>
<b>Particulars</b>	<b>01 July 2016</b>	<b>Addition during the year</b>	<b>30 June 2017</b>
	<b>BDT</b>	<b>BDT</b>	<b>BDT</b>
Land development/civil works	32,426,196	11,526,625	43,952,821
Building	4,541,759	-	4,541,759
Travelling and daily allowance	52,800	-	52,800
Office equipment	1,171,330	-	1,171,330
Advertisement	1,778,178	-	1,778,178
Consultancy service	64,568,219	30,345,170	94,913,389
Printing and stationary	138,868	155,958	294,826
Entertainment	208,687	149,044	357,731
Advance payment (installation and others)	1,417,242,504	-	1,417,242,504
Plant and machinery	13,821,562,388	6,111,797,282	19,933,359,670
Bank charge	47,670	129,228	176,898
CD VAT	571,413,785	150,795,501	722,209,286
CD VAT account	78,586,214	(80,316,932)	(1,730,718)
Interest expense	4,094,311	1,433,771,591	1,437,865,902
Legal expense	62,500	-	62,500
Other operating expense	61,090	175,000	236,090
Fees, rent, rates and taxes	113,638,188	-	113,638,188
Office furniture	907,819	277,766	1,185,585
Salary and allowances	23,942,916	20,101,589	44,044,505
<b>Total</b>	<b>16,136,445,422</b>	<b>7,678,907,822</b>	<b>23,815,353,245</b>

## ANNEX 1

## NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2017

200 MW modular project			Annex 3D
Particulars	01 July 2016	Addition during the year	30 June 2017
	BDT	BDT	BDT
Legal expense	291,000	-	291,000
Entertainment	10,700	-	10,700
Land	167,862,967	-	167,862,967
<b>Total</b>	<b>168,164,667</b>	<b>-</b>	<b>168,164,667</b>

400 MW (east) project			Annex 3E
Particulars	01 July 2016	Addition during the year	30 June 2017
	BDT	BDT	BDT
Office furniture	187,420	714,200	901,620
Office equipment	143,000	476,000	619,000
Entertainment	14,476	184,530	199,006
Consultancy service	955,000	-	955,000
Vehicle rent	-	713,550	713,550
Advertisement	3,454,851	2,451,008	5,905,859
Travelling and daily allowance	44,250	-	44,250
Salary and allowances	-	9,261,552	9,261,552
Honorarium expense	-	69,339	69,339
Legal expense	-	103,500	103,500
Safety materials	-	164,600	164,600
Printing and stationary	37,609	145,334	182,943
<b>Total</b>	<b>4,836,606</b>	<b>14,283,613</b>	<b>19,120,219</b>







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